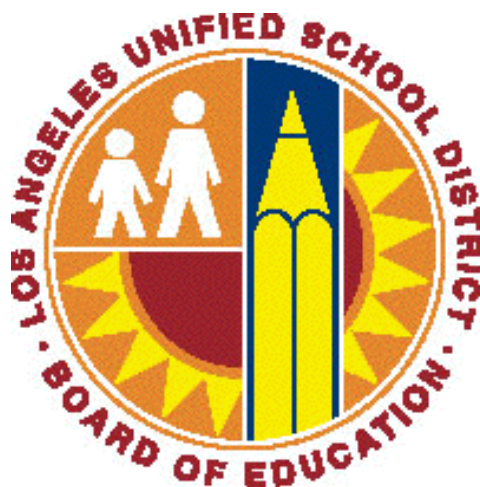

Los Angeles Unified School District



Integrated Student Information System Phase 2 Implementation Completion Plan

August 13, 2011

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I. Introduction

The purpose of this document is to present to the Independent Monitor an action plan for the completion of the Integrated Student Information System (ISIS) as required in the Independent Monitor's March 22, 2011 Determination letter. On June 1, 2011, the District presented to the Independent Monitor the results of the gap analyses performed on LAUSD MAX and Atlas, and its recommendation to proceed with LAUSD MAX. The Independent Monitor and Plaintiffs' Counsel approved the District's recommendation on June 13, 2011 when the recommendation was presented and discussed at the MCD Meeting of the Parties. The District's action plan for the completion of ISIS is due August 13, 2011 (60 days following the approved decision to move forward with LAUSD MAX).

The key components of this document are:

- ISIS Strategic Plan
- Approach to ISIS Completion
- Milestone Chart
- Assessment of remaining effort
- Development Work Completion Plan
- LAUSD Staffing Plan
- ISIS Work Plan
- Testing Plan
- Organizational Change Management Plan
- User training and Rollout Plan
- Production Support

II. ISIS Background and Strategic Plan

The Board of Education approved the Integrated Student Information System ("ISIS") project in April 2003 as a multi-year project. The main contract was established with MAXIMUS, Inc. to provide software development and implementation services in a joint effort to develop/implement a comprehensive, state of the art, commercially-supported student information software product for use in all LAUSD schools.

The resulting system, known as either SchoolMAX or LAUSD MAX, was the first system of its kind for a K-12 organization, with a size and scope that required building it from the ground up. Such a product was not available in the marketplace at the time (LAUSD had solicited and attempted to modernize its student information systems several time in the 1990's and early 2000's).

ISIS is the integration of the major student information systems (SIS) in LAUSD, as well as the ancillary systems that it shares data with. This integrated system, referred to as the 'ISIS House' is shown in ***Appendix A***, and is composed of:

- Early Education – EESIS
- Adult SIS – AIM
- Special Ed – Welligent
- K-12 – LAUSD MAX
- Reporting – MyData

➤ Ancillary Functions – Interfacing Systems

Information from each of these systems, as well as adjunct applications, such as Student Transportation, Cafeteria Management, etc., will be linked through scheduled interfaces, minimizing redundancies and ensuring that students and families receive appropriate services. Data reporting tools such as MyData are made possible by ISIS and facilitate collaboration among teaching staff as well as conversations among teachers, counselors, and parents around current and comprehensive student data. Reports identified as critical, operational and real-time required will be provided via the application Ad Hoc reporting capability. All other reports will be prioritized for delivery via either the MyData environment or the End User Reporting environment underway as a separate ITD initiative.

Synopsis of Interfacing Systems:

External System	Description
Business Tools for Schools (BTS)	Handles business information and transactions, including human resources, accounting, finance, payroll, and in the future, procurement
Cafeteria Management System (CMS)	Tracks information on eligibility and participation in the federal lunch program, including number of meals served
Integrated Library System (ILS): Destiny Library Manager and Destiny Textbook Manager	Tracks the inventory, distribution, and circulation of library resources, and, in the near future, textbooks
Magnet Application Process System (MAPS)	Processes applications for the Magnet, PWT (Permit with Transportation), and PSC (Public School Choice) programs; uses rules to select and assign applicants to the programs
Standardized Student Testing (SST)	Processes standardized test scores (e.g., CAHSEE, CELDT, and STAR) mostly received from vendors; submits data and reports to the State, and produces ad hoc reports for internal customers
MapNet, Traveler, and Transportation Related Fields of Welligent	MapNet contains bus route information for special education and general education students; Traveler and Welligent contain the student information for the participating students
Planning/Demographics	Maintain school maps and boundaries system for determining home schools

Benefits and Charter Brief

ISIS bridges the gap of access to District information by enabling 24x7, internet-based access of information to teachers, parents, counselors, school nurses, principals, administrators, etc. Having an integrated student data system ensures that anyone connected to a student can obtain the information they need about that student quickly and efficiently. Correct tracking of student programming and achievement data also assists the District in complying with the Modified Consent Decree performance-based Outcomes. Of particular importance in a time of economic crisis is the fact that an integrated data system ensures that student data are reported in a timely and efficient manner, minimizing loss of revenue sources such as average daily attendance (ADA) funding and Federal Title I funding.

Implementation Efforts

The LAUSDMAX implementation effort was broken down into two major phases:

- **Phase 1:** LAUSDMAX components (student attendance and grades; family module); Non-LAUSDMAX components (Welligent IEP and Service Tracking System, Early Education Student Information System, Adult Student Information System).
- **Phase 2:** LAUSDMAX administrative modules including enrollment, counseling, scheduling, transcripts, and state reporting; interfaces with the non-LAUSDMAX components and applications to integrate data.

The introduction of a complex system into an organization as large as LAUSD required a phased approach, allowing time to plan, assess elements of the organization for readiness, provide training, conduct pilot testing, and roll out systems carefully with minimal disruption to the learning environment. The project began with **Phase 1**, which was designed to modernize data entry systems that are primarily used by teachers: attendance and grades. Phase 1 was rolled out to secondary campuses in 2005-06, to elementary campuses in 2009-10, and the majority of Options Schools in 2010-2011. With the delivery of these two modules, over 750 schools (over 35,000 teachers) are now equipped to take attendance and report grades electronically. The attendance system is also linked to Connect-ED, an automated phone system that sends phone messages immediately to parents and guardians alerting them when students miss class.

The second phase of LAUSDMAX, **Phase 2**, includes a host of functionalities designed to modernize student data processes handled primarily by offices and out-of-classroom staff. Although Phase 2 connects to the jobs of a smaller number of users than Phase 1, it introduces a much larger and more complex system of operations that capture everything from scheduling to health records to counseling records and graduation requirements. Implementation for Phase 2 however did not materialize according to the planned schedule.

Evaluation of Alternatives

The ISIS project has suffered various setbacks and delays over the duration, most notably:

- Inability of the MAXIMUS legacy SIS product to meet LAUSD requirements; forcing a complete shift in the implementation strategy directly to a new product
- MAXIMUS' reorganization and disruption to project staffing and development efforts
- MAXIMUS' sale of the SchoolMAX product to another company, Harris Computer Systems, without the key product development and project staff
- Harris Computers' inability to complete and meet release delivery deadlines according to the terms of the contract

As a result, the District had to put Phase 2 on hold and evaluate alternate options. The most feasible alternate option was Atlas which is a solution being developed by Fresno Unified with help from Microsoft. Fresno, in a collaborative spirit, donated the software to LAUSD and a comparative gap analysis was conducted between LAUSDMAX and Atlas. The results showed that LAUSDMAX, with significantly fewer gaps, was a much better fit and so a better choice for continued deployment. Based on these results, the District made the decision to move forward with LAUSDMAX to complete the ISIS implementation.

All major, approved development work for LAUSD MAX is complete as per current specifications and with the implementation of Phase 2, all items in the MCD Checklist will be satisfied. Remaining work will be continued bug fixes and any new requirements change orders.

III. Rollout Approach

In order to determine the best approach to completing ISIS, there were several factors that needed to be reviewed and decisions to be made. The major decision points were:

- Incremental versus Big Bang(all at once)
- Elementary versus Secondary consecutively or simultaneously

In making the determinations regarding completing ISIS, the factors discussed were high versus low risk, and the urgent need to rebuild credibility and greater acceptance of the application. The Big Bang approach will introduce a high level of risk, especially since minimal data has been converted, few interfaces and reports built, and Phase 2 includes the majority of the functionality which has only been partially implemented at one other client. The incremental approach which aims to deliver a milestone every six months approximately, beginning with the much needed critical reports, will reduce the risk, and build credibility via incremental successes. The decision was then made to go with an Incremental approach.

The pros and cons for rolling out to elementary versus secondary schools first were then reviewed and are summarized in the table below:

	Elementary	Secondary
Pros	Less complex	Eliminate hardware purchase (SSIS servers)
	Less data	Familiar conversion process
	Fewer interfaces	Would mean more complex one done first
	Less risk to student records	
	Reduced production support	
Cons	Greater workload to schools	Much more complex data
	No conversion done yet	More interfaces
		More dependent on network upgrade
		More complex functionality
		Greater risk to student records

Based on this analysis, it was decided to implement to Elementary Schools first so the potential timeline will be October 2012 to begin Elementary Rollout and November 2013 for Secondary Rollout (Middle, High and Span). The Elementary Rollout is planned to be completed by February 2013 to be followed by a month of stabilization for support, help and/or issue resolution. Until this time, the Elementary Student Information System (ESIS) and support team will remain in place in support of all elementary schools and functions. After a successful stabilization period, ESIS is planned to be decommissioned by March 2013.

Similarly, Secondary Rollout is planned to be completed by December 2013 and to be followed by two months of stabilization for support, help and/or issue resolution as well as all Master Scheduler

training. Until this time, the Secondary Student Information System (SSIS) and support team will remain in place in support of all secondary schools and functions. After a successful stabilization period, SSIS is planned to be decommissioned by March 2014.

On the Go-Live date, the school will have full Phase 2 functionality in LAUSD MAX and the legacy SIS system will be configured to a READ-ONLY status and left on-line for reference purposes only. All transactions will be performed in LAUSD MAX starting with the Go Live Date. The Legacy application will be left in READ ONLY mode until the end of the school year for reference purposes as that is a cleaner breaking point.

Charter Schools currently using legacy SIS will be rolled out with the regular schools – Elementary Charter Schools with regular Elementary schools and Secondary Charter Schools with regular Secondary schools. Those who do not will follow their elementary and secondary counterparts, allowing time for external stakeholder engagement and dialogue with district leadership so that critical decisions can be made.

A more detailed timeline is shown in the Milestone Chart below.

IV. Milestone Chart

See timeline attachment. (*Appendix B*)

V. Remaining Effort Assessment

With the expected delivery of the latest release 2.8.4 on or before August 1, 2011, remaining software work effort will be primarily bug fixes as they arise from testing over the duration of the implementation and beyond. These fixes will be incorporated into future releases that are expected at approximately 6-month intervals, which are the responsibility of Harris, LAUSD MAX vendor.

The rest of the development work to be done includes:

- Interfaces – both elementary and secondary
- Conversion – all except attendance and mark reporting
- Reports – both elementary and secondary

In addition, Integration, Performance and Acceptance testing needs to be done as well as training in preparation for the respective rollout. After reviewing the requirements and deliverables for each of these categories, the team leads were able to determine a high-level work effort that will be needed to complete these. A ten percent contingency factor was built into the estimates to account for unexpected items or delays. The chart below summarizes the effort required and responsible parties.

Category	Work Effort (Hrs)	Responsibility
Interfaces – Elem	5500	LAUSD – Interface Team
Interfaces – Sec	8272	LAUSD – Interface Team
Conversion – Elem	3872	LAUSD – Conversion Team
Conversion – Sec	7216	LAUSD – Conversion Team
Reports – Elem	6864	LAUSD – Reports Team
Reports – Sec	8976	LAUSD – Reports Team
Upgrade Testing	10208	LAUSD – Testing Team

Elem Testing	17248	LAUSD – Testing Team
Sec Testing	19008	LAUSD – Testing Team
Performance Testing	3872	LAUSD – Testing Team
Training Conversion	8480	LAUSD – Conversion Team
Training – Elem	14432	LAUSD – Training Team
Training – Sec	15136	LAUSD – Training Team
Total Effort	129, 084	

VI. Development Completion Plan

All development, preparation, testing and training efforts required for the successful completion of the project will be assigned to the respective teams led by its respective Technical Project Manager. All work required for, and leading up to, each respective rollout schedule has been carefully planned to ensure all pre-requisite tasks and dependencies have been satisfied by each preceding team before the next team begins with the system setup and configuration.

Release 2.8.4 is built on an upgraded architecture requiring new backend servers as well as middle tier servers. All hardware and software necessary for the setup and configuration of the new environment had previously been purchased and no new acquisition is anticipated. Preparation for the installation has already begun.

The chart below summarizes the activities by group or team and the timeline planned for the completion of each.

School Type	Category	Timeline
	Hardware/Software/Upgrade	September 2011 - December 2012
Elementary	Interfaces	September 2011 - February 2012
	Conversion	September 2011 - February 2012
	Reports	September 2011 - February 2012
	Testing	February 2012 - June 2012
	Training Prep	July 2012 – August 2012
	Training/Rollout	September 2012 – February 2013
Secondary	Interfaces	September 2012 – February 2013
	Conversion	September 2012 – February 2013
	Reports	September 2012 – February 2013
	New Release Upgrade	July 2012 – January 2013
	Testing	February 2013 - Jun 2013
	Training Prep	July 2013 – August 2013
	Training/Rollout	September 2013 – February 2014
All	Student ID	March 2014 – June 2014

Provisions will be made for the identification, prioritization and development for change requests that can be delivered in future releases of the software. Changes prioritized by December 31, 2012 will be targeted for the August 2013 release with a plan for an upgrade in December 2013. Similar prioritization, development, release and upgrade cycles can be tentatively planned year by year.

VII. Project Staffing Plan

Based on the anticipated workload, the staffing requirements have been determined to meet the scheduled deadlines and a staffing plan produced based on available internal resources and what temporary consulting resources will be required to augment the teams to ensure all required work is completed by its respective due date.

The first resource issue that needed to be resolved was the replacement of two Subject Matter Experts who retired – one for Attendance and the other for Scheduling. Requests for replacements were filed with the Freeze Committee in June and approval obtained in July. The Attendance vacancy was posted and interviews completed as of Friday, July 29, 2011. An offer was made and accepted and the new hire start date was August 9, 2011. The Scheduling vacancy has also been posted and interviews expected by mid-August. This vacancy is expected to be filled by August 31, 2011.

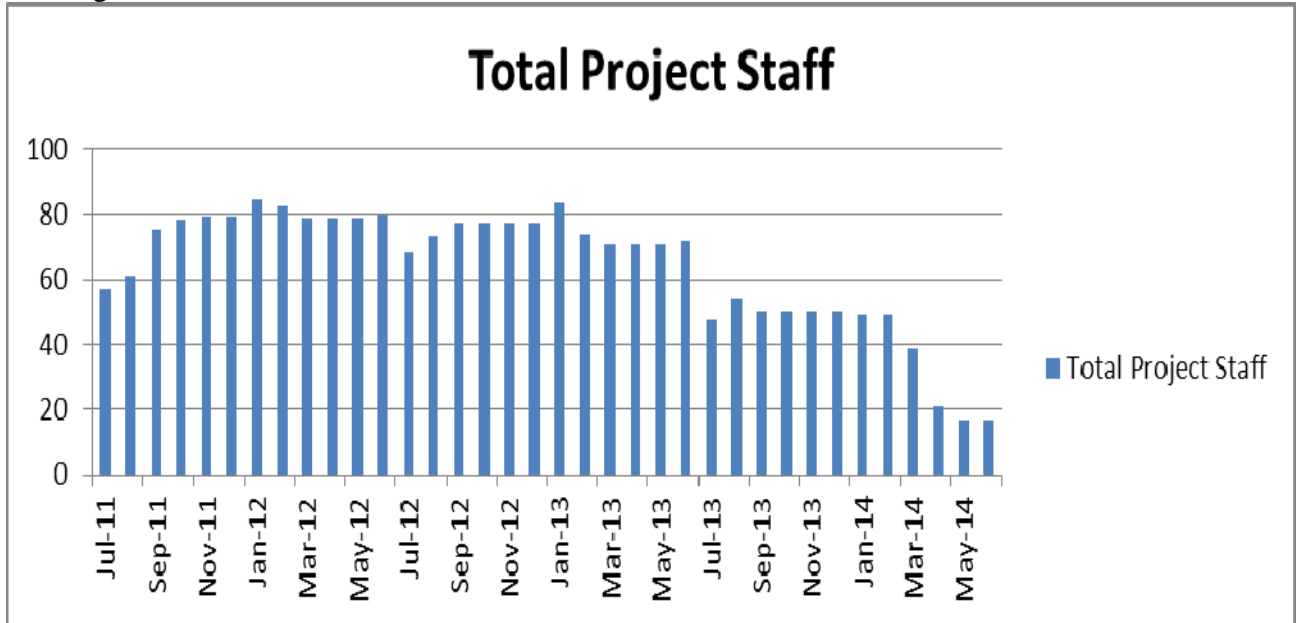
Each team also identified what additional consulting resources will be needed in addition to the current in-house staff, and these are summarized in the table below.

Category	In-House Resources	External Consulting Resources
Interfaces – Elem	Technical Manager, 2 programmers	1 programmer/analyst, 2 programmers
Interfaces – Sec	Technical Manager, 2 programmers	1 programmer/analyst, 2 programmers
Conversion – Elem	Technical Manager, 1.5 programmers	3 programmer/analysts
Conversion – Sec	Technical Manager, 1.5 programmers	3 programmer/analysts
Reports – Elem	Technical Manager, Subject Matter Expert, 2 programmers	2 programmer/analysts, 3 programmers
Reports – Sec	Technical Manager, Subject Matter Expert, 2 programmers	2 programmer/analysts, 3 programmers
Reports - State	Subject Matter Expert, 2 programmers	1 programmer/analyst
Testing	Technical Manager, 3 analysts	8 test analysts, 1 performance analyst

These additional resources will be acquired from the current LAUSD Bench Vendors – M&W Partners, P Murphy & Associates, and Sierra Systems. Required approval forms have already been submitted and these consultants are expected to begin in September 2011. As the needs will vary based on the stage of the project, the number of consultants engaged will vary month by month. The spreadsheet and graph below summarize the staffing plan over the duration of the project.

	Conversion	Interfaces	Reports	Testing	Training	Other Supporting Areas	Total Project Staff
Jul-11	2	2	3	4	4	42	57
Aug-11	2	2	3	4	4	46	61
Sep-11	3.5	4	8	7	7	46	75.5
Oct-11	4.5	6	8	7	7	46	78.5
Nov-11	5.5	6	8	7	7	46	79.5
Dec-11	5.5	6	8	7	7	46	79.5
Jan-12	5.5	5	8	13	7	46	84.5
Feb-12	3.5	5	8	13	7	46	82.5
Mar-12	2	3	8	13	7	46	79
Apr-12	2	3	8	13	7	46	79
May-12	2	3	8	13	7	46	79
Jun-12	2	3	8	14	7	46	80
Jul-12	3.5	3	6	7	7	42	68.5
Aug-12	3.5	3	5	7	13	42	73.5
Sep-12	5.5	6	4	7	13	42	77.5
Oct-12	5.5	6	4	7	13	42	77.5
Nov-12	5.5	6	4	7	13	42	77.5
Dec-12	5.5	6	4	7	13	42	77.5
Jan-13	5.5	6	4	13	13	42	83.5
Feb-13	3	5	4	13	7	42	74
Mar-13	2	3	4	13	7	42	71
Apr-13	2	3	4	13	7	42	71
May-13	2	3	4	13	7	42	71
Jun-13	2	3	4	14	7	42	72
Jul-13	3	0	4	7	7	27	48
Aug-13	3	0	4	7	13	27	54
Sep-13	1	0	4	5	13	27	50
Oct-13	1	0	4	5	13	27	50
Nov-13	1	0	4	5	13	27	50
Dec-13	1	0	4	5	13	27	50
Jan-14	0	0	4	5	13	27	49
Feb-14	0	0	4	5	13	27	49
Mar-14	0	0	4	5	13	17	39
Apr-14	0	0	4	5	0	12	21
May-14	0	0	4	5	0	8	17
Jun-14	0	0	4	5	0	8	17

Staffing Chart.



An organization chart of the project showing the teams required to complete the project is also attached. (*Appendix C*)

VIII. Project Work Plan

Project plans are created to serve as a map when managing a project. The plan lists the tasks needed to carry out an action, the duration of the tasks, and the resources needed to get the tasks done. Through the plan, project milestones are monitored and critical milestones are highlighted so immediate action can be taken.

See project plan attached.

IX. Project Testing Plan

Testing will comprise of User Acceptance Testing, Integration Testing and Performance Testing. It will encompass both regression testing of all current functionality as well as all upgrades and enhancements between Release 2.4.3 and 2.8.4.

As shown in the milestone chart, the new release testing will begin in August 2011 and go through November with a tentative upgrade date of December 31, 2011.

Testing for Elementary will begin in February 2012 through June 2012 once all interfaces, data conversion and reports in support of elementary are ready. Similarly, testing for Secondary will begin in February 2013 through June 2013 once all interfaces, data conversion and reports in support of Secondary are ready.

At the end of each test cycle, a review of the test results will be performed to determine a Go/No-Go decision based on whether any critical bugs have been found that cannot be fixed in time.

See the Testing project plan for further details. (*Appendix D*)

X. Change Management & Governance Plan

Change Management Plan

See Change Management Procedures attachment. (*Appendix E*)

Governance Plan

Accountability and Change Management

The project is structured to provide for accountability at the various levels:

- Teams are led by an experienced Technical Project Manager and the manager is responsible for the management of his/her team, assigning and tracking tasks to each team member, and for all issues/conflict resolution. Issues that cannot be resolved at the team level will be escalated up to the Project Director.
- All Team Leads report up to the Project Director and it is his responsibility to provide overall guidance to the project and to resolve issues/conflicts that team leads bring to his attention. These may involve coordination with other ITD departments or business units. If, however, any such issue cannot be resolved at this level, for example a District policy change or a new business requirement change request, this will have to be escalated to and handled by the ISIS Project Management Organization (PMO).
- The role of the PMO is to assess the request/issue and determine the level of impact to the scope, timeline and budget for the project. If this impact is of minor consequence and can be accommodated within the scope and timeline, then it has the authority to authorize the request. If the impact is a major one, then this will be escalated to the Steering Committee for guidance and resolution.
- The Steering Committee has the responsibility to address issues that could have a major impact to the delivery of the project as planned and ensure that the scope, budget and timeline are not adversely impacted. If the Steering Committee has to approve such a change, then the understanding is that the scope will have to be adjusted, as well as the timeline, and additional funding will have to be sought.

It has been structured to include executive leaders from all areas of the business and has the final authority on the direction of the project. Its key responsibilities include:

- Champion and promote ISIS
- Represent the District's position on key issues and policies
- Strategic guidance in aligning ISIS with the District objectives
- Assist in organizational navigation
- Provide an escalation point for problem resolution and scope management
- Provide guidance and final decision authority on issues or requests that will adversely impact the scope, resources, or budget of ISIS
- Remove organizational barriers/red tape.

The following **Change Management Guiding Principles** will be employed in management of issues or changes brought to bear on the project:

1. No change request and/or enhancement in the nature of “nice to have” should be approved until Phase 2 is rolled out to Secondary Schools so that efforts can be focused on the Phase 2 readiness.
2. Any solution should be developed with the 80-20 rule in mind; if the solution requires 80% of the resource to handle 20% of the schools, consider a manual process, e.g., the backfill report for continuation schools, the options school report card, etc.
3. Consider “good enough” solutions instead of perfect solution due to resource limitation, e.g., if a report is available and timely enough, do not need to develop real-time screen. A perfect solution can be entertained once Phase 2 is rolled out. **Case in point is graduation standard monitoring report instead of screen.**
4. An issue is so designated after each team lead has exhausted their research (e.g., collecting requirements and reading/understanding related information, meeting with relevant SMEs and technical people, developing alternatives and options, etc.), and it still presents a problem which requires an intervention beyond the team lead. It is not a work order or a question or a desire. Items will not be considered as an issue unless reviewed and determined to be an issue by the team in the issue meeting.

A process has been developed for handling issues and change requests and this is shown in the attached Issue Management Process diagram.

Scope Management

For any project, the three critical inter-dependent factors that directly impact the outcome of the project are:

➤ ***Scope***

Though the boundaries for the project implementation have to be clearly defined and fixed, putting the lid on changes over an extended period of time is also not practical. There has to be a close collaboration between the District and ITD in terms of managing changes required knowing that it both takes time to develop the change and coordination to find the appropriate time to fit it into the implementation schedule. This increase in the scope will have to be tightly controlled by the Steering Committee, and will have an impact on either the timeline for the project, the resources, or both. In each case, there will be a financial impact that needs to be approved as well.

➤ ***Time***

As changes are introduced, one option is to extend the timeline of the project in order to accommodate the change request. This will need to be approved by the Steering Committee and potentially the Independent Monitor.

➤ ***Resources***

The other option is to add resources in order to keep the original timeline for the completion of the project. This will increase the budget and will also need to be approved by the Steering Committee.

Scope expansion through the change request process may be approved as long as:

- Business Partners agree that new requirements are justified.
- Impact to the project is analyzed and understood as acceptable compared to the business value.

Issue Management

An issue is a situation, concern, or question arising during the performance of the project, which requires a solution from management or stakeholders. An issue is a formally defined matter which may impede project progress and about which no agreement has yet been reached.

The issue process should not replace team verbal communication plan; it is used in addition to that plan.

Effective issue management allows for:

- A viable decision making process
- A means for reaching consensus on questions concerning the project
- A project audit trail
- Prioritization
- An escalation process

See attached Issues Management Process. (*Appendix F*)

XI. Risk Management Plan

A risk is any factor that may potentially interfere with the successful completion of the project. A risk is not a problem or issue – a problem has already occurred; a risk is the recognition that a problem or issue might occur. By recognizing potential problems, the Project Manager can attempt to avoid a problem through proper action.

Risks can be either internal or external. Internal risks are things that the project team can control or influence, such as staff assignments and cost estimates. External risks are things beyond the control or influence of the project team, such as market shifts or government action.

Sources of Risk

Sources of risk are categories of possible risk events (for example, stakeholder actions, unreliable estimates, team turnover) that may affect the project for better or worse. The list of sources should be comprehensive, that is, it should generally include all identified items regardless of frequency, probability of occurrence, or magnitude of gain or loss.

A risk management plan should include, at the minimum, an identification of those factors that pose a high probability of adversely impacting the project and the steps that can be taken to mitigate them.

Risk identification is the responsibility of all members of the project team. The Project Manager is responsible for tracking risks and for developing contingency plans that address the risks identified by the team. Sometimes a risk-identification "brainstorming" session can help in the initial identification process. Such meetings help team members understand various perspectives and can help the team better understand the "big picture". A risk can be rated (low or high) based on the combination of two factors: 1) Probability of the risk actually occurring and, 2) the impact to the project if the risk materializes as a problem. If a potential risk is evaluated as both high probability and high impact, then it is one that should be tracked.

Risk identification is a recurring event; it is not performed once and then set aside. The risk identification process begins in the Project Initiation Phase, where initial risk areas are identified. Risk identification, management, and resolution continue after Project Initiation throughout the life of the project. New risks develop as the project matures and external and internal situations change.

Risk	Mitigation
Executive ownership and support	Sustain Support with Direct LAUSD Board and Executive Management Interaction
Scope Creep	<ul style="list-style-type: none"> • Strong Program Management • Change Control Process • Issue Resolution Process
Insufficient funding	ISIS currently has adequate funding available without need for seeking additional sources – IF the ISIS resources are not diverted to other initiatives. See Financial Management Plan.
Forcing a quick completion	An incremental approach has been chosen to deploy Elementary first followed by Secondary.
New systems and major enhancements requiring resources from ISIS	A control on these initiatives is required from the Steering Committee
Lack of coordination between District and ITD such as changes to, or new, policies impacting ISIS	Constant communication between CIO and Superintendent and District. Oversight by the Steering Committee should also reduce the probability of this having an adverse impact.
Ongoing litigation between Maximus/Harris and LAUSD	A negotiated settlement/agreement will pave the way for a better working relationship and help facilitate a smooth project.
Slow Adoption and Acceptance	Effective Communication and Organizational Change Management Plans. This should include a marketing strategy showing where and how the new integrated system will provide overall benefits to both the schools and the District, as well as facilitate the Superintendent’s performance metrics.
No mechanism for the handling of change requests	An extension of the old contract or a new one will need to be in place by October 1, 2011 in case any of the change requests on hold needs to be worked on, or a requirement is revised based on testing.
Key staff turnover	Ensure key staff are placed in challenging roles and compensated appropriately

XII. Financial Management Plan

The chart below summarizes the budget over the projected timeline, taking into account the current budget balance, annual General Fund allocation, hardware replacement allocation, pending and annual maintenance payments, and both projected staff and consulting expenditures. It also includes allocations for enterprise PMO support and for integration with MyData/DSS.

ISIS Completion Budget Projection					
	Staff Exp	Consulting	Misc	Balance	
FY 2011-2012				\$19,996,000	Carry Forward from 2010-2011
FY 2011-2012			\$3,902,000	\$23,898,000	On-going GF
FY 2011-2012			-\$4,000,000	\$19,898,000	Hardware replacement
FY 2011-2012			-\$980,000	\$18,918,000	Unpaid Harris invoices pending dispute resolution process
FY 2011-2012	\$8,096,884	\$2,677,000		\$8,144,116	Fully loaded staff costs plus consulting resources plus 1 FTE for PMO plus 2 FTE for MyData/DSS
FY 2012-2013			\$3,902,000	\$12,046,116	On-going GF
FY 2012-2013			-\$864,000	\$11,182,116	Annual LAUSD MAX and Pentaho maintenance
FY 2012-2013	\$6,477,507	\$1,775,000		\$3,793,609	Fully loaded staff costs plus consulting resources used
FY 2013-2014			\$3,902,000	\$7,695,609	On-going GF
FY 2013-2014			-\$864,000	\$6,831,609	Annual LAUSD MAX and Pentaho maintenance
FY 2013-2014	\$4,858,130	\$254,000		\$2,583,478	Fully loaded staff costs plus consulting resources used
FY 2011-2014			-\$1,000,000	\$1,583,478	Contingency fund for LAUSD change orders development by Harris, miscellaneous expenses

XIII. ISIS Communications Plan

See attached ISIS Communication Plan. (*Appendix G*)

XIV. Organizational Change Management Plan

Updates to District Policies and Procedures

Throughout the project, Organizational Change Management (OCM) team members and subject matter experts have worked with business owners to review District policy issues and needed changes to policy and procedures. Examples include changing to period-by-period attendance at secondary schools. ISIS team members have assisted business owners in updating District publications such as bulletins, reference guides, and manuals that address student attendance and mark reporting. In preparation for Phase 2 implementation, the ISIS team has catalogued District

publications that need to be updated for rollout of Phase 2 functionality. The ISIS team will assist the business owner departments in updating SIS related content in these publications.

Business process changes

Throughout the project's duration subject matter experts and other staff members have met with District business owners to layout and review current state and future state business processes, including process flow charts and procedures handbooks. In particular, business requirements and future business processes were formally reviewed by District business owners and ISIS Project team members in a series of meetings that were held between December 2010 and February 2011. Meeting minutes were taken, electronically distributed, amended as needed, and agreed upon by business owners. Going forward, business owners will assist with and/or review new and revised business process content in Procedures Handbooks.

Change Leadership Plan

Special emphasis will be placed on managing the expectations and perceptions with respect to ISIS and its acceptance within the school district community. This needs to be a step-by-step approach involving leaders who can most effectively influence the users. This group includes the Local District Superintendents and Directors, in collaboration with the OCM team.

The plan will be to:

- Promote the change
- Explain why it is necessary – benefits to both user and organization
- Identify the areas of concern and resistance
- Address the concerns
- Follow up and reinforce

There will be a concerted effort to deliver this message through multiple ways and media. There are several key initiatives under way in ITD, including ISIS. ITD Leadership is currently planning to have a professionally produced marketing campaign to promote and showcase ITD, the initiatives under way, and the benefits to both the end-user and the District. ISIS is a major initiative and a segment of the campaign will be tailored to promote ISIS, showcase champions and power-users of the system, and help bolster enthusiasm for and acceptance of the system.

XV. Training and Rollout Plan

A complete Phase 2 training and rollout plan is contained in the Training plan attached. (*Appendix H*)

XVI. Production Support

Production Support is responsible for all production support aspects of the ISIS project, including Level 3 support, knowledge of issues in the areas of interfaces, the LAUSD MAX application, data integrity and cleansing, security and system administration. They also provide ongoing support for current users.

Production Support tasks and responsibilities include, but are not limited to, the following:

- Provide technical support by providing pertinent information on the Elementary and Secondary SIS system functionalities that are tested in the Integrated Student Information System.
- Troubleshoot the legacy student information systems to resolve customer errors reported in Peregrine on reports and interface concerns.
- Assist in the publication of software release notes disseminated to users via web-based listserv feature, Technical Newsletter and/or email distribution.
- Provide guidance on best practices in the utilization of student information features to school based personnel.
- Perform application testing to ensure correct system functionality and environment stability.
- Initiate and/or maintain adequate communication with subject matter experts, programmers, consultants, and other District staff to ensure system errors are identified and resolved.
- Compile statistics on production support errors and present them to Supervisor, Team Managers, and Directors.
- Aids in the writing and editing of memoranda, reference guides, training manuals and handouts for document content and clarity.

Most issues are documented in Peregrine with some exceptions (see below). Some issues are tracked via several methods, in addition to Peregrine: hard copies, email, change request logs, eRoom, JIRA, the SIS Knowledge Base, etc.

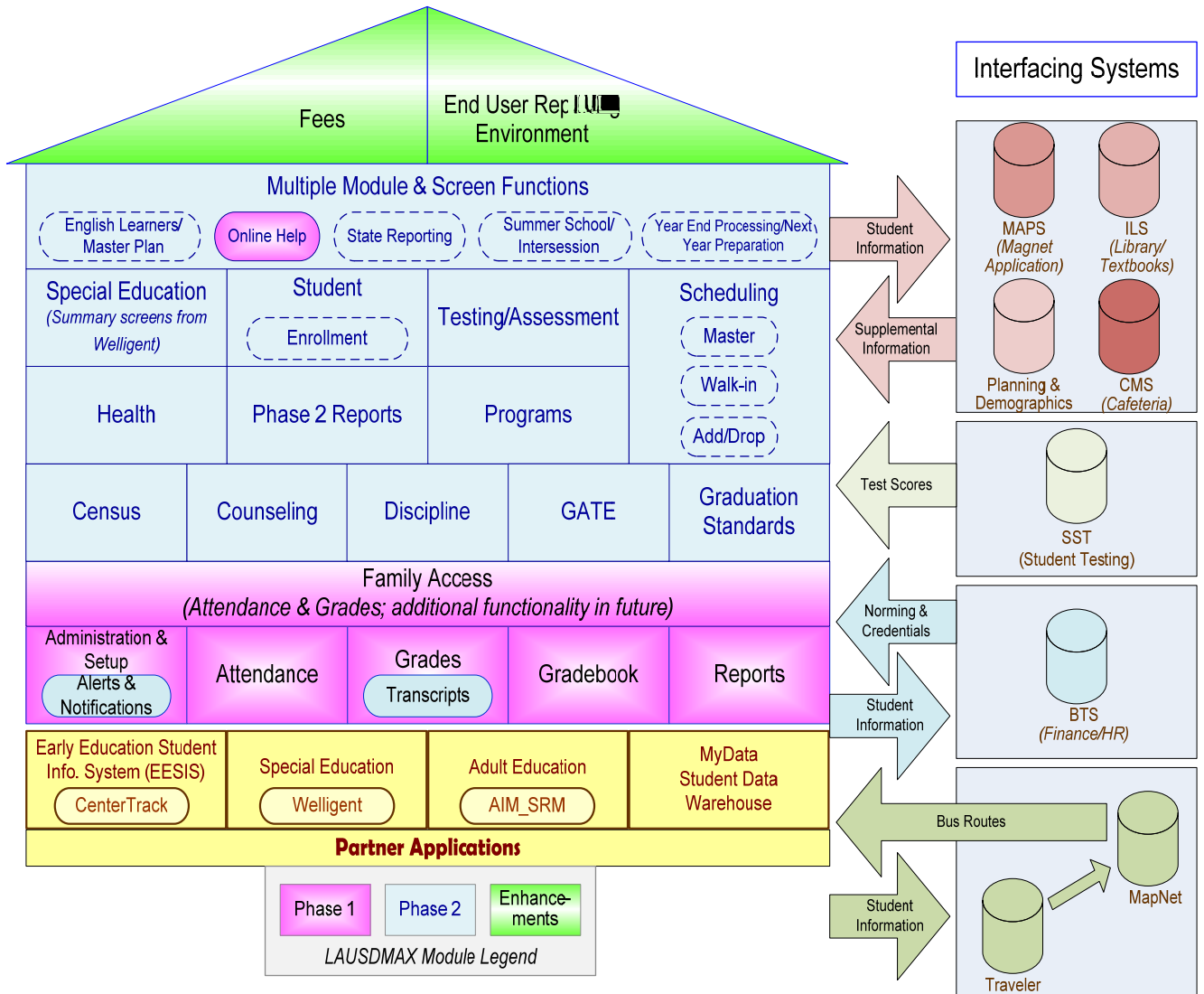
Requests processed and documented outside of Peregrine:

- Change requests logs – Excel spreadsheets
- Attendance Parameters Change Requests
- Grade Entry Window Change Requests
- Access Removed by Principal Request
- Grade Level Exceptions (requested by internal team)
- UI Customization (requested by internal team)
- Dropbox – an online, file sharing system similar to eRoom
- Change request logs, how to documents, Design Specifications, LAUSD policy, school calendars, etc.
- Outlook – email messages
 - Email confirmations for requests from school-based users are shared via email; this includes requests for Security Audit Reports which are not tracked on a log.
- SIS Knowledge Base
 - Create, update, and manage knowledge base articles related to LAUSD MAX, EZ Access, and applicable District issues and policies

Appendix A

ISIS House

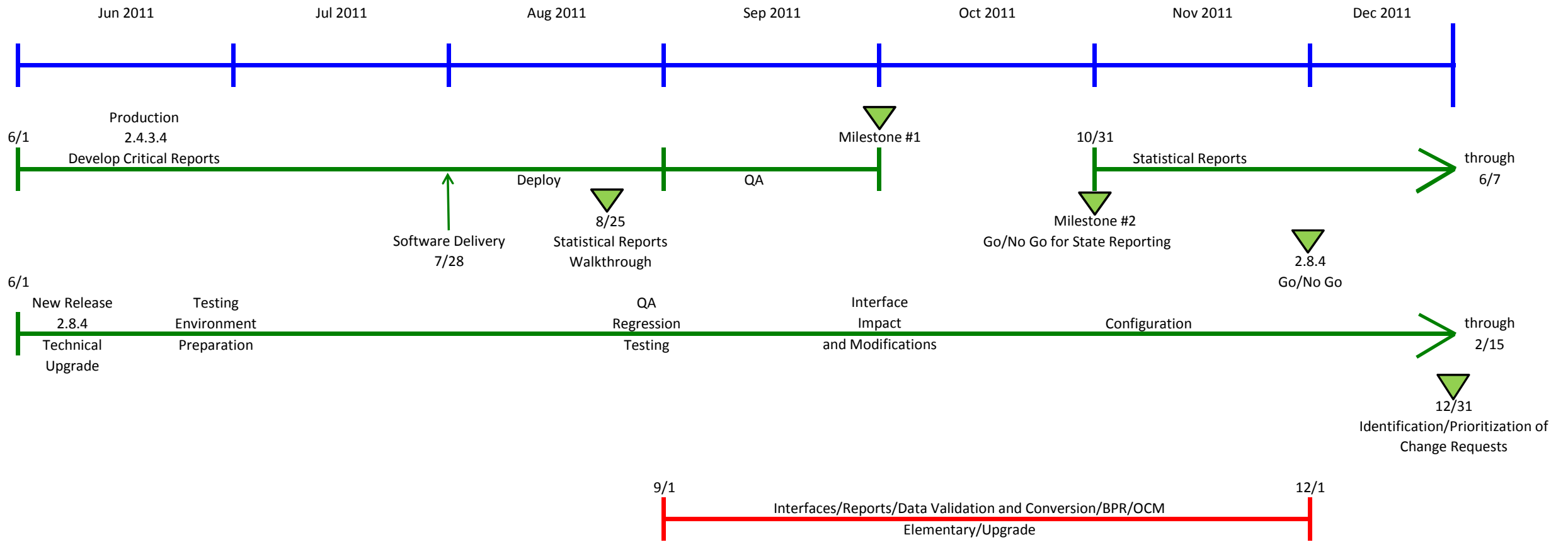
Integrated Student Information System (ISIS)



Appendix B

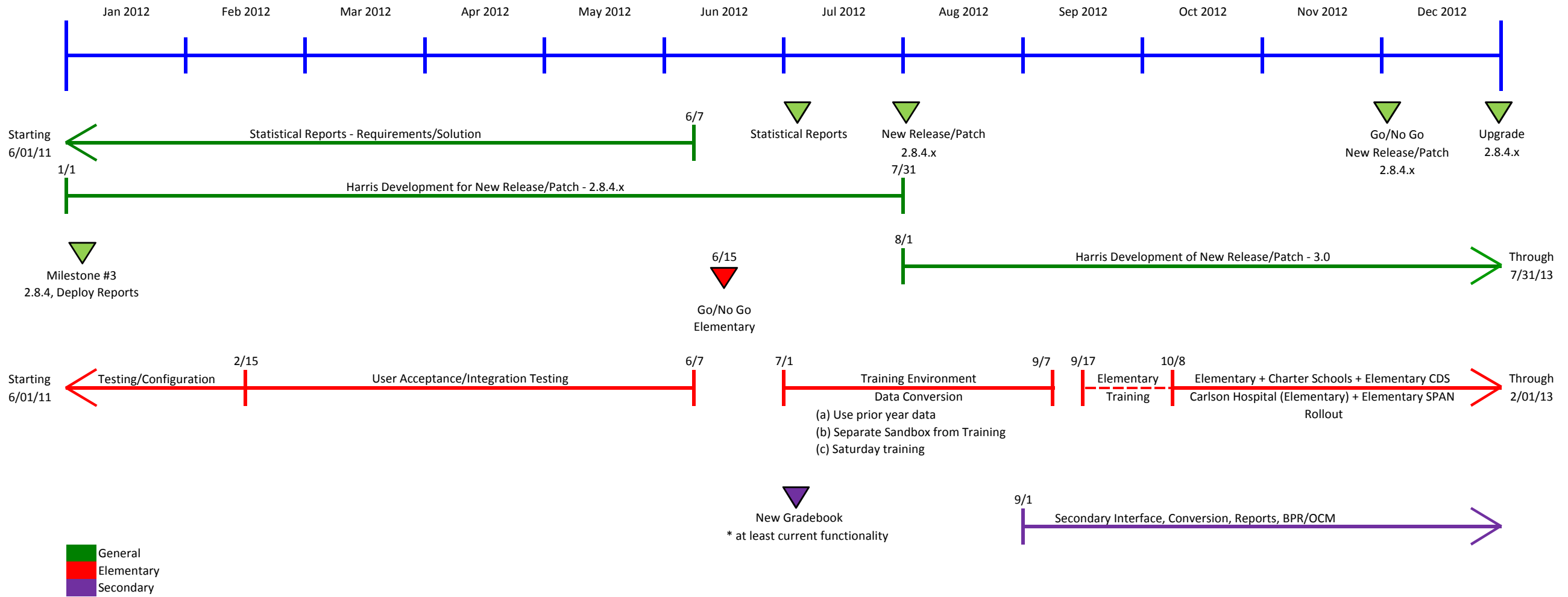
ISIS Phase 2 Timeline

ISIS Phase 2 Timeline

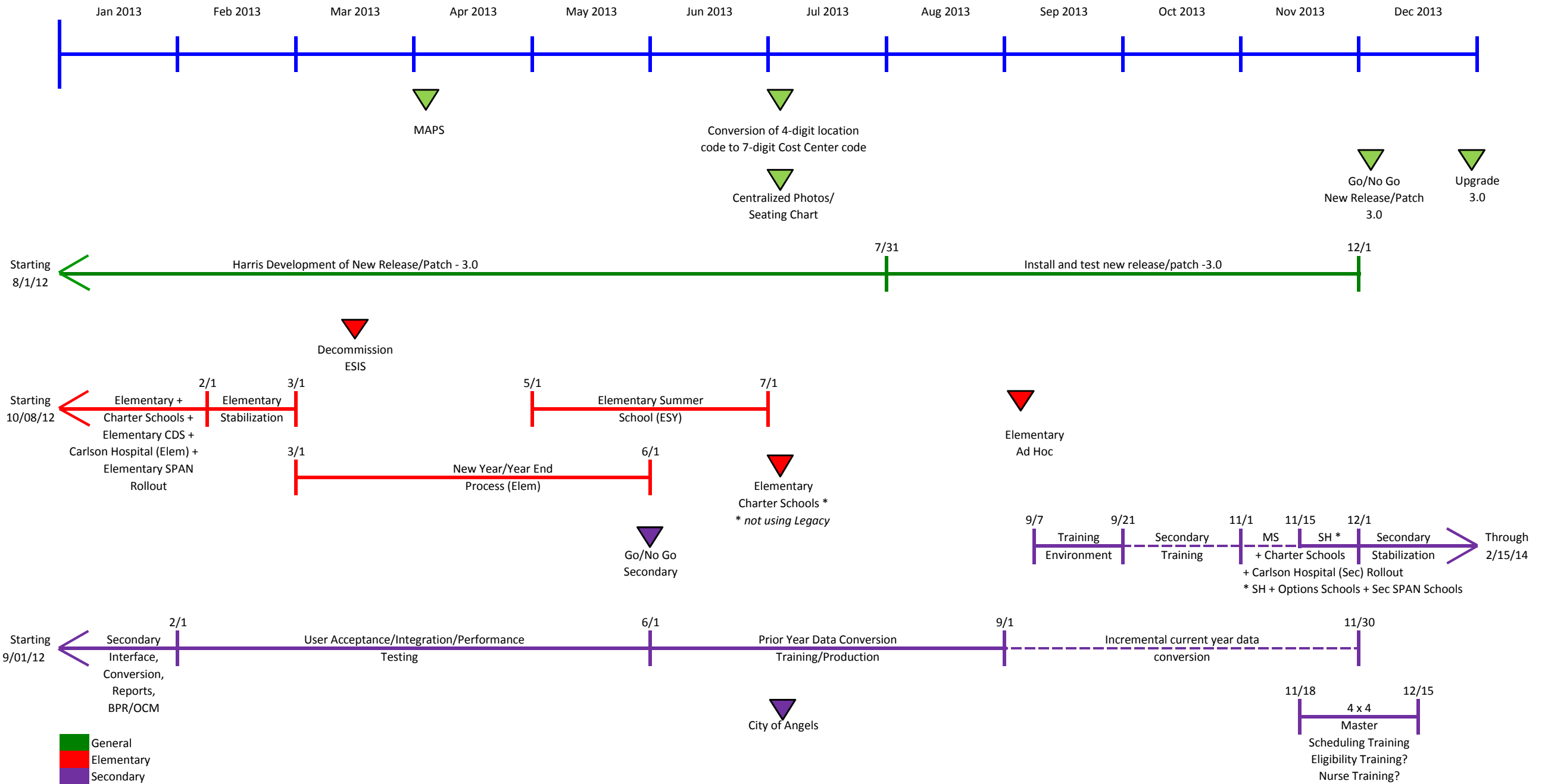


- General
- Elementary
- Secondary

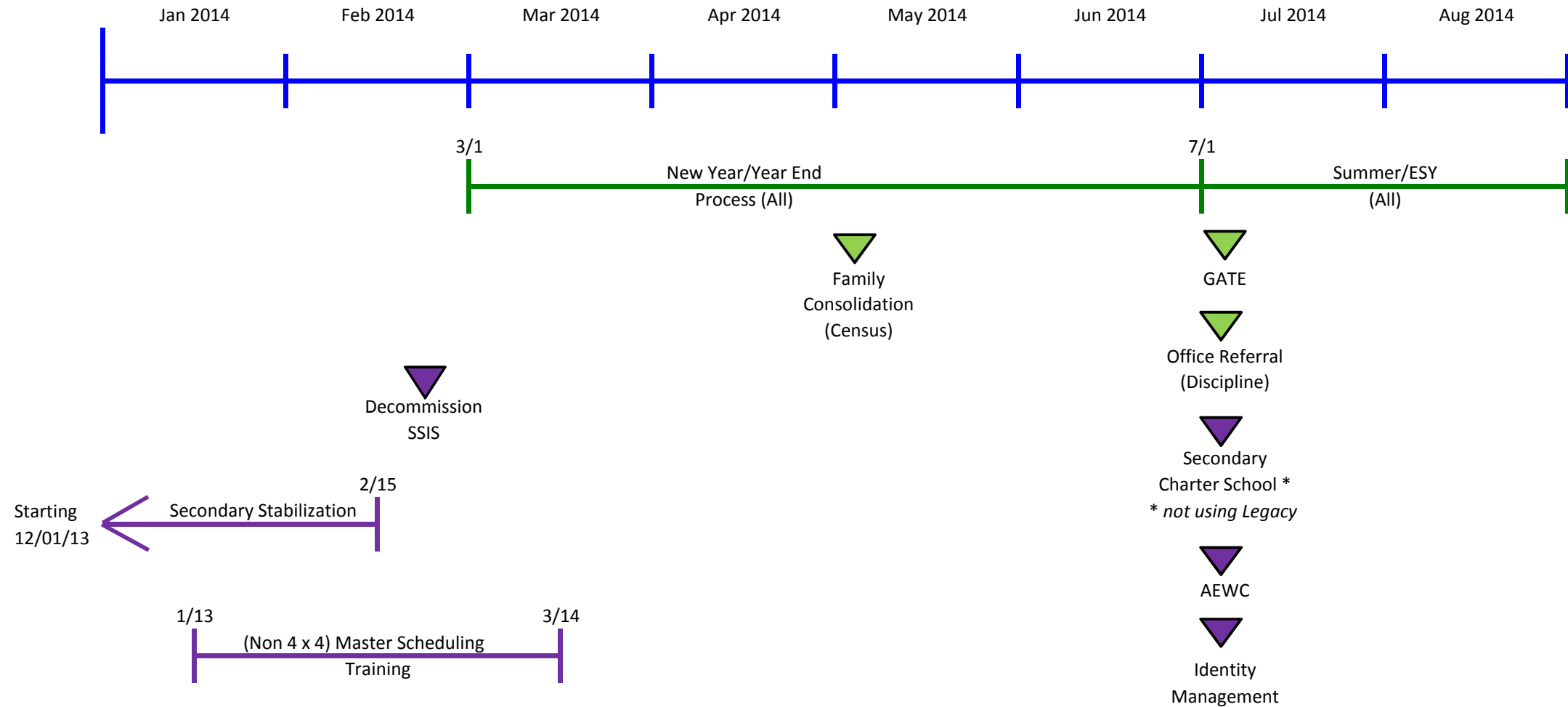
ISIS Phase 2 Timeline



ISIS Phase 2 Timeline



ISIS Phase 2 Timeline



- General
- Elementary
- Secondary

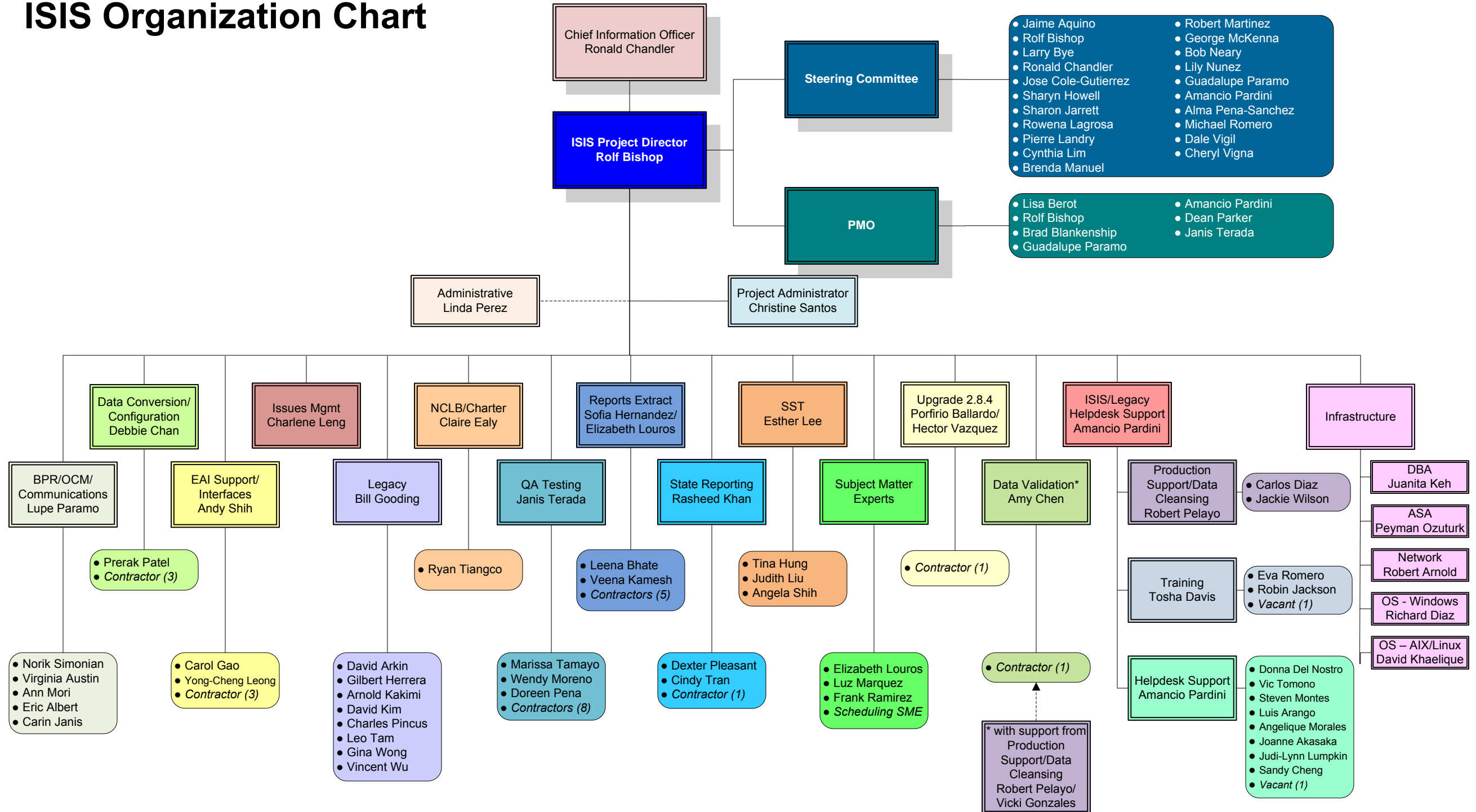
Phase 2+

- GATE (To be confirmed August 17th - Elizabeth Louros to discuss with GATE Office)
- 504/SST - Interim solution, remain as manual process
- Expulsion - Interim solution, remain as manual process

Appendix C

ISIS Organization Chart

ISIS Organization Chart



Appendix D

ISIS Phase 2 Project Plan

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1	1		ISIS Phase 2 - BPR/OCM/Communications	Fri 7/15/11	Fri 8/29/14	816 days?			0%
2	1.1		OIM Acceptance of Project Plan	Fri 8/12/11	Mon 8/15/11	2 days			0%
3	1.2		New Project Graphics: Timeline, House, etc.	Tue 8/16/11	Mon 9/19/11	25 days	2	Mori Ann,Albert Eric	0%
4	1.3		Update Rollout Info and "Project Updates" Web Pages	Tue 8/16/11	Mon 9/19/11	25 days?	2	Albert Eric,Mori Ann	0%
5	1.4		Superintendent's Cabinet Meeting (overview)	Mon 9/19/11	Fri 9/23/11	5 days	2	Bishop Rolf,Paramo	0%
6	1.5		LD Superintendents for rollout overview	Mon 9/26/11	Fri 12/16/11	60 days	2	Paramo Guadalupe,S	0%
7	1.6		Update Distribution Lists	Mon 8/1/11	Thu 9/1/11	24 days?			0%
8	1.6.1		New--Create distribution list for business owners	Mon 8/1/11	Thu 9/1/11	24 days?		Albert Eric,Janis Cari	0%
9	1.7		Determine BPR information Testing team needs (to perform)	Mon 8/1/11	Fri 8/19/11	15 days		Austin Virginia[1%],Pa	0%
10	1.8		Phase 1 Reports (Milestone #1)	Mon 8/15/11	Fri 9/30/11	35 days			0%
11	1.8.1		Edit and post release notes?	Mon 8/15/11	Fri 9/23/11	30 days		Mori Ann,Albert Eric,I	0%
12	1.8.2		Update Handbooks, Reports Charts, & other documents	Thu 8/25/11	Fri 9/30/11	27 days		Austin Virginia,Janis	0%
13	1.8.3		Send appropriate announcements & other communications	Mon 8/22/11	Fri 9/30/11	30 days		Mori Ann,Albert Eric	0%
14	1.9		Deploy 2.8.4, Reports (Milestone #2)	Mon 10/24/11	Mon 12/12/11	36 days			0%
15	1.9.1		Edit and post release notes	Tue 11/1/11	Mon 12/12/11	30 days		Mori Ann,Albert Eric,I	0%
16	1.9.2		Update Handbooks, Reports Charts, & other documents	Mon 10/24/11	Mon 12/12/11	36 days		Austin Virginia,Janis	0%
17	1.9.3		Send appropriate announcements & other communications	Tue 11/1/11	Mon 12/12/11	30 days		Mori Ann,Albert Eric	0%
18	1.10		Deploy Statistical Reports, Gradebook	Fri 4/27/12	Fri 6/22/12	41 days			0%
19	1.10.1		Edit and post release notes?	Mon 5/7/12	Fri 6/15/12	30 days		Mori Ann,Albert Eric,I	0%
20	1.10.2		Update Handbooks, Reports Charts, & other documents	Fri 4/27/12	Fri 6/15/12	36 days		Austin Virginia,Janis	0%
21	1.10.3		Send appropriate announcements & other communications	Mon 5/14/12	Fri 6/22/12	30 days		Mori Ann,Albert Eric	0%
22	1.11		Rollout Carlson Hospital School Elementary Phase 1	Mon 3/26/12	Fri 6/22/12	65 days			0%
23	1.11.1		Attendance Procedures Handbook and other Resources	Mon 3/26/12	Fri 6/15/12	60 days		Austin Virginia,Janis	0%
24	1.11.2		Targeted communications if needed	Mon 5/14/12	Fri 6/22/12	30 days		Mori Ann,Albert Eric	0%
25	1.12		PHASE 2 ELEMENTARY	Tue 9/6/11	Fri 3/1/13	389 days?			0%
26	1.12.1		MEETINGS	Mon 2/13/12	Fri 6/29/12	100 days?			0%
27	1.12.1.1		Superintendent's Cabinet Meeting (rollout overview)	Mon 2/13/12	Fri 2/17/12	5 days?		Bishop Rolf,Paramo	0%
28	1.12.1.2		LD Superintendents for rollout overview	Mon 2/20/12	Fri 3/30/12	30 days?	27	Paramo Guadalupe,S	0%
29	1.12.1.3		Local District (overview, user roles, training, etc.)	Mon 3/5/12	Fri 6/29/12	84.68 days?			0%
30	1.12.1.3.1		LDs' Directors' Meetings (Elementary)	Mon 3/5/12	Fri 6/1/12	64.68 days?		Paramo Guadalupe,S	0%
31	1.12.1.3.2		LDs' Principals Meetings (Elementary)	Mon 4/2/12	Fri 6/29/12	64.68 days?		Paramo Guadalupe,S	0%
32	1.12.1.3.3		LDs' A.P.s' Meetings (Elementary)?	Mon 4/2/12	Fri 6/29/12	64.68 days?		Paramo Guadalupe,S	0%
33	1.12.1.3.4		LDs' SAA Meetings (Elementary)	Mon 4/2/12	Fri 6/29/12	64.68 days?		Paramo Guadalupe,S	0%
34	1.12.1.4		Organizational Meetings (overview)	Mon 4/2/12	Fri 6/29/12	65 days?			0%
35	1.12.1.4.1		APs, Elementary?	Mon 4/2/12	Fri 6/29/12	64.68 days?		Paramo Guadalupe,S	0%
36	1.12.1.4.2		Stakeholders' & User Group	Tue 5/1/12	Fri 6/29/12	43.33 days?		Paramo Guadalupe,S	0%
37	1.12.1.4.3		Parent Council (MCD)	Mon 4/2/12	Fri 6/29/12	65 days?		Paramo Guadalupe,B	0%
38	1.12.2		BPR	Tue 9/6/11	Fri 12/21/12	339 days?			0%
39	1.12.2.1		List of major business process changes for Phase 2	Tue 9/6/11	Wed 2/29/12	127 days?		Austin Virginia,Janis	0%
40	1.12.2.2		New and Updated Procedures Handbooks & Reports	Mon 2/6/12	Fri 6/22/12	100 days?			0%
41	1.12.2.2.1		Create and/or Review Handbooks and Other Documents	Mon 2/6/12	Fri 6/22/12	100 days?			0%
42	1.12.2.2.1.1		Census and Enrollment (All Schools)	Mon 2/6/12	Fri 6/22/12	99.34 days?		Austin Virginia,Janis	0%
43	1.12.2.2.1.2		Programs (All Schools)	Mon 2/6/12	Fri 6/22/12	99.34 days?		Austin Virginia,Janis	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
44	1.12.2.2.1.3		Scheduling	Mon 2/6/12	Fri 6/22/12	99.34 days?		Austin Virginia,Janis	0%
45	1.12.2.2.1.4		Phase 2 Update Elementary Mark Rep	Mon 2/6/12	Fri 6/22/12	99.34 days?		Austin Virginia,Janis	0%
46	1.12.2.2.1.5		Phase 2 Update Elementary Attendanc	Mon 2/6/12	Fri 4/27/12	60 days?		Austin Virginia,Janis	0%
47	1.12.2.2.1.6		Update Elementary Reports Charts	Mon 2/6/12	Fri 6/22/12	100 days?		Austin Virginia,Albert	0%
48	1.12.2.2.1.7		ISIS Resources Guide for Elementary S	Mon 2/6/12	Fri 6/22/12	100 days		Austin Virginia,Janis	0%
49	1.12.2.2.1.8		Review Cumulative Record Handbook	Mon 2/6/12	Fri 4/27/12	60 days?		Austin Virginia,Janis	0%
50	1.12.2.2.1.9		Phase 2 Parent/Family Access?	Mon 2/6/12	Fri 4/27/12	60 days?		Austin Virginia,Pelayc	0%
51	1.12.2.2.1.10		ISIS Phase 2 Cross Reference Guide f	Mon 2/6/12	Wed 4/4/12	42.61 days?		Austin Virginia,Janis	0%
52	1.12.2.3		ISIS Updates of District Publications (Bulletin	Mon 2/6/12	Fri 12/21/12	230 days?			0%
53	1.12.2.3.1		Reference Guides, Bulletins, etc.	Mon 2/6/12	Fri 12/21/12	230 days?		Austin Virginia,Janis	0%
54	1.12.2.3.2		Track progress of updates	Mon 2/6/12	Fri 12/21/12	230 days?		Austin Virginia,Janis	0%
55	1.12.3		COMMUNICATIONS	Mon 1/16/12	Fri 3/1/13	295 days?			0%
56	1.12.3.1		update elementary distribution lists	Mon 2/6/12	Fri 3/30/12	40 days?		Albert Eric,Mori Ann	0%
57	1.12.3.2		Project Director memo detailing elementary Phas	Thu 6/7/12	Fri 6/15/12	6.67 days?		Paramo Guadalupe,M	0%
58	1.12.3.3		Create Phase 2 Elementary Presentations (Exec	Mon 1/16/12	Fri 2/10/12	20 days?		Albert Eric,Mori Ann	0%
59	1.12.3.4		Create Phase 2 Elementary Flier	Mon 1/16/12	Fri 2/10/12	20 days?		Albert Eric,Mori Ann	0%
60	1.12.3.5		Website	Mon 1/30/12	Fri 3/1/13	285 days?			0%
61	1.12.3.5.1		Update Rollout Info and "Project Updates" V	Mon 1/30/12	Fri 2/24/12	20 days?		Albert Eric,Janis Cari	0%
62	1.12.3.5.2		Create & Update Web Pages for Phase 2 M	Mon 4/30/12	Fri 6/1/12	24.55 days?		Albert Eric,Janis Cari	0%
63	1.12.3.5.3		Update FAQ as needed	Mon 1/30/12	Fri 3/1/13	285 days?		Mori Ann,Austin Virgi	0%
64	1.12.3.5.4		Review & post documents from other tea	Mon 5/7/12	Fri 7/6/12	45 days?			0%
65	1.12.3.5.4.1		Phase 2 Elementary ISIS/LAUSDMAX	Fri 7/6/12	Fri 7/6/12	0.5 days?		Pelayo Robert[1%],M	0%
66	1.12.3.5.4.2		Phase 2 Elementary Rollout Guide	Mon 5/7/12	Mon 5/7/12	0.45 days?		Vazquez Hector[1%],I	0%
67	1.12.3.5.4.3		Phase 2 Elementary Training Guide	Mon 5/7/12	Mon 5/7/12	0.22 days?		Davis Tosha[1%],Aus	0%
68	1.12.3.6		Phase 2 Elementary Announcement (District wel	Mon 6/4/12	Thu 6/21/12	13.33 days?		Bishop Rolf,Mori Ann	0%
69	1.12.3.7		LAUSDMAX Release Notes for Phase 2 Elemen	Mon 6/4/12	Fri 8/31/12	65 days?		Mori Ann,Albert Eric,I	0%
70	1.12.3.8		Post Rollout and Training Announcements	Mon 6/18/12	Fri 7/13/12	20 days?		Davis Tosha[1%],Vaz	0%
71	1.12.3.9		Communications to schools, users, organizations	Mon 6/4/12	Fri 3/1/13	195 days?		Albert Eric,Mori Ann	0%
72	1.12.4		OCM Support (ongoing, preceding, during, and af	Mon 9/10/12	Fri 3/1/13	125 days?			0%
73	1.12.4.1		Elementary Phase 2 isisquestions - Respond	Mon 9/10/12	Fri 3/1/13	125 days?		Simonian Norik	0%
74	1.13		Communicate Elementary Year End/New Year and Sun	Mon 4/29/13	Mon 6/24/13	41 days			0%
75	1.13.1		Edit and post release notes?	Tue 5/7/13	Mon 6/17/13	30 days		Mori Ann,Albert Eric,I	0%
76	1.13.2		Update Handbooks, Reports Charts, & other docume	Mon 4/29/13	Mon 6/17/13	36 days		Austin Virginia,Janis	0%
77	1.13.3		Send appropriate announcements & other communica	Tue 5/14/13	Mon 6/24/13	30 days		Mori Ann,Albert Eric	0%
78	1.14		Communicate Cost Center Code Conversion, Photos, .	Mon 4/29/13	Mon 6/24/13	41 days			0%
79	1.14.1		Edit and post release notes?	Tue 5/7/13	Mon 6/17/13	30 days		Mori Ann,Albert Eric,I	0%
80	1.14.2		Update Handbooks, Reports Charts, & other docume	Mon 4/29/13	Mon 6/17/13	36 days		Austin Virginia,Janis	0%
81	1.14.3		Send appropriate announcements & other communica	Tue 5/14/13	Mon 6/24/13	30 days		Mori Ann,Albert Eric	0%
82	1.15		Rollout City of Angels and Carlson Secondary, Phase	Mon 4/29/13	Mon 6/24/13	41 days			0%
83	1.15.1		Attendance Procedures Handbook and other Resourc	Mon 4/29/13	Mon 6/17/13	36 days		Austin Virginia,Janis	0%
84	1.15.2		Targeted communications if needed	Tue 5/14/13	Mon 6/24/13	30 days		Mori Ann,Albert Eric	0%
85	1.16		CHARTER SCHOOLS--Elementary non-legacy	Mon 7/1/13	Mon 7/1/13	1 day?			0%
86	1.17		Communicate Elementary Ad Hoc Implementation	Fri 7/5/13	Fri 8/23/13	36 days			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
87	1.17.1		Edit and post release notes?	Mon 7/8/13	Fri 8/16/13	30 days		Mori Ann,Albert Eric,I	0%
88	1.17.2		Update Handbooks, Reports Charts, & other docume	Fri 7/5/13	Fri 8/23/13	36 days		Austin Virginia,Janis	0%
89	1.17.3		Send appropriate announcements & other communica	Mon 7/15/13	Fri 8/23/13	30 days		Mori Ann,Albert Eric	0%
90	1.18		Secondary Training	Thu 8/1/13	Fri 9/6/13	27 days?			0%
91	1.18.1		Send appropriate announcements & other communica	Thu 8/1/13	Fri 9/6/13	27 days?		Mori Ann,Albert Eric	0%
92	1.19		PHASE 2 SECONDARY	Mon 11/12/12	Fri 2/28/14	340 days?			0%
93	1.19.1		MEETINGS	Fri 5/3/13	Fri 8/23/13	80.4 days?			0%
94	1.19.1.1		Superintendent's Cabinet Meeting	Mon 5/6/13	Fri 5/10/13	5 days?		Bishop Rolf,Paramo (0%
95	1.19.1.2		LD Superintendents for rollout overview	Mon 5/13/13	Fri 8/23/13	75 days?		Paramo Guadalupe,S	0%
96	1.19.1.3		Local District (overview, user roles, training,	Mon 5/6/13	Fri 8/23/13	80 days?			0%
97	1.19.1.3.1		LDs' Directors' Meetings (Secondary)	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
98	1.19.1.3.2		LDs' Principals Meetings (Secondary)	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
99	1.19.1.3.3		LDs' A.P.s' Meetings (Secondary)	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
100	1.19.1.3.4		LDs' SAA Meetings (Secondary)	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
101	1.19.1.3.5		LD Counseling Coordinators	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
102	1.19.1.3.6		LD APSCS	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
103	1.19.1.4		Organizational Meetings (overview)	Fri 5/3/13	Fri 8/23/13	80.4 days?			0%
104	1.19.1.4.1		APs, Secondary?	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
105	1.19.1.4.2		Senior High Schools Options Principals' Org	Mon 5/6/13	Fri 8/23/13	80 days?		Paramo Guadalupe,S	0%
106	1.19.1.4.3		Stakeholders' & User Group	Tue 6/11/13	Fri 8/23/13	53.6 days?		Paramo Guadalupe,S	0%
107	1.19.1.4.4		Parent Council (MCD)	Fri 5/3/13	Fri 8/23/13	80.4 days?		Paramo Guadalupe,B	0%
108	1.19.2		BPR	Mon 1/7/13	Fri 10/11/13	200 days?			0%
109	1.19.2.1		List of major business process changes for Phas	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Janis	0%
110	1.19.2.2		New and Updated Procedures Handbooks & f	Mon 2/4/13	Fri 6/28/13	105 days?			0%
111	1.19.2.2.1		Create and/or Review Handbooks and Ot	Mon 2/4/13	Fri 6/28/13	105 days?			0%
112	1.19.2.2.1.1		Scheduling	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Janis	0%
113	1.19.2.2.1.2		Phase 2 Update Secondary Mark Repr	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Janis	0%
114	1.19.2.2.1.3		Phase 2 Update Secondary Attendanc	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Janis	0%
115	1.19.2.2.1.4		Update Secondary Reports Charts	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Albert	0%
116	1.19.2.2.1.5		ISIS Resources Guide for Secondary S	Mon 2/4/13	Fri 6/28/13	105 days?		Austin Virginia,Janis	0%
117	1.19.2.2.1.6		Review Cumulative Record Handbook	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Janis	0%
118	1.19.2.2.1.7		Phase 2 Parent/Family Access	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Pelayc	0%
119	1.19.2.2.1.8		ISIS Phase 2 Cross Reference Guide f	Mon 2/4/13	Fri 6/21/13	100 days?		Austin Virginia,Janis	0%
120	1.19.2.3		ISIS Updates of District Publications (Bulletin	Mon 1/7/13	Fri 10/11/13	200 days?			0%
121	1.19.2.3.1		Reference Guides, Bulletins, etc.	Mon 1/7/13	Fri 10/11/13	200 days?		Austin Virginia,Janis	0%
122	1.19.2.3.2		Track progress of updates	Mon 1/7/13	Fri 10/11/13	200 days?		Austin Virginia,Janis	0%
123	1.19.3		COMMUNICATIONS	Mon 11/12/12	Fri 2/28/14	340 days?			0%
124	1.19.3.1		Update secondary distribution lists	Mon 11/12/12	Fri 1/4/13	40 days?		Albert Eric,Mori Ann	0%
125	1.19.3.2		Project Director memo detailing secondary Phas	Mon 6/3/13	Fri 6/14/13	10 days?		Paramo Guadalupe,M	0%
126	1.19.3.3		Create Phase 2 Secondary Presentations (Exec	Mon 4/1/13	Fri 4/26/13	20 days?		Albert Eric,Mori Ann	0%
127	1.19.3.4		Create Phase 2 Secondary Flier	Mon 4/1/13	Fri 4/26/13	20 days?		Albert Eric,Mori Ann	0%
128	1.19.3.5		Website	Mon 4/1/13	Fri 2/28/14	240 days?			0%
129	1.19.3.5.1		Update Rollout Info and "Project Updates" V	Mon 5/6/13	Fri 5/31/13	20 days?		Albert Eric,Janis Cari	0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
130	1.19.3.5.2	Create Web Pages for each Phase 2 Modul	Mon 4/1/13	Fri 5/31/13	45 days?		Albert Eric,Janis Cari	0%
131	1.19.3.5.3	Update FAQ as needed	Mon 5/6/13	Fri 2/28/14	215 days?		Mori Ann,Austin Virgi	0%
132	1.19.3.5.4	Review & post documents from other tea	Mon 4/29/13	Fri 7/5/13	50 days?			0%
133	1.19.3.5.4.1	Phase 2 Secondary ISIS/LAUSDMAX l	Mon 4/29/13	Fri 7/5/13	50 days?		Pelayo Robert[5%],M	0%
134	1.19.3.5.4.2	Review Phase 2 Secondary Rollout Gu	Mon 5/6/13	Fri 7/5/13	45 days?		Vazquez Hector[10%]	0%
135	1.19.3.5.4.3	Phase 2 Secondary Training Guide	Mon 5/6/13	Mon 5/6/13	0.22 days?		Davis Tosha[1%],Aus	0%
136	1.19.3.6	Phase 2 Secondary Announcement (District web	Mon 6/3/13	Fri 6/28/13	20 days?		Bishop Rolf,Mori Ann	0%
137	1.19.3.7	LAUSDMAX Release Notes for Phase 2 Second	Mon 4/1/13	Fri 6/28/13	65 days?		Mori Ann,Albert Eric,l	0%
138	1.19.3.8	Post Rollout and Training Announcements	Mon 6/3/13	Wed 6/19/13	12.5 days?		Davis Tosha[1%],Vaz	0%
139	1.19.3.9	Communications to schools, users, organizations	Mon 7/1/13	Fri 2/14/14	165 days?		Albert Eric,Mori Ann	0%
140	1.19.4	OCM Support (ongoing, preceding, during, and af	Mon 9/2/13	Fri 2/28/14	130 days?			0%
141	1.19.4.1	Phase 2 Secondary isisquestions - Respond	Mon 9/2/13	Fri 2/28/14	130 days?		Simonian Norik	0%
142	1.20	FAMILY MODULE PHASE 2?	Mon 11/25/13	Fri 2/14/14	60 days			0%
143	1.20.1	Procedure Handbook and school support materials	Mon 11/25/13	Fri 2/14/14	60 days		Austin Virginia,Mori A	0%
144	1.20.2	Update Family Module Web Pages (3)	Mon 1/6/14	Fri 2/14/14	30 days		Mori Ann,Albert Eric	0%
145	1.20.3	Family Module Phase 2 announcements	Mon 1/6/14	Fri 2/14/14	30 days		Mori Ann,Albert Eric	0%
146	1.21	Master Scheduling (BPR/OCM completed for P2 rollou	Mon 3/3/14	Fri 5/23/14	60 days			0%
147	1.21.1	Communications as needed	Mon 3/3/14	Fri 5/23/14	60 days		Mori Ann,Albert Eric	0%
148	1.22	CHARTER SCHOOLS--Secondary non-legacy	Mon 7/7/14	Mon 7/7/14	1 day?			0%
149	1.23	Secondary Year End/New Year and Summer School Pr	Mon 4/2/12	Fri 6/22/12	60 days?			0%
150	1.23.1	Update Handbooks, Reports Charts, & other docume	Mon 4/2/12	Fri 6/22/12	60 days?		Austin Virginia,Janis	0%
151	1.23.2	Send appropriate announcements & other communica	Mon 5/14/12	Fri 6/22/12	30 days		Mori Ann,Albert Eric	0%
152	1.23.3	Update FAQ	Mon 5/14/12	Fri 6/22/12	30 days		Mori Ann,Austin Virgi	0%
153	1.24	BPR/OCM/Communications ONGOING FUNCTIONS	Fri 7/15/11	Fri 8/29/14	816 days?			0%
154	1.24.1	MEETINGS (preparation)	Fri 7/15/11	Fri 8/29/14	816 days?			0%
155	1.24.1.1	Team Meetings	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann	0%
156	1.24.1.2	Team Lead Meetings	Fri 7/15/11	Fri 8/29/14	816 days?		Austin Virginia,Param	0%
157	1.24.1.3	Steering Committee/Stakeholder meetings (mon	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann,Bishop Rolf	0%
158	1.24.1.4	ISIS user group meetings (Quarterly)	Fri 7/15/11	Fri 8/29/14	816 days?		Albert Eric,Mori Ann	0%
159	1.24.1.5	All Hands' Meeting (Quarterly?)	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann,Bishop Rolf	0%
160	1.24.1.6	Superintendent's Cabinet Meeting Presentation c	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann,Bishop Rolf	0%
161	1.24.2	COMMUNICATIONS	Fri 7/15/11	Fri 8/29/14	816 days?			0%
162	1.24.2.1	ISIS presentations and communications as requ	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann,Albert Eric	0%
163	1.24.2.2	Produce and disseminate announcements as ne	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann,Albert Eric	0%
164	1.24.2.3	Update Documents	Fri 7/15/11	Fri 8/29/14	816 days?			0%
165	1.24.2.3.1	Update ISIS Access Flier	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann	0%
166	1.24.2.3.2	Update ISIS Help Flier	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann	0%
167	1.24.2.3.3	Review Updates of ISIS Training Registratic	Tue 7/31/12	Fri 8/29/14	544 days?		Mori Ann,Janis Carin	0%
168	1.24.2.3.4	Update ISIS Stats at a Glance Fliers (?)	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann	0%
169	1.24.2.3.5	Edit and disseminate release notes as need	Tue 7/31/12	Fri 8/29/14	544 days?		Mori Ann,Janis Carin	0%
170	1.24.2.4	ISIS Listserv & Distribution Lists	Fri 7/15/11	Fri 8/29/14	816 days?			0%
171	1.24.2.4.1	Update & Manage ISIS News Mailing Lists (Fri 7/15/11	Fri 8/29/14	816 days?		Albert Eric,Mori Ann	0%
172	1.24.2.4.2	Respond to and manage listserv as needed	Fri 7/15/11	Fri 8/29/14	816 days?		Albert Eric,Mori Ann	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
173	1.24.2.5		WEBSITE--Keep FAQs up to date as needed	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann	0%
174	1.24.2.6		Respond to ISIS Questions	Fri 7/15/11	Fri 8/29/14	816 days?		Simonian Norik	0%
175	1.24.2.7		ISIS newsletter (monthly)	Fri 7/15/11	Fri 8/29/14	816 days?		Mori Ann	0%
176	1.24.3		BPR	Fri 7/15/11	Fri 8/29/14	816 days?			0%
177	1.24.3.1		Update LAUSDMAX/ISIS Handbooks & Docum	Fri 7/15/11	Fri 8/29/14	816 days?			0%
178	1.24.3.1.1		Secondary Attendance (Traditional & Optior	Mon 10/15/12	Fri 8/29/14	489.6 days?		Austin Virginia,Janis	0%
179	1.24.3.1.2		Secondary Mark Reporting	Fri 7/22/11	Fri 8/29/14	810.6 days?		Austin Virginia,Janis	0%
180	1.24.3.1.3		Elementary Attendance	Mon 10/15/12	Fri 8/29/14	489.6 days?		Austin Virginia,Janis	0%
181	1.24.3.1.4		Elementary Mark Reporting	Fri 7/22/11	Fri 8/29/14	810.6 days?		Austin Virginia,Janis	0%
182	1.24.3.1.5		Family Module	Fri 7/15/11	Fri 8/22/14	810.6 days?		Austin Virginia,Janis	0%
183	1.24.3.1.6		Reports Charts	Fri 7/15/11	Fri 8/29/14	816 days?		Austin Virginia,Janis	0%
184	1.24.3.2		Monitor all District documents posted to eLibrary	Fri 7/15/11	Fri 8/29/14	816 days?		Austin Virginia,Janis	0%
185	2		ISIS Phase 2 - Charter School	Fri 6/15/12	Wed 4/30/14	489 days?			0%
186	2.1		Disseminate policy from Superintendent to Charter School	Fri 6/15/12	Fri 6/29/12	11 days?			0%
187	2.2		Assist elementary charters with user access	Mon 7/2/12	Thu 1/31/13	154 days?		Impl Team	0%
188	2.3		Assist secondary charters with user access	Fri 3/1/13	Thu 10/31/13	175 days?		Impl Team	0%
189	2.4		Review special requirements for charters post-implem	Wed 1/1/14	Wed 4/30/14	86 days?		Req Team	0%
190	3		ISIS Phase 2 - Issue Management	Mon 8/1/11	Wed 2/29/12	151 days			0%
191	3.1		Propose issue management process	Mon 8/1/11	Mon 8/1/11	0 days			0%
192	3.2		Compile ISIS issue log	Fri 8/5/11	Fri 8/5/11	0 days			0%
193	3.3		Decide whether 9 languages is OK for 1st grading period t	Fri 8/12/11	Fri 8/12/11	0 days			0%
194	3.4		Compile pros and cons for secondary report card options:	Mon 8/15/11	Mon 8/15/11	0 days		Frank Ramirez	0%
195	3.5		Decide who will coordinate future translations	Mon 8/15/11	Mon 8/15/11	0 days			0%
196	3.6		Propose an interim solution for attendance category to sup	Wed 8/31/11	Wed 8/31/11	0 days			0%
197	3.7		Propose a solution for race and primary ethnicity for phase	Wed 8/31/11	Wed 8/31/11	0 days			0%
198	3.8		Determine secondary report card option	Wed 8/31/11	Wed 8/31/11	0 days			0%
199	3.9		Compile ISIS change request log and determine prioritizat	Fri 9/30/11	Fri 9/30/11	0 days			0%
200	3.10		Propose a long-term solution for attendance category to st	Mon 10/31/11	Mon 10/31/11	0 days			0%
201	3.11		Decide whether home correspondence language need to t	Mon 10/31/11	Mon 10/31/11	0 days			0%
202	3.12		Request ISIS PMO to escalate to ISIS Steering Committee	Wed 11/30/11	Wed 11/30/11	0 days			0%
203	3.13		Develop proposal for mandatory change requests for phas	Sat 12/31/11	Sat 12/31/11	0 days			0%
204	3.14		Propose a solution for school start date	Tue 1/31/12	Tue 1/31/12	0 days			0%
205	3.15		Propose a solution for annual pesticide notificacation	Wed 2/29/12	Wed 2/29/12	0 days			0%
206	4		ISIS Phase 2 - QA Testing	Wed 6/1/11	Sun 6/29/14	803 days?			8%
207	4.1		Milestone #1 - AT Rpts & Data Partitioning	Wed 6/1/11	Sun 9/25/11	83 days?			63%
208	4.1.1		QA Data Partitioning - Baseline Tests	Tue 6/28/11	Fri 7/8/11	9 days?			100%
209	4.1.1.1		Develop Test Cases	Tue 6/28/11	Fri 7/8/11	9 days?		Amy Chen,Wendy Mo	100%
210	4.1.1.2		Execute Test Cases	Tue 7/5/11	Fri 7/8/11	4 days?		Amy Chen,Wendy Mo	100%
211	4.1.2		Partition Databases	Fri 7/15/11	Fri 7/22/11	6 days			0%
212	4.1.2.1		EAI Database	Mon 7/18/11	Fri 7/22/11	5 days		System Dependency -	0%
213	4.1.2.2		QA Database	Fri 7/15/11	Wed 7/20/11	4 days		System Dependency -	0%
214	4.1.3		Post Partitioning Tests	Thu 7/28/11	Fri 8/5/11	6 days			0%
215	4.1.3.1		QA Partitioned Test	Tue 8/2/11	Fri 8/5/11	3 days		System Dependency -	0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
216	4.1.3.2	EAI Partitioned Test	Thu 7/28/11	Tue 8/2/11	3 days		System Dependency -	0%
217	4.1.4	Data Partitioning Production Deployment (no later tha	Fri 8/12/11	Sun 8/14/11	1 day		System Dependency -	0%
218	4.1.5	Attendance Reports	Wed 6/1/11	Fri 8/5/11	47 days?			50%
219	4.1.5.1	Completion of Pentaho Report Development for	Sun 7/31/11	Sun 7/31/11	0 days?		System Dependency -	0%
220	4.1.5.2	QA Pentaho Reports	Wed 6/1/11	Fri 8/5/11	47 days?			50%
221	4.1.5.2.1	* SARB	Wed 6/1/11	Fri 8/5/11	15 days		Doreen Pena	75%
222	4.1.5.2.2	* CDS Statistical	Thu 7/21/11	Fri 8/5/11	11 days?		Marissa Tamayo,Ryan	20%
223	4.1.5.2.3	* Total Absences & Tardy by Class	Wed 6/1/11	Fri 8/5/11	15 days		Doreen Pena	80%
224	4.1.5.2.4	* SMASR (previous yr fix)	Wed 8/3/11	Fri 8/5/11	2 days		Marissa Tamayo	20%
225	4.1.5.2.5	* Security Audit Report	Tue 7/26/11	Fri 8/5/11	8 days		Wendy Moreno[25%]	0%
226	4.1.6	Pentaho Production Deployment	Fri 9/23/11	Sun 9/25/11	1 day		System Dependency -	0%
227	4.2	Milestone #2 - 2.8.4 Upgrade & Rpts	Mon 7/11/11	Sat 12/31/11	125 days?			15%
228	4.2.1	Harris Environment - Regression Testing	Mon 7/11/11	Fri 7/29/11	15 days		Amy Chen,Wendy Mo	71%
229	4.2.2	Release 2.8.4 GA Delivery	Mon 8/1/11	Mon 8/1/11	0 days			0%
230	4.2.3	QA 2.8.4 Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
231	4.2.4	QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
232	4.2.4.1	QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
233	4.2.5	Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
234	4.2.6	* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
235	4.2.6.1	Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
236	4.2.6.2	Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
237	4.2.6.3	LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
238	4.2.7	QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
239	4.2.7.1	Regression Phase 1 Functionality	Fri 7/15/11	Fri 7/15/11	1 day?			0%
240	4.2.7.2	New/Fix Features for Release 2.8.4	Fri 7/15/11	Fri 7/15/11	1 day?			0%
241	4.2.7.3	LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days			0%
242	4.2.7.3.1	AT24 - Attendance Summary Report (AT20	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
243	4.2.7.3.2	AT13 - Period Tardies by Student (AT2015)	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
244	4.2.7.3.3	Absence Detail Call List Letter	Fri 7/15/11	Thu 7/28/11	10 days		Marissa Tamayo	0%
245	4.2.7.3.4	Scheduling Passport Report (SC2004) - re-	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
246	4.2.7.3.5	Sports Eligibility GPA	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
247	4.2.7.3.6	SMASR for CDS Schools	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiangco	0%
248	4.2.7.3.7	SMASR for Secondary Schools	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiagnco	0%
249	4.2.7.3.8	CDS Statistical - re-work	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiangco	0%
250	4.2.7.3.9	Report 9 (Do not use notes?)	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 1	0%
251	4.2.7.3.10	Report 10 (Restraining Order?)	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 1	0%
252	4.2.7.3.11	Report 11(American Indian 1?)	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 2	0%
253	4.2.7.3.12	Report 12 (American Indian 2)	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 2	0%
254	4.2.8	Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
255	4.2.8.1	Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
256	4.2.8.2	Wave 2 (May not be needed)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
257	4.2.8.3	UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
258	4.2.8.4	Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
259	4.2.8.5		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
260	4.2.9		Release 2.8.4 Production Deployment	Thu 12/1/11	Sat 12/31/11	22 days?			0%
261	4.2.9.1		Go-No Go 2.8.4 Upgrade	Thu 12/1/11	Thu 12/1/11	0 days			0%
262	4.2.9.2		Production Deployment	Tue 12/20/11	Sat 12/31/11	9 days?			0%
263	4.2.10		Release 2.8.4 Stabilization	Fri 7/15/11	Fri 7/15/11	1 day?			0%
264	4.2.10.1		Production Support - Level 4	Fri 7/15/11	Fri 7/15/11	1 day?			0%
265									
266	4.3		Statistical Reports (July 2012 Production)	Fri 7/15/11	Sun 4/1/12	186 days?			0%
267	4.3.1		Statistical Integration Test Environment Set-up	Wed 2/15/12	Wed 2/15/12	0 days		System Dependency -	0%
268	4.3.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
269	4.3.3		BPR/UAT Test Cases	Mon 10/31/11	Mon 1/2/12	46 days?			0%
270	4.3.3.1		BPR Completed	Mon 10/31/11	Mon 10/31/11	0 days		System Dependency -	0%
271	4.3.3.2		Functional and UAT Test Cases Completed	Tue 11/1/11	Mon 1/2/12	45 days?		System Dependency -	0%
272	4.3.4		* Development	Tue 11/1/11	Tue 1/31/12	66 days?			0%
273	4.3.4.1		Interfaces	Tue 11/1/11	Tue 1/31/12	66 days?		System Dependency -	0%
274	4.3.4.2		Conversion/Data Validation	Tue 11/1/11	Tue 1/31/12	66 days?		System Dependency -	0%
275	4.3.4.3		Statistical Reports (Placeholder)	Tue 11/1/11	Tue 1/31/12	66 days?		System Dependency -	0%
276	4.3.5		Integration Tests	Tue 11/1/11	Sun 4/1/12	109 days?			0%
277	4.3.5.1		Requirements, BPR/OCM, Development and I	Tue 11/1/11	Mon 1/2/12	45 days?			0%
278	4.3.5.1.1		Develop Integration Test Cases (dependent	Tue 11/1/11	Mon 1/2/12	45 days?		System Dependency -	0%
279	4.3.5.2		Integration Testing	Thu 3/1/12	Fri 3/30/12	22 days?			0%
280	4.3.5.2.1		Set-up configuration and user roles	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team	0%
281	4.3.5.2.2		Perform Integration Tests	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team, System Dep	0%
282	4.3.5.2.3		Perform Report Tests	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team, System Dep	0%
283	4.3.5.2.4		Perform Multi-user tests	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team, System Dep	0%
284	4.3.5.2.5		Document Test Results/Config	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team, System Dep	0%
285	4.3.5.3		Statistical Reports Testing (Placeholder, dep	Thu 3/1/12	Fri 3/30/12	22 days?			0%
286	4.3.5.3.1		Report 1 (Placeholder)	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team	0%
287	4.3.5.3.2		Report 2 (Placeholder)	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team	0%
288	4.3.5.3.3		Report 3 (Placeholder)	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team	0%
289	4.3.5.3.4		Report 4 (Placeholder)	Thu 3/1/12	Fri 3/30/12	22 days?		QA Team	0%
290	4.3.5.3.5		Report 5 (Placeholder)	Thu 3/1/12	Fri 3/30/12	22 days		QA Team	0%
291	4.3.5.4		Statistical Report Solution Production Deploy	Sun 4/1/12	Sun 4/1/12	0 days			0%
292	4.3.5.4.1		Production Deployment for Parallel Test	Sun 4/1/12	Sun 4/1/12	0 days		System Dependency -	0%
293									
294	4.4		New Gradebook (July 2012 Production)	Fri 7/15/11	Thu 7/28/11	10 days?			0%
295	4.4.1		QA 2.8.4 Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
296	4.4.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
297	4.4.2.1		Refresh Data from Production	Fri 7/15/11	Fri 7/15/11	1 day?			0%
298	4.4.3		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
299	4.4.3.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
300	4.4.3.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
301	4.4.3.3		LAUSD Pentaho Reports (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
302	4.4.4	QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
303	4.4.4.1	Functional Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%
304	4.4.4.1.1	Enable New Gradebook (QA mid-tier)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
305	4.4.4.1.2	Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
306	4.4.4.1.3	Setup New Gradebook Configuration	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
307	4.4.4.1.4	Perform Functional Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
308	4.4.4.1.5	Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
309	4.4.4.1.6	Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
310	4.4.4.1.7	Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
311	4.4.4.2	LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days?			0%
312	4.4.4.2.1	Report 1 (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
313	4.4.4.2.2	Report 2 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
314	4.4.4.2.3	Report 3 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
315								
316	4.5	Options Phase 1 - Elementary CDS, Carlson (July 2011)	Fri 7/15/11	Sun 6/30/13	511 days?			0%
317	4.5.1	QA & Integration Environment(s) Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency	0%
318	4.5.1.1	QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
319	4.5.1.2	Integration Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
320	4.5.2	Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
321	4.5.2.1	* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
322	4.5.2.1.1	Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
323	4.5.2.1.2	Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
324	4.5.2.1.3	LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
325	4.5.3	QA Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
326	4.5.3.1	Integration Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%
327	4.5.3.1.1	BPR/UATCriteria for Elementary CDS and C	Fri 7/15/11	Fri 7/15/11	0.5 days?		System Dependency -	0%
328	4.5.3.1.2	Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?			0%
329	4.5.3.2	Perform Integration Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
330	4.5.3.2.1	Set up configuration to support Elementary	Fri 7/15/11	Fri 7/15/11	1 day?			0%
331	4.5.3.2.2	Perform Functional Tests - UI	Fri 7/15/11	Fri 7/15/11	1 day?			0%
332	4.5.3.2.3	Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
333	4.5.3.2.4	Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
334	4.5.3.2.5	Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?			0%
335	4.5.3.2.6	Integration Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
336	4.5.4	Elementary CDS and Carlson Phase 1 - Productio	Sat 6/1/13	Sun 6/30/13	20 days			0%
337	4.5.4.1	Go-No Go City of Elementary CDS and Carlson	Sat 6/1/13	Sat 6/1/13	0 days			0%
338	4.5.4.2	Production Deployment	Sun 6/30/13	Sun 6/30/13	0 days			0%
339								
340	4.6	ELEMENTARY + Charters using ESIS	Mon 7/11/11	Fri 3/1/13	430 days?			15%
341	4.6.1	Harris Environment - Regression Testing	Mon 7/11/11	Fri 7/29/11	15 days		Amy Chen,Wendy Mo	71%
342	4.6.2	Harris Release or Patch GA Delivery	Mon 8/1/11	Mon 8/1/11	0 days			0%
343	4.6.3	QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
344	4.6.4	QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
345	4.6.4.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
346	4.6.5		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
347	4.6.6		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
348	4.6.6.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
349	4.6.6.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
350	4.6.6.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
351	4.6.6.4		Harris Fixes	Fri 7/15/11	Fri 7/15/11	1 day?			0%
352	4.6.7		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
353	4.6.7.1		Module - xxxxxxx (repeat for each major module	Fri 7/15/11	Fri 7/15/11	1 day?			0%
354	4.6.7.2		BPR/OCM Completed	Fri 7/15/11	Fri 7/15/11	1 day?			0%
355	4.6.7.3		UAT Criteria & Test Cases Dcoumented	Fri 7/15/11	Fri 7/15/11	1 day?			0%
356	4.6.7.4		Develop Test Cases and Test Data	Fri 7/15/11	Fri 7/15/11	1 day?			0%
357	4.6.7.5		User Roles Defined	Fri 7/15/11	Fri 7/15/11	1 day?			0%
358	4.6.7.6		Configuration Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
359	4.6.7.7		Regression Phase 1 Functionality	Fri 7/15/11	Fri 7/15/11	1 day?			0%
360	4.6.7.8		New/Fix Features for Schools	Fri 7/15/11	Fri 7/15/11	1 day?			0%
361	4.6.7.9		LAUSD Pentaho Reports (Placeholder - 60 re)	Fri 7/15/11	Thu 7/28/11	10 days			0%
362	4.6.7.9.1		Report 1	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
363	4.6.7.9.2		Report 2	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
364	4.6.7.9.3		Report 3	Fri 7/15/11	Thu 7/28/11	10 days		Marissa Tamayo	0%
365	4.6.7.9.4		Report 4	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
366	4.6.7.9.5		Report 5	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
367	4.6.7.9.6		Report 6	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiangco	0%
368	4.6.7.9.7		Report 7	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiagnco	0%
369	4.6.7.9.8		Report 8	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiangco	0%
370	4.6.7.9.9		Report 9	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 1	0%
371	4.6.7.9.10		Report 10	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 1	0%
372	4.6.7.9.11		Report 11	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 2	0%
373	4.6.7.9.12		Report 12	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 2	0%
374	4.6.8		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
375	4.6.8.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
376	4.6.8.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
377	4.6.8.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
378	4.6.8.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
379	4.6.8.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
380	4.6.8.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
381	4.6.9		Elementary Production Deployment	Fri 6/15/12	Thu 8/30/12	54 days			0%
382	4.6.9.1		Go-No Go Elementary	Fri 6/15/12	Fri 6/15/12	0 days			0%
383	4.6.9.2		Produciton Deployment	Thu 8/30/12	Thu 8/30/12	0 days			0%
384	4.6.10		Elementary Stabilization	Fri 2/1/13	Fri 3/1/13	21 days?			0%
385	4.6.10.1		Production Support - Level 4	Fri 2/1/13	Fri 3/1/13	21 days?			0%
386	4.7		NYE/YEP Elementary (July 2013 Production)	Fri 7/15/11	Fri 7/19/13	526 days?			0%
387	4.7.1		Harris Release Delivery	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
388	4.7.1.1		QA - Integration - UAT - Performance Environme	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
389	4.7.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
390	4.7.2.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
391	4.7.3		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
392	4.7.4		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
393	4.7.4.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
394	4.7.4.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
395	4.7.4.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
396	4.7.5		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
397	4.7.5.1		BPR/OCM & UAT Criteria Defined	Fri 7/15/11	Fri 7/15/11	1 day?			0%
398	4.7.5.2		Regression Functionality Tests (if new release/p	Fri 7/15/11	Fri 7/15/11	1 day?			0%
399	4.7.5.3		New/Fix Features for Release tbd	Fri 7/15/11	Fri 7/15/11	1 day?			0%
400	4.7.5.4		LAUSD Pentaho Reports (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days			0%
401	4.7.5.4.1		Report 1	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
402	4.7.5.4.2		Report 2	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
403	4.7.5.4.3		Report 3	Fri 7/15/11	Thu 7/28/11	10 days		Marissa Tamayo	0%
404	4.7.5.4.4		Report 4	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
405	4.7.5.4.5		Report 5	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
406	4.7.6		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
407	4.7.6.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
408	4.7.6.2		Wave 2 (May not be needed)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
409	4.7.6.3		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
410	4.7.6.4		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
411	4.7.6.5		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
412	4.7.7		Release Production Deployment	Thu 12/1/11	Sun 6/30/13	412 days?			0%
413	4.7.7.1		Go-No Go Release tbd Upgrade	Thu 12/1/11	Thu 12/1/11	0 days			0%
414	4.7.7.2		Produciton Deployment	Tue 12/20/11	Sun 6/30/13	399 days?			0%
415	4.7.8		Release tbd Stabilization	Mon 7/1/13	Fri 7/19/13	15 days			0%
416	4.7.8.1		Production Support - Level 4	Mon 7/1/13	Fri 7/19/13	15 days			0%
417	4.8		MAPS (March 2013 Production)	Fri 7/15/11	Thu 2/28/13	425 days?			0%
418	4.8.1		QA Environment Set-up	Fri 7/15/11	Thu 7/28/11	10 days?		System Dependency	0%
419	4.8.1.1		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
420	4.8.1.2		Refresh Data from Production	Fri 7/15/11	Fri 7/15/11	1 day?			0%
421	4.8.1.3		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
422	4.8.1.3.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
423	4.8.1.3.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
424	4.8.1.3.3		LAUSD Pentaho Reports (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
425	4.8.1.4		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
426	4.8.1.4.1		Functional Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%
427	4.8.1.4.1.1		Configure for MAPS	Fri 7/15/11	Fri 7/15/11	1 day?			0%
428	4.8.1.4.1.2		Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
429	4.8.1.4.1.3		Run Summer School Processing	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency	0%
430	4.8.1.4.1.3.1		Perform Functional Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
431	4.8.1.4.1.3.2		Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
432	4.8.1.4.1.3.3		Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
433	4.8.1.4.1.3.4		Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
434	4.8.1.4.2		LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days?			0%
435	4.8.1.4.2.1		Report 1 (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
436	4.8.1.4.2.2		Report 2 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
437	4.8.1.4.2.3		Report 3 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
438	4.8.1.4.3		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
439	4.8.1.4.3.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
440	4.8.1.4.3.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
441	4.8.1.4.3.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
442	4.8.1.4.3.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
443	4.8.1.4.3.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
444	4.8.1.4.3.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
445	4.8.2		MAPS - Production Deployment	Fri 2/1/13	Thu 2/28/13	19 days			0%
446	4.8.2.1		Go-No Go Location Expansion	Fri 2/1/13	Fri 2/1/13	0 days			0%
447	4.8.2.2		Production Deployment	Thu 2/28/13	Thu 2/28/13	0 days			0%
448	4.9		Summer School/ESY (July 2013 Production)	Fri 7/15/11	Sun 6/30/13	511 days?			0%
449	4.9.1		QA Environment Set-up	Fri 7/15/11	Thu 7/28/11	10 days?		System Dependency	0%
450	4.9.1.1		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
451	4.9.1.2		Refresh Data from Production	Fri 7/15/11	Fri 7/15/11	1 day?			0%
452	4.9.1.3		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
453	4.9.1.3.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
454	4.9.1.3.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
455	4.9.1.3.3		LAUSD Pentaho Reports (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
456	4.9.1.4		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
457	4.9.1.4.1		Functional Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%
458	4.9.1.4.1.1		Configure Summer School(s)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
459	4.9.1.4.1.2		Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
460	4.9.1.4.1.3		Run Summer School Processing	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency	0%
461	4.9.1.4.1.3.1		Perform Functional Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
462	4.9.1.4.1.3.2		Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
463	4.9.1.4.1.3.3		Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
464	4.9.1.4.1.3.4		Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
465	4.9.1.4.2		LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days?			0%
466	4.9.1.4.2.1		Report 1 (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
467	4.9.1.4.2.2		Report 2 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
468	4.9.1.4.2.3		Report 3 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
469	4.9.1.4.3		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
470	4.9.1.4.3.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
471	4.9.1.4.3.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
472	4.9.1.4.3.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
473	4.9.1.4.3.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
474	4.9.1.4.3.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
475	4.9.1.4.3.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
476	4.9.2		Summer School Production Deployment	Sun 6/30/13	Sun 6/30/13	0 days			0%
477	4.10		Expansion of Location Code (July 2013)	Fri 7/15/11	Sun 6/30/13	511 days?			0%
478	4.10.1		QA 2.8.4 Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
479	4.10.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
480	4.10.2.1		QA Environment Set-up (New Data?)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
481	4.10.3		Integration - UAT - Performance Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
482	4.10.4		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
483	4.10.4.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
484	4.10.4.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
485	4.10.4.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
486	4.10.4.4		Harris Screens and Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
487	4.10.5		QA Functional Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
488	4.10.5.1		Identify Harris Screens/Reports	Fri 7/15/11	Fri 7/15/11	1 day?			0%
489	4.10.5.2		Test Harris Screens/Reports	Fri 7/15/11	Fri 7/15/11	1 day?			0%
490	4.10.6		LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days			0%
491	4.10.6.1		Placeholder - Report Fixes for Loc Code	Fri 7/15/11	Thu 7/28/11	10 days			0%
492	4.10.7		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
493	4.10.7.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
494	4.10.7.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
495	4.10.7.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
496	4.10.7.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
497	4.10.7.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
498	4.10.7.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
499	4.10.8		Location Code Expansion - Production Deployme	Thu 12/1/11	Sun 6/30/13	412 days			0%
500	4.10.8.1		Go-No Go Location Expansion	Thu 12/1/11	Thu 12/1/11	0 days			0%
501	4.10.8.2		Production Deployment	Sun 6/30/13	Sun 6/30/13	0 days			0%
502	4.11		Centralized Photos/Seating Chart (July 2013)	Fri 7/15/11	Sun 6/30/13	511 days?			0%
503	4.11.1		QA 2.8.4 Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
504	4.11.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
505	4.11.2.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
506	4.11.3		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
507	4.11.4		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
508	4.11.4.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
509	4.11.4.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
510	4.11.4.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
511	4.11.5		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
512	4.11.5.1		Network Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
513	4.11.5.1.1		Single Picture - Admin Portal	Fri 7/15/11	Fri 7/15/11	1 day?			0%
514	4.11.5.1.2		Seating Chart - Teacher Portal	Fri 7/15/11	Fri 7/15/11	1 day?			0%
515	4.11.5.1.3		Seating Chart - Substitute Portal	Fri 7/15/11	Fri 7/15/11	1 day?			0%
516	4.11.5.2		Functional Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
517	4.11.5.2.1		Enable Seating Chart	Fri 7/15/11	Fri 7/15/11	1 day?			0%
518	4.11.5.2.2		Configure photo settings	Fri 7/15/11	Fri 7/15/11	1 day?			0%
519	4.11.5.2.3		Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?			0%
520	4.11.5.2.4		Perform Functional Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
521	4.11.5.2.4.1		Functional Tests - Screens w/ Photos	Fri 7/15/11	Fri 7/15/11	1 day?			0%
522	4.11.5.2.4.2		Student Photo - Single upload	Fri 7/15/11	Fri 7/15/11	1 day?			0%
523	4.11.5.2.4.3		Student Photo - Bulk (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
524	4.11.5.2.4.4		Seating Chart	Fri 7/15/11	Fri 7/15/11	1 day?			0%
525	4.11.5.2.5		Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
526	4.11.5.2.6		Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
527	4.11.5.2.7		Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?			0%
528	4.11.5.3		LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days			0%
529	4.11.5.3.1		Students Without ID Pictures	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
530	4.11.6		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
531	4.11.6.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
532	4.11.6.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
533	4.11.6.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
534	4.11.6.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
535	4.11.6.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
536	4.11.6.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
537	4.11.7		Centralized Photos-Seating Chart - Production De	Thu 12/1/11	Sun 6/30/13	412 days?			0%
538	4.11.7.1		Go-No Go Centralized Photo -Seating Chart	Thu 12/1/11	Thu 12/1/11	0 days			0%
539	4.11.7.2		Production Deployment	Tue 12/20/11	Sun 6/30/13	399 days?			0%
540	4.12		ESIS Charters not in Legacy (No different than LAUSD	Fri 7/15/11	Fri 7/15/11	1 day?			0%
541	4.12.1		Production Support	Fri 7/15/11	Fri 7/15/11	1 day?			0%
542	4.12.1.1		Production Support - Level 4 Escalation	Fri 7/15/11	Fri 7/15/11	1 day?			0%
543	4.13		City of Angels - Phase 1 Attendance (Placeholder for r	Fri 7/15/11	Sun 6/30/13	511 days?			0%
544	4.13.1		QA & Integration Environment(s) Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
545	4.13.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
546	4.13.2.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
547	4.13.3		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
548	4.13.4		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
549	4.13.4.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
550	4.13.4.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
551	4.13.4.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
552	4.13.5		QA Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
553	4.13.5.1		Integration Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%
554	4.13.5.1.1		BPR/UATCriteria for City of Angels Defined	Fri 7/15/11	Fri 7/15/11	0.5 days?		System Dependency -	0%
555	4.13.5.1.2		Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?			0%
556	4.13.5.1.3		Perform Integration Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
557	4.13.5.1.3.1		Set up configuration to support City of ,	Fri 7/15/11	Fri 7/15/11	1 day?			0%
558	4.13.5.1.3.2		Perform Functional Tests - UI	Fri 7/15/11	Fri 7/15/11	1 day?			0%
559	4.13.5.1.3.3		Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
560	4.13.5.1.3.4		Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
561	4.13.5.1.3.5		Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?			0%
562	4.13.5.1.3.6		Integration Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
563	4.13.6		City of Angels Phase 1 - Production Deployment	Sat 6/1/13	Sun 6/30/13	20 days			0%
564	4.13.6.1		Go-No Go City of Angels	Sat 6/1/13	Sat 6/1/13	0 days			0%
565	4.13.6.2		Production Deployment	Sun 6/30/13	Sun 6/30/13	0 days			0%
566	4.14		Elementary Ad Hoc (Placeholder, unclear what QA scc	Fri 7/15/11	Fri 8/30/13	556 days?			0%
567	4.14.1		QA Ad-hoc Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
568	4.14.2		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
569	4.14.2.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
570	4.14.3		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
571	4.14.4		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
572	4.14.4.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
573	4.14.4.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
574	4.14.4.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
575	4.14.5		QA Tests	Fri 7/15/11	Thu 8/1/13	535 days?			0%
576	4.14.5.1		Integration Testing	Fri 7/15/11	Thu 8/1/13	535 days?			0%
577	4.14.5.1.1		BPR/UATCriteria for Ad-hoc Defined	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
578	4.14.5.1.2		Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?			0%
579	4.14.5.1.3		Perform Integration Tests	Fri 7/15/11	Thu 8/1/13	535 days?			0%
580	4.14.5.1.3.1		Perform Functional Tests - UI	Fri 7/15/11	Fri 7/15/11	1 day?			0%
581	4.14.5.1.3.2		Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
582	4.14.5.1.3.3		Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?			0%
583	4.14.5.1.3.4		Document Test Results/Config	Thu 8/1/13	Thu 8/1/13	1 day?			0%
584	4.14.6		Elementary Ad hoc - Production Deployment	Sat 6/1/13	Fri 8/30/13	65 days			0%
585	4.14.6.1		Go-No Go Elementary Ad Hoc	Sat 6/1/13	Sat 6/1/13	0 days			0%
586	4.14.6.2		Production Deployment	Fri 8/30/13	Fri 8/30/13	0 days			0%
587									
588	4.15		SECONDARY + Charters using SSIS	Mon 7/11/11	Fri 12/13/13	635 days?			15%
589	4.15.1		Harris Environment - Regression Testing	Mon 7/11/11	Fri 7/29/11	15 days		Amy Chen,Wendy Mo	71%
590	4.15.2		Harris Release or Patch GA Delivery	Mon 8/1/11	Mon 8/1/11	0 days			0%
591	4.15.3		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
592	4.15.4		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
593	4.15.4.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
594	4.15.5		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%
595	4.15.6		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
596	4.15.6.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
597	4.15.6.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
598	4.15.6.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
599	4.15.6.4		Harris Fixes	Fri 7/15/11	Fri 7/15/11	1 day?			0%
600	4.15.7		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
601	4.15.7.1		Module - xxxxxx (repeat for each major module	Fri 7/15/11	Fri 7/15/11	1 day?			0%
602	4.15.7.2		BPR/OCM Completed	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
603	4.15.7.3		UAT Criteria & Test Cases Dcoumented	Fri 7/15/11	Fri 7/15/11	1 day?			0%
604	4.15.7.4		Develop Test Cases and Test Data	Fri 7/15/11	Fri 7/15/11	1 day?			0%
605	4.15.7.5		User Roles Defined	Fri 7/15/11	Fri 7/15/11	1 day?			0%
606	4.15.7.6		Configuration Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
607	4.15.7.7		Regression Phase 1 Functionality	Fri 7/15/11	Fri 7/15/11	1 day?			0%
608	4.15.7.8		New/Fix Features for Schools	Fri 7/15/11	Fri 7/15/11	1 day?			0%
609	4.15.7.9		LAUSD Pentaho Reports (Placeholder - 20 rej	Fri 7/15/11	Thu 7/28/11	10 days			0%
610	4.15.7.9.1		Report 1	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
611	4.15.7.9.2		Report 2	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
612	4.15.7.9.3		Report 3	Fri 7/15/11	Thu 7/28/11	10 days		Marissa Tamayo	0%
613	4.15.7.9.4		Report 4	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
614	4.15.7.9.5		Report 5	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
615	4.15.7.9.6		Report 6	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiangco	0%
616	4.15.7.9.7		Report 7	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiagnco	0%
617	4.15.7.9.8		Report 8	Fri 7/15/11	Thu 7/28/11	10 days		Ryan Tiangco	0%
618	4.15.7.9.9		Report 9	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 1	0%
619	4.15.7.9.10		Report 10	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 1	0%
620	4.15.7.9.11		Report 11	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 2	0%
621	4.15.7.9.12		Report 12	Fri 7/15/11	Thu 7/28/11	10 days		QA Contractor 2	0%
622	4.15.8		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
623	4.15.8.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
624	4.15.8.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
625	4.15.8.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
626	4.15.8.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
627	4.15.8.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
628	4.15.8.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
629	4.15.9		Secondary Production Deployment	Fri 5/31/13	Fri 8/30/13	65 days			0%
630	4.15.9.1		Go-No Go Secondary	Fri 5/31/13	Fri 5/31/13	0 days			0%
631	4.15.9.2		Produciton Deployment	Fri 8/30/13	Fri 8/30/13	0 days			0%
632	4.15.10		Secondary Stabilization	Fri 11/15/13	Fri 12/13/13	21 days?			0%
633	4.15.10.1		Production Support - Level 4	Fri 11/15/13	Fri 12/13/13	21 days?			0%
634	4.16		Training (4x4 Master, Eligibility, Nursing)	Fri 11/1/13	Fri 12/13/13	31 days?			0%
635	4.16.1		Production Support	Fri 11/1/13	Fri 12/13/13	31 days?			0%
636	4.16.1.1		Production Support - Level 4 Escalation	Fri 11/1/13	Fri 12/13/13	31 days?			0%
637	4.17		(Non 4x4) Master Sched Training	Mon 2/17/14	Wed 4/30/14	53 days?			0%
638	4.17.1		Production Support	Mon 2/17/14	Wed 4/30/14	53 days?			0%
639	4.17.1.1		Production Support - Level 4 Escalation	Mon 2/17/14	Wed 4/30/14	53 days?			0%
640	4.18		NYE/YEP (3/1 - 6/30/2014)	Fri 7/15/11	Sun 6/29/14	771 days?			0%
641	4.18.1		Harris Release Delivery	Mon 8/1/11	Mon 8/1/11	0 days			0%
642	4.18.2		QA - Integration - UAT - Performance Environment St	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
643	4.18.3		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
644	4.18.3.1		QA Environment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
645	4.18.4		Integration - UAT - Performance	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
646	4.18.5		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
647	4.18.5.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
648	4.18.5.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
649	4.18.5.3		LAUSD Pentaho Reports	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
650	4.18.6		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
651	4.18.6.1		BPR/OCM & UAT Criteria Defined	Fri 7/15/11	Fri 7/15/11	1 day?			0%
652	4.18.6.2		Regression Functionality Tests (if new release/p:	Fri 7/15/11	Fri 7/15/11	1 day?			0%
653	4.18.6.3		New/Fix Features for Release tbd	Fri 7/15/11	Fri 7/15/11	1 day?			0%
654	4.18.6.4		LAUSD Pentaho Reports (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days			0%
655	4.18.6.4.1		Report 1	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
656	4.18.6.4.2		Report 2	Fri 7/15/11	Thu 7/28/11	10 days		Doreen Pena	0%
657	4.18.6.4.3		Report 3	Fri 7/15/11	Thu 7/28/11	10 days		Marissa Tamayo	0%
658	4.18.6.4.4		Report 4	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
659	4.18.6.4.5		Report 5	Fri 7/15/11	Thu 7/28/11	10 days		Wendy Moreno	0%
660	4.18.7		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
661	4.18.7.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
662	4.18.7.2		Wave 2 (May not be needed)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
663	4.18.7.3		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
664	4.18.7.4		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
665	4.18.7.5		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
666	4.18.8		Release Production Deployment	Thu 12/1/11	Sat 12/31/11	22 days?			0%
667	4.18.8.1		Go-No Go Release tbd Upgrade	Thu 12/1/11	Thu 12/1/11	0 days			0%
668	4.18.8.2		Produciton Deployment	Tue 12/20/11	Sat 12/31/11	9 days?			0%
669	4.18.9		Release tbd Stabilization	Sun 6/29/14	Sun 6/29/14	0 days			0%
670	4.18.9.1		Production Support - Level 4	Sun 6/29/14	Sun 6/29/14	0 days			0%
671	4.19		Summer School/ESY - ALL (July 2014 Production)	Fri 7/15/11	Sun 6/29/14	771 days?			0%
672	4.19.1		QA Environment Set-up	Fri 7/15/11	Thu 7/28/11	10 days?		System Dependency	0%
673	4.19.1.1		QA Environment Set-up	Fri 7/15/11	Fri 7/15/11	1 day?			0%
674	4.19.1.2		Refresh Data from Production	Fri 7/15/11	Fri 7/15/11	1 day?			0%
675	4.19.1.3		* Development	Fri 7/15/11	Fri 7/15/11	1 day?			0%
676	4.19.1.3.1		Interfaces	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
677	4.19.1.3.2		Conversion/Data Validation	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
678	4.19.1.3.3		LAUSD Pentaho Reports (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
679	4.19.1.4		QA Tests	Fri 7/15/11	Thu 7/28/11	10 days?			0%
680	4.19.1.4.1		Functional Testing	Fri 7/15/11	Fri 7/15/11	1 day?			0%
681	4.19.1.4.1.1		Configure Summer School(s)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
682	4.19.1.4.1.2		Develop Test Cases & Test Data	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
683	4.19.1.4.1.3		Run Summer School Processing	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency	0%
684	4.19.1.4.1.3.1		Perform Functional Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
685	4.19.1.4.1.3.2		Perform Report Tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
686	4.19.1.4.1.3.3		Perform Multi-user tests	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
687	4.19.1.4.1.3.4		Document Test Results/Config	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
688	4.19.1.4.2		LAUSD Pentaho Reports	Fri 7/15/11	Thu 7/28/11	10 days?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
689	4.19.1.4.2.1		Report 1 (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?		System Dependency -	0%
690	4.19.1.4.2.2		Report 2 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
691	4.19.1.4.2.3		Report 3 (Placeholder)	Fri 7/15/11	Thu 7/28/11	10 days		System Dependency -	0%
692	4.19.1.4.3		Integration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
693	4.19.1.4.3.1		Wave 1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
694	4.19.1.4.3.2		Wave 2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
695	4.19.1.4.3.3		Wave 3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
696	4.19.1.4.3.4		UAT	Fri 7/15/11	Fri 7/15/11	1 day?			0%
697	4.19.1.4.3.5		Load	Fri 7/15/11	Fri 7/15/11	1 day?		QA Contractor 1,QA C	0%
698	4.19.1.4.3.6		* Configuration	Fri 7/15/11	Fri 7/15/11	1 day?			0%
699	4.19.2		Summer School Production Deployment	Sun 6/29/14	Sun 6/29/14	0 days			0%
700	4.20		SSIS Charters not in Legacy	Fri 7/15/11	Fri 7/15/11	1 day?			0%
701	4.20.1		Production Support	Fri 7/15/11	Fri 7/15/11	1 day?			0%
702	4.20.1.1		Production Support - Level 4 Escalation	Fri 7/15/11	Fri 7/15/11	1 day?			0%
703	4.21		PHASE 2+ (Placeholder)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
704	4.21.1		* GATE	Fri 7/15/11	Fri 7/15/11	1 day?		QA	0%
705	4.21.2		* 504/SST	Fri 7/15/11	Fri 7/15/11	1 day?		QA	0%
706	4.21.3		* Expulsion	Fri 7/15/11	Fri 7/15/11	1 day?		QA	0%
707	4.21.4		* Student ID	Fri 7/15/11	Fri 7/15/11	1 day?		QA	0%
708	4.21.5		* AEWC	Fri 7/15/11	Fri 7/15/11	1 day?		QA	0%
709	4.21.6		* Family Consolidation in Census Module	Fri 7/15/11	Fri 7/15/11	1 day?		QA	0%
710	5		ISIS Phase 2 - Legacy	Mon 8/1/11	Tue 8/12/14	792 days			0%
711	5.1		Milestone - 2.8.4 Go/No Go	Thu 12/1/11	Thu 12/1/11	0 days			0%
712	5.2		Develop Import ESIS Statistical from ISIS	Mon 1/9/12	Sun 7/1/12	125 days	711	Leo Tam	0%
713	5.3		Develop Import SSIS Statistical from ISIS	Mon 1/9/12	Sun 7/1/12	125 days	711	Leo Tam	0%
714	5.4		Develop ESIS to ISIS conversion files	Mon 1/9/12	Tue 5/1/12	81 days	711	David Kim,Richard Mo	0%
715	5.5		Prepare ESIS decommissioning plan	Mon 1/9/12	Wed 2/1/12	17 days	711	David Kim,Richard Mo	0%
716	5.6		Develop ISIS/SSID Assignment interfaces	Mon 1/9/12	Fri 6/1/12	104 days	711	Bill Gooding	0%
717	5.7		Develop ISIS/Student ID Assignment interfaces	Mon 1/9/12	Fri 6/1/12	104 days	711	David Arkin	0%
718	5.8		Prepare ISIS/Student ID conversion plan	Mon 1/9/12	Wed 2/1/12	17 days	711	David Arkin	0%
719	5.9		Develop ESIS decommissioning tools	Wed 2/1/12	Tue 5/1/12	64 days	715	David Kim,Richard Mo	0%
720	5.10		Develop ISIS/Student ID conversion tools	Fri 6/1/12	Wed 8/29/12	64 days	716	David Arkin	0%
721	5.11		Milestone - Elementary Go/No Go	Fri 6/15/12	Fri 6/15/12	0 days	714,718,719		0%
722	5.12		Timeline - Develop Secondary Interface, Conversion	Mon 9/3/12	Fri 2/1/13	109 days			0%
723	5.13		Develop SSIS to ISIS conversion files	Fri 2/1/13	Wed 7/3/13	109 days	722	Bill Gooding,Gina Wor	0%
724	5.14		Milestone - Elementary Rollout	Mon 10/8/12	Fri 2/1/13	84 days	721		0%
725	5.15		Import ESIS Statistical from ISIS (phased)	Fri 2/1/13	Wed 5/29/13	84 days	724	Leo Tam	0%
726	5.16		Provide ESIS to ISIS conversion files (phased)	Fri 2/1/13	Mon 4/1/13	42 days	724	David Kim,Richard Mo	0%
727	5.17		Convert ISIS/Student ID (ESIS phased)	Fri 2/1/13	Wed 5/29/13	84 days	724	David Arkin	0%
728	5.18		Milestone - Elementary Stabilization	Fri 2/1/13	Fri 3/1/13	20 days	724		0%
729	5.19		Decommission ESIS	Fri 3/1/13	Sun 6/30/13	86 days	728	David Kim,Richard Mo	0%
730	5.20		Decommission ESIS/Student ID interface	Fri 3/1/13	Thu 3/28/13	20 days	728	David Arkin	0%
731	5.21		Timeline - Secondary Performance Testing	Fri 2/1/13	Sat 6/1/13	86 days	722		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
732	5.22		Provide SSIS to ISIS conversion files (testing)	Thu 7/4/13	Thu 10/31/13	86 days	723,731	Bill Gooding,Gina Wor	0%
733	5.23		Timeline - Secondary Prior Year Data Conversion	Mon 6/3/13	Sun 9/1/13	65 days	731		0%
734	5.24		Provide SSIS to ISIS conversion files (prior year)	Fri 11/1/13	Thu 1/30/14	65 days	732,733	Bill Gooding,Gina Wor	0%
735	5.25		Prepare SSIS decommissioning plan	Mon 6/3/13	Thu 8/1/13	43 days	731		0%
736	5.26		Timeline - Secondary Current Year Data Conversion	Mon 9/2/13	Sun 12/1/13	65 days	733		0%
737	5.27		Provide SSIS to ISIS conversion files (current year)	Mon 12/2/13	Fri 2/28/14	65 days	732,736	Bill Gooding,Gina Wor	0%
738	5.28		Develop SSIS decommissioning tools	Thu 8/1/13	Tue 10/1/13	43 days	735	Bill Gooding,Gina Wor	0%
739	5.29		Timeline - Secondary School Rollout	Mon 3/3/14	Mon 3/31/14	21 days	737		0%
740	5.30		Convert ISIS/Student ID (SSIS phased)	Tue 4/1/14	Tue 4/29/14	21 days	718,719,739	David Arkin	0%
741	5.31		Decommission SSIS/Student ID interface	Wed 4/30/14	Tue 7/1/14	45 days	740	David Arkin	0%
742	5.32		Milestone - Decommission SSIS	Mon 3/31/14	Mon 3/31/14	0 days	739		0%
743	5.33		Decommission SSIS	Tue 4/1/14	Tue 8/12/14	96 days	742	Bill Gooding,Gina Wor	0%
744	5.34		Prepare Student ID decommissioning plan	Mon 8/1/11	Mon 8/1/11	1 day			0%
745	5.35		Develop Student ID decommissioning tools	Mon 8/1/11	Mon 8/1/11	1 day			0%
746	5.36		Provide Student ID to ISIS conversion files	Mon 8/1/11	Mon 8/1/11	1 day			0%
747	5.37		Decommission Student ID	Mon 8/1/11	Mon 8/1/11	1 day			0%
748	6		ISIS Phase 2 - Data Conversion / Configuration, Data Validat	Mon 8/1/11	Fri 11/29/13	610 days			0%
749	6.1		Milestone: 2.8.4 Production Upgrade (Jan, 2012)	Mon 8/15/11	Tue 1/3/12	102 days			0%
750	6.1.1		Identify and document Data population requirements	Mon 8/15/11	Fri 8/26/11	10 days		Prerak Patel[50%]	0%
751	6.1.2		Develop data load scripts to support 2.8.4 schema	Mon 8/29/11	Fri 9/23/11	20 days	750	Prerak Patel[50%]	0%
752	6.1.3		Deploy and test 2.8.4 Loads in EAI test environment	Mon 9/26/11	Fri 10/7/11	10 days	751	Prerak Patel[50%]	0%
753	6.1.4		Data Validation of 2.8.4 loaded data	Mon 9/26/11	Fri 10/7/11	10 days	751	Amy Chen	0%
754	6.1.5		Execute data loads in Production (DBA to execute as	Tue 1/3/12	Tue 1/3/12	1 day		Prerak Patel[50%]	0%
755									
756	6.2		Milestone: Elementary Phase 2 Rollout (Oct, 2012 - Ja	Mon 8/1/11	Fri 10/5/12	310 days			1%
757	6.2.1		Development - Data Conversion / One Time Load	Mon 8/1/11	Fri 2/10/12	140 days			2%
758	6.2.1.1		Analyze and document scope of Elementary con	Mon 8/1/11	Fri 9/16/11	35 days		Debbie Chan[50%],An	0%
759	6.2.1.2		Data Configuration / ENUM population to suppor	Mon 8/1/11	Tue 11/29/11	87 days		Debbie Chan[50%],An	0%
760	6.2.1.3		Set up Conversion QA environment with 2.8.4 fo	Mon 10/17/11	Tue 11/1/11	12 days		DBA	0%
761	6.2.1.4		Historical Locations from LOHIST (2000 - 2008)	Tue 10/11/11	Mon 11/7/11	20 days	752	Prerak Patel[50%]	70%
762	6.2.1.5		LMAX to LMAX Conversion	Tue 11/8/11	Mon 12/5/11	20 days	761	Prerak Patel[50%]	0%
763	6.2.1.6		Historical Student/Enrollment Data from ESIS (P	Tue 9/6/11	Mon 10/3/11	20 days		Contractor #1	0%
764	6.2.1.7		Student Test Scores from SST (Standardized Te	Tue 10/4/11	Mon 11/14/11	30 days	763	Contractor #1	0%
765	6.2.1.8		Student Test Scores from ESIS	Tue 11/15/11	Mon 12/12/11	20 days	764	Contractor #1	0%
766	6.2.1.9		Health from ESIS	Tue 9/6/11	Mon 10/3/11	20 days		Contractor #2	0%
767	6.2.1.10		Intervention from ESIS	Tue 10/4/11	Mon 10/31/11	20 days	766	Contractor #2	0%
768	6.2.1.11		Master Plan data (Bilingual) from ESIS	Tue 11/1/11	Mon 11/28/11	20 days	767	Contractor #2	0%
769	6.2.1.12		Discipline (Suspensions) from ESIS	Tue 11/1/11	Mon 11/28/11	20 days		Contractor #3	0%
770	6.2.1.13		Historical Marks (Grade Reporting) from ESIS	Tue 11/29/11	Mon 12/26/11	20 days	769	Contractor #3	0%
771	6.2.1.14		Data Validation of converted data for Elementary	Thu 9/8/11	Fri 2/10/12	112 days		Amy Chen	0%
772	6.2.2		User Acceptance Testing with Elementary Conver	Mon 2/13/12	Fri 6/15/12	90 days			0%
773	6.2.2.1		Fixing and retesting Conversions during User Ac	Wed 2/15/12	Fri 6/15/12	88 days		Contractor #1	0%
774	6.2.2.2		Data Validation of converted data during User Ac	Mon 2/13/12	Wed 6/13/12	88 days		Amy Chen	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
775	6.2.3		Production Deployment of Elementary Data	Mon 2/6/12	Fri 10/5/12	175 days			0%
776	6.2.3.1		Historical Locations from LOHIST (2000 - 2008)	Mon 2/6/12	Tue 2/7/12	2 days	754		0%
777	6.2.3.2		LMAX to LMAX Conversion	Wed 2/8/12	Tue 3/6/12	20 days	776		0%
778	6.2.3.3		Historical Student/Enrollment Data from ESIS (P	Wed 2/8/12	Tue 3/6/12	20 days	776		0%
779	6.2.3.4		Historical Marks (Grade Reporting) from ESIS	Wed 2/8/12	Tue 3/6/12	20 days	776		0%
780	6.2.3.5		Student Test Scores from SST (Standardized Te	Tue 7/3/12	Fri 10/5/12	69 days	778		0%
781	6.2.3.6		Student Test Scores from ESIS	Mon 7/2/12	Thu 10/4/12	69 days	778		0%
782	6.2.3.7		Health from ESIS	Mon 7/2/12	Thu 10/4/12	69 days	778		0%
783	6.2.3.8		Intervention from ESIS	Mon 7/2/12	Thu 10/4/12	69 days	778		0%
784	6.2.3.9		Master Plan data (Bilingual) from ESIS	Mon 7/2/12	Thu 10/4/12	69 days	778		0%
785	6.2.3.10		Discipline (Suspensions) from ESIS	Mon 7/2/12	Thu 10/4/12	69 days	778		0%
786									
787	6.3		Milestone: Year End / New Year Process (March 2013 -	Wed 8/1/12	Fri 7/12/13	248 days			0%
788	6.3.1		Analyze LMAX year end process for Elementary and	Wed 8/1/12	Tue 8/28/12	20 days		Debbie Chan	0%
789	6.3.2		Identify required changes to current scripts for Secon	Wed 8/29/12	Tue 9/4/12	5 days	788	Debbie Chan	0%
790	6.3.3		Develop new scripts and modify existing scripts	Wed 9/5/12	Tue 10/2/12	20 days	789	Contractor #1	0%
791	6.3.4		Execute year end / new year scripts in Production at v	Mon 10/22/12	Fri 7/12/13	190 days	790	Debbie Chan	0%
792									
793	6.4		Milestone: Expand 4-digit Location to 7-digit BTS Cos	Wed 1/2/13	Tue 3/26/13	60 days			0%
794	6.4.1		Analyze and document Conversion requirements	Wed 1/2/13	Tue 1/29/13	20 days		Amy Chen	0%
795	6.4.2		Develop and test Conversion scripts	Wed 1/30/13	Tue 3/26/13	40 days	794	Contractor #1	0%
796	6.4.3		Data Validation / QA	Wed 1/30/13	Tue 3/12/13	30 days	794	Amy Chen	0%
797									
798	6.5		Milestone: Elementary Summer School (May 2013 - Ju	Wed 1/2/13	Tue 4/23/13	80 days			0%
799	6.5.1		Analyze and document Conversion requirements	Wed 1/2/13	Tue 1/29/13	20 days		Debbie Chan	0%
800	6.5.2		Create Summer "Schools" in LAUSDMAX (eg. "25895	Wed 1/30/13	Tue 2/26/13	20 days	799	Contractor #2	0%
801	6.5.3		Develop and test Conversion scripts	Wed 2/27/13	Tue 4/23/13	40 days	800	Contractor #2	0%
802	6.5.4		Data Validation / QA	Wed 2/27/13	Tue 4/9/13	30 days	800	Amy Chen	0%
803									
804	6.6		Milestone: Secondary Phase 2 Rollout (Nov 2013)	Tue 11/1/11	Fri 11/29/13	544 days			0%
805	6.6.1		Development - Data Conversion / One Time Load	Tue 11/1/11	Fri 12/21/12	299 days			0%
806	6.6.1.1		Analyze and document scope of Secondary conv	Tue 11/1/11	Fri 12/30/11	44 days		Debbie Chan[50%],Ar	0%
807	6.6.1.2		Data Configuration / ENUM population to suppor	Tue 11/1/11	Wed 2/29/12	87 days		Debbie Chan[50%],Ar	0%
808	6.6.1.3		American Indian from MS Access database	Mon 11/14/11	Fri 11/25/11	10 days	761	Prerak Patel[50%]	0%
809	6.6.1.4		Migrant from MS Access database	Mon 11/28/11	Fri 12/9/11	10 days	808	Prerak Patel[50%]	0%
810	6.6.1.5		Historical Student/Enrollment from SSIS	Thu 12/1/11	Wed 12/28/11	20 days	767	Contractor #2	0%
811	6.6.1.6		Flex Fields	Thu 12/29/11	Wed 1/25/12	20 days	810	Contractor #2	0%
812	6.6.1.7		Grad Standards Conversion	Thu 1/26/12	Wed 2/15/12	15 days	811	Contractor #2	0%
813	6.6.1.8		Transcripts	Thu 12/1/11	Mon 4/16/12	40 days	812	Contractor #2	0%
814	6.6.1.9		Discipline (Suspension)	Tue 4/17/12	Mon 5/14/12	20 days	813	Contractor #2	0%
815	6.6.1.10		Staff	Tue 5/15/12	Thu 7/5/12	38 days	814	Contractor #2	0%
816	6.6.1.11		Programs	Tue 1/3/12	Mon 2/13/12	20 days	770	Contractor #3	0%
817	6.6.1.12		Intervention	Tue 2/14/12	Mon 3/19/12	25 days	816	Contractor #3	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
818	6.6.1.13		Student Test Scores from SST (Standardized Te	Tue 3/20/12	Mon 5/14/12	40 days	817	Contractor #3	0%
819	6.6.1.14		Student Test Scores from SSIS	Tue 5/15/12	Mon 6/11/12	20 days	818	Contractor #3	0%
820	6.6.1.15		Counseling	Tue 6/12/12	Mon 7/9/12	20 days	819	Contractor #3	0%
821	6.6.1.16		Health	Tue 7/10/12	Wed 8/8/12	21.5 days	820	Contractor #3	0%
822	6.6.1.17		Census - Consolidating Families for Siblings	Mon 10/1/12	Fri 11/23/12	40 days	809	Prerak Patel[50%]	0%
823	6.6.1.18		LMAX to LMAX Conversion	Mon 11/26/12	Fri 12/21/12	20 days	822	Prerak Patel[50%]	0%
824	6.6.2		User Acceptance Testing with Secondary Convert	Mon 2/4/13	Fri 6/14/13	95 days			0%
825	6.6.2.1		Fixing and retesting Conversions during User Ac	Mon 2/4/13	Fri 6/14/13	95 days		Contractor #2	0%
826	6.6.2.2		Fixing and retesting Conversions during User Ac	Mon 2/4/13	Fri 6/14/13	95 days		Contractor #3	0%
827	6.6.2.3		Data Validation of converted data during User Ac	Mon 2/4/13	Fri 6/14/13	95 days		Amy Chen	0%
828	6.6.3		Production Deployment of Secondary Data	Mon 6/3/13	Fri 11/29/13	130 days			0%
829	6.6.3.1		American Indian from MS Access database	Mon 6/3/13	Fri 6/28/13	20 days			0%
830	6.6.3.2		Migrant from MS Access database	Mon 6/3/13	Fri 6/28/13	20 days			0%
831	6.6.3.3		Historical Student/Enrollment from SSIS	Mon 6/3/13	Fri 6/28/13	20 days			0%
832	6.6.3.4		Flex Fields	Mon 6/3/13	Fri 11/29/13	130 days			0%
833	6.6.3.5		Grad Standards Conversion	Mon 6/3/13	Fri 11/29/13	130 days			0%
834	6.6.3.6		Transcripts	Mon 6/3/13	Fri 11/29/13	130 days			0%
835	6.6.3.7		Discipline (Suspension)	Mon 6/3/13	Fri 11/29/13	130 days			0%
836	6.6.3.8		Staff	Mon 6/3/13	Fri 11/29/13	130 days			0%
837	6.6.3.9		Programs	Mon 6/3/13	Fri 11/29/13	130 days			0%
838	6.6.3.10		Intervention	Mon 6/3/13	Fri 11/29/13	130 days			0%
839	6.6.3.11		Student Test Scores from SST (Standardized Te	Mon 6/3/13	Fri 11/29/13	130 days			0%
840	6.6.3.12		Student Test Scores from SSIS	Mon 6/3/13	Fri 11/29/13	130 days			0%
841	6.6.3.13		Counseling	Mon 6/3/13	Fri 11/29/13	130 days			0%
842	6.6.3.14		Health	Mon 6/3/13	Fri 11/29/13	130 days			0%
843	6.6.3.15		LMAX to LMAX Conversion	Mon 6/3/13	Fri 11/29/13	130 days			0%
844	6.7		Phase 2+ Conversions (after Secondary Phase 2 Rollo	Mon 6/3/13	Fri 11/29/13	130 days			0%
845	6.7.1		Census - Consolidating Families for Siblings (Deployr	Mon 6/3/13	Fri 11/29/13	130 days			0%
846	6.7.2		AEWC Conversion from Genosis (Deployment date is	Mon 6/17/13	Fri 7/12/13	20 days		Contractor #2	0%
847	6.7.3		GATE Conversion	Mon 6/17/13	Fri 7/12/13	20 days		Contractor #2	0%
848	6.7.4		ODR (Office Data Referral) - Data Configuration and	Mon 6/17/13	Fri 7/12/13	20 days		Contractor #2	0%
849	6.7.5		SASI (Textbook) Conversion	Mon 6/17/13	Fri 7/12/13	20 days	826	Contractor #3	0%
850	6.7.6		PERB Conversion	Mon 6/17/13	Fri 7/12/13	20 days	826	Contractor #3	0%
851	6.7.7		District ID Conversion/Interfaces	Mon 7/15/13	Fri 9/27/13	55 days			0%
852	6.7.7.1		Dwelling History Conversion	Mon 7/15/13	Fri 8/23/13	30 days	846	Contractor #3	0%
853	6.7.7.2		Student ID History Conversion	Mon 8/26/13	Fri 9/27/13	25 days	852	Contractor #3	0%
854	7		ISIS Phase 2 - Training	Mon 8/15/11	Fri 3/14/14	675 days?			0%
855	7.1		Implementatn Plan Approved	Mon 8/15/11	Mon 8/15/11	1 day?			0%
856	7.2		Phase II ILT Training Delivery	Mon 8/15/11	Fri 3/14/14	675 days?			0%
857	7.2.1		Elementary Phase II	Mon 9/17/12	Fri 2/1/13	100 days?			0%
858	7.2.1.1		LD 1 AND 2	Mon 9/17/12	Fri 10/12/12	20 days?			0%
859	7.2.1.2		LD 6 AND 7	Mon 10/15/12	Fri 11/9/12	20 days?	858		0%
860	7.2.1.3		LD 4 AND 5	Thu 11/15/12	Fri 12/14/12	22 days?	859		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
861	7.2.1.4		LD 3 AND 8	Tue 1/8/13	Fri 2/1/13	19 days?	860		0%
862	7.2.1.5		Elementary Charter Schools	Tue 1/8/13	Fri 2/1/13	19 days?			0%
863	7.2.2		Secondary Phase II	Mon 9/16/13	Fri 3/14/14	130 days?			0%
864	7.2.2.1		Middle Schools	Mon 9/16/13	Fri 10/11/13	20 days?			0%
865	7.2.2.2		High Schools	Mon 10/14/13	Fri 11/15/13	25 days?	864		0%
866	7.2.2.3		Specialty User Groups	Mon 11/18/13	Fri 12/13/13	20 days?	865		0%
867	7.2.2.4		Secondary Charter Schools	Mon 11/18/13	Fri 12/13/13	20 days?	864,865		0%
868	7.2.2.5		Secondary Master Scheduling	Mon 1/13/14	Fri 3/14/14	45 days?	864,865		0%
869	7.2.3		Phase II Module Training Resources	Mon 8/15/11	Mon 8/15/11	1 day?			0%
870	7.2.3.1		Create/Update Training Script	Mon 8/15/11	Mon 8/15/11	1 day?			0%
871	7.2.3.2		Script Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
872	7.2.3.3		Update Script Following Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
873	7.2.3.4		User Instructions	Mon 8/15/11	Mon 8/15/11	1 day?			0%
874	7.2.3.5		User Instructions Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
875	7.2.3.6		Update User Instructions Following Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
876	7.2.3.7		Create/Update WBL Storyboard	Mon 8/15/11	Mon 8/15/11	1 day?			0%
877	7.2.3.8		WBL Storyboard Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
878	7.2.3.9		Update WBL Storyboard Following Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
879	7.2.3.10		Create/Update WBL Content	Mon 8/15/11	Mon 8/15/11	1 day?			0%
880	7.2.3.11		WBL Content Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
881	7.2.3.12		Update WBL Content Following Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
882	7.2.3.13		WBL VoiceOver	Mon 8/15/11	Mon 8/15/11	1 day?			0%
883	7.2.3.14		Create/Update Quick Guides	Mon 8/15/11	Mon 8/15/11	1 day?			0%
884	7.2.3.15		Quick Guide Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
885	7.2.3.16		Update Quick Guides Following Review	Mon 8/15/11	Mon 8/15/11	1 day?			0%
886	7.2.4		Module Training Schedules	Mon 8/15/11	Mon 8/15/11	1 day?			0%
887	7.2.4.1		Create Training Schedule	Mon 8/15/11	Mon 8/15/11	1 day?			0%
888	7.2.4.2		Review/Approve Training Schedule	Mon 8/15/11	Mon 8/15/11	1 day?			0%
889	7.2.4.3		Post Schedule to LZ	Mon 8/15/11	Mon 8/15/11	1 day?			0%
890	7.2.4.4		Maintain Student Class Attendance Data	Mon 8/15/11	Mon 8/15/11	1 day?			0%
891	7.2.4.5		Post Class Assessments	Mon 8/15/11	Mon 8/15/11	1 day?			0%
892	7.2.4.6		Generate Statistical Training Metrics Reports	Mon 8/15/11	Mon 8/15/11	1 day?			0%
893	7.3		ILT Training Environment	Mon 7/2/12	Fri 10/11/13	335 days?			0%
894	7.3.1		Elementary ILT Sessions	Mon 7/2/12	Fri 9/7/12	50 days?			0%
895	7.3.1.1		Backup of Current Training Environment	Mon 7/2/12	Tue 7/3/12	2 days			0%
896	7.3.1.2		Copy From Prior Year	Thu 7/5/12	Fri 7/6/12	2 days	895		0%
897	7.3.1.3		Data Table Truncation	Mon 7/9/12	Fri 7/13/12	5 days	896		0%
898	7.3.1.4		Creation of Staff User Accounts	Mon 7/30/12	Mon 7/30/12	1 day?	897		0%
899	7.3.1.5		Creation of Student User Accounts	Tue 7/31/12	Thu 8/2/12	3 days	897		0%
900	7.3.1.6		Test IDs for Role Behavior	Fri 8/3/12	Fri 8/3/12	1 day?	898,899		0%
901	7.3.1.7		Data Staging	Mon 8/6/12	Fri 8/31/12	20 days	900		0%
902	7.3.1.8		Create New Gold Copy	Mon 9/3/12	Wed 9/5/12	3 days	901		0%
903	7.3.1.9		Time Data Refresh	Thu 9/6/12	Fri 9/7/12	2 days	902		0%




ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
904	7.3.2		Secondary ILT Session (Non Master Scheduler)	Thu 8/29/13	Fri 10/11/13	32 days?			0%
905	7.3.2.1		Backup of Current Training Environment	Thu 8/29/13	Fri 8/30/13	2 days			0%
906	7.3.2.2		Copy From Production	Tue 9/3/13	Thu 9/5/13	3 days			0%
907	7.3.2.3		Data Table Truncation	Fri 9/6/13	Fri 9/13/13	6 days			0%
908	7.3.2.4		Creation of Staff User Accounts	Mon 9/16/13	Mon 9/16/13	1 day?			0%
909	7.3.2.5		Creation of Student User Accounts	Tue 9/17/13	Thu 9/19/13	3 days			0%
910	7.3.2.6		Test IDs for Role Behavior	Fri 9/20/13	Fri 9/20/13	1 day?			0%
911	7.3.2.7		Data Staging	Mon 9/23/13	Fri 10/4/13	10 days			0%
912	7.3.2.8		Create New Gold Copy	Mon 10/7/13	Wed 10/9/13	3 days			0%
913	7.3.2.9		Time Data Refresh	Thu 10/10/13	Fri 10/11/13	2 days			0%
914	7.4		ILT Sandbox Environment	Mon 8/15/11	Mon 8/15/11	1 day?			0%
915	7.4.1		Setup	Mon 8/15/11	Mon 8/15/11	1 day?			0%
916	7.4.1.1		Backup of Current Training Environment	Mon 8/15/11	Mon 8/15/11	1 day?			0%
917	7.4.1.2		Copy From Production	Mon 8/15/11	Mon 8/15/11	1 day?			0%
918	7.4.1.3		Data Table Truncation	Mon 8/15/11	Mon 8/15/11	1 day?			0%
919	7.4.1.4		Obfuscation	Mon 8/15/11	Mon 8/15/11	1 day?			0%
920	7.4.1.5		Creation of Staff User Accounts	Mon 8/15/11	Mon 8/15/11	1 day?			0%
921	7.4.1.6		Creation of Student User Accounts	Mon 8/15/11	Mon 8/15/11	1 day?			0%
922	7.4.1.7		Test IDs for Role Behavior	Mon 8/15/11	Mon 8/15/11	1 day?			0%
923	7.4.1.8		Data Staging	Mon 8/15/11	Mon 8/15/11	1 day?			0%
924	7.4.1.9		Create New Gold Sandbox Copy	Mon 8/15/11	Mon 8/15/11	1 day?			0%
925	7.4.1.10		Time Data Refresh	Mon 8/15/11	Mon 8/15/11	1 day?			0%
926	7.4.2		Resources	Mon 8/15/11	Mon 8/15/11	1 day?			0%
927	7.4.2.1		Update User ID List	Mon 8/15/11	Mon 8/15/11	1 day?			0%
928	7.4.2.2		Update PowerPoint presentation	Mon 8/15/11	Mon 8/15/11	1 day?			0%
929	7.4.2.3		Update User Instructions	Mon 8/15/11	Mon 8/15/11	1 day?			0%
930	7.4.2.4		Provide Resources to OCM for Web Posting	Mon 8/15/11	Mon 8/15/11	1 day?			0%
931	8		ISIS Phase 2 - Production Support	Mon 1/9/12	Tue 7/31/12	146 days			0%
932	8.1		Populate ENUM Tables	Mon 1/9/12	Fri 6/29/12	124 days			80%
933	8.2		Determine scope of School Level Flex Fields	Mon 1/9/12	Fri 2/24/12	34 days			50%
934	8.3		Develop user roles for Phase 2 functionality	Mon 1/9/12	Fri 6/29/12	124 days			98%
935	8.4		Create District level calendars in Production for 2012-2013	Mon 5/7/12	Fri 5/11/12	4 days		Pelayo	0%
936	8.5		Configure Term Calendar data for 2012-2013	Mon 5/14/12	Fri 6/1/12	14 days	935		0%
937	8.6		Develop SQL for configuring viewing permissions for Phas	Mon 6/4/12	Fri 6/8/12	4 days			0%
938	8.7		Copy District level calendars down to multitrack schools [F	Mon 6/4/12	Fri 6/22/12	14 days		Pelayo	0%
939	8.8		Run SQL to update Term Calendar data for multi track sch	Mon 6/4/12	Fri 6/8/12	4 days			0%
940	8.9		Run SQL to update Term Calendar data for single track sc	Mon 6/4/12	Fri 6/8/12	4 days			0%
941	8.10		Configure Calendar data for AB Session Schools	Mon 6/11/12	Fri 6/15/12	4 days		Pelayo	0%
942	8.11		Decide on filtering out Phase 2 user roles via EZ Access Ir	Mon 7/9/12	Fri 7/13/12	4 days	934	Pelayo	0%
943	8.12		Update EZ Access with Phase 2 user roles	Fri 7/13/12	Wed 7/18/12	4 days	942	Pelayo	0%
944	8.13		Update ISIS UserID Forms	Tue 7/24/12	Tue 7/31/12	5 days	934		98%
945	8.14		Update Guide for User Roles	Tue 7/24/12	Tue 7/31/12	5 days	934		98%
946	9		ISIS Phase 2 - Development/Reports	Mon 2/1/10	Tue 9/18/12	687 days?			10%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
947									
948	9.1		Phase 1 Reports - September 2011 Release (Milestone	Fri 6/10/11	Wed 8/10/11	44 days?			29%
949	9.1.1		CDS Statistical report (AT2014)	Wed 6/22/11	Fri 7/8/11	13 days			45%
950	9.1.1.1		SME walk-thru/sign-off	Wed 6/22/11	Wed 6/22/11	0 days			100%
951	9.1.1.2		test/QA	Fri 6/24/11	Thu 7/7/11	10 days		testing team	50%
952	9.1.1.3		QA sign-off	Thu 7/7/11	Thu 7/7/11	0 days	951	testing team	0%
953	9.1.1.4		migrate to production	Fri 7/8/11	Fri 7/8/11	1 day	952	Sofia Hernandez	0%
954	9.1.2		SARB Report (AT2008)	Wed 6/22/11	Wed 8/10/11	36 days			43%
955	9.1.2.1		re-work	Wed 6/22/11	Thu 7/14/11	11 days		Leena Bhate	91%
956	9.1.2.2		QA sign-off	Tue 7/26/11	Tue 7/26/11	0 days		testing team	0%
957	9.1.2.3		test/QA	Tue 7/26/11	Tue 8/9/11	11 days	956	testing team	0%
958	9.1.2.4		migrate to production	Wed 8/10/11	Wed 8/10/11	1 day	957	Sofia Hernandez	0%
959	9.1.3		Total Absence and Tardies by Class (AT2007)	Fri 6/10/11	Mon 8/8/11	42 days?			37%
960	9.1.3.1		SME walk-thru/sign-off	Fri 6/10/11	Fri 6/10/11	0 days			100%
961	9.1.3.2		test/QA	Mon 6/13/11	Fri 6/24/11	10 days	960	testing team	100%
962	9.1.3.3		re-work	Fri 7/15/11	Thu 7/21/11	5 days	961,955	Leena Bhate	0%
963	9.1.3.4		test/QA	Fri 7/22/11	Fri 8/5/11	11 days?	962	testing team	0%
964	9.1.3.5		QA sign-off	Fri 8/5/11	Fri 8/5/11	0 days	963	testing team	0%
965	9.1.3.6		migrate to production	Mon 8/8/11	Mon 8/8/11	1 day	964	Sofia Hernandez	0%
966	9.1.4		SMASR (AT2005)	Fri 7/15/11	Tue 8/9/11	18 days			0%
967	9.1.4.1		SME walk-thru/sign-off	Fri 7/15/11	Fri 7/15/11	0 days			100%
968	9.1.4.2		test/QA	Tue 7/26/11	Mon 8/8/11	10 days		testing team	0%
969	9.1.4.3		QA sign-off	Mon 8/8/11	Mon 8/8/11	0 days	968		0%
970	9.1.4.4		migrate to production	Tue 8/9/11	Tue 8/9/11	1 day	969	Sofia Hernandez	0%
971	9.1.5		Security Audit Report	Fri 7/15/11	Thu 8/4/11	15 days			0%
972	9.1.5.1		requirements/technical specs	Fri 7/15/11	Fri 7/15/11	1 day			50%
973	9.1.5.2		development	Mon 7/18/11	Wed 7/20/11	3 days	972	Veena Kamesh	0%
974	9.1.5.3		SME walk-thru/sign-off	Wed 7/20/11	Wed 7/20/11	0 days	973	Robert Pelayo	0%
975	9.1.5.4		test/QA	Thu 7/21/11	Wed 8/3/11	10 days	974	testing team	0%
976	9.1.5.5		QA sign-off	Wed 8/3/11	Wed 8/3/11	0 days	975		0%
977	9.1.5.6		migrate to production	Thu 8/4/11	Thu 8/4/11	1 day	976	Sofia Hernandez	0%
978									
979									
980	9.2		Phase 2 Reports - January 2012 Release (Milestone#2)	Fri 6/17/11	Mon 11/7/11	102 days?			0%
981	9.2.1		Defining scope	Tue 7/19/11	Mon 8/1/11	10 days		Elizabeth Louros	0%
982	9.2.2		Proof-of-concept for Letters using Pentaho	Mon 8/1/11	Mon 8/1/11	1 day?			0%
983	9.2.3		AT24 - Attendance Summary Report (AT2011)	Fri 6/17/11	Mon 9/5/11	57 days			0%
984	9.2.3.1		requirements/technical specs	Fri 6/17/11	Tue 6/21/11	3 days		Luz Marquez (SME)[11	0%
985	9.2.3.2		development	Mon 8/1/11	Fri 8/19/11	15 days		Veena Kamesh	0%
986	9.2.3.3		SME walk-thru/sign-off	Fri 8/19/11	Fri 8/19/11	0 days	985		0%
987	9.2.3.4		test/QA	Mon 8/22/11	Fri 9/2/11	10 days	986	Testing Team - resour	0%
988	9.2.3.5		QA sign-off	Fri 9/2/11	Fri 9/2/11	0 days	987		0%
989	9.2.3.6		migrate to production	Mon 9/5/11	Mon 9/5/11	1 day	988	Sofia Hernandez	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
990	9.2.4		AT13 - Period Tardies by Student (AT2015)	Fri 6/24/11	Thu 9/1/11	50 days			0%
991	9.2.4.1		requirements/technical specs	Fri 6/24/11	Tue 6/28/11	3 days			0%
992	9.2.4.2		development	Thu 7/28/11	Wed 8/17/11	15 days		Leena Bhate	0%
993	9.2.4.3		SME walk-thru/sign-off	Wed 8/17/11	Wed 8/17/11	0 days	992		0%
994	9.2.4.4		test/QA	Thu 8/18/11	Wed 8/31/11	10 days	993		0%
995	9.2.4.5		QA sign-off	Wed 8/31/11	Wed 8/31/11	0 days	994		0%
996	9.2.4.6		migrate to production	Thu 9/1/11	Thu 9/1/11	1 day	995		0%
997	9.2.5		Absence Detail Call List Letter	Tue 8/2/11	Thu 9/22/11	38 days			0%
998	9.2.5.1		requirements/technical specs	Tue 8/2/11	Thu 8/4/11	3 days	982		0%
999	9.2.5.2		development	Thu 8/18/11	Wed 9/7/11	15 days	998,992	Leena Bhate	0%
1000	9.2.5.3		SME walk-thru/sign-off	Wed 9/7/11	Wed 9/7/11	0 days	999		0%
1001	9.2.5.4		test/QA	Thu 9/8/11	Wed 9/21/11	10 days	1000		0%
1002	9.2.5.5		QA sign-off	Wed 9/21/11	Wed 9/21/11	0 days	1001		0%
1003	9.2.5.6		migrate to production	Thu 9/22/11	Thu 9/22/11	1 day	1002		0%
1004	9.2.6		Scheduling Passport Report (SC2004) - re-work	Thu 7/21/11	Thu 10/13/11	61 days			0%
1005	9.2.6.1		requirements/technical specs	Thu 7/21/11	Mon 7/25/11	3 days			0%
1006	9.2.6.2		development	Thu 9/8/11	Wed 9/28/11	15 days	1005,999	Leena Bhate	0%
1007	9.2.6.3		SME walk-thru/sign-off	Wed 9/28/11	Wed 9/28/11	0 days	1006		0%
1008	9.2.6.4		test/QA	Thu 9/29/11	Wed 10/12/11	10 days	1007	testing team - resource	0%
1009	9.2.6.5		QA sign-off	Wed 10/12/11	Wed 10/12/11	0 days	1008		0%
1010	9.2.6.6		migrate to production	Thu 10/13/11	Thu 10/13/11	1 day	1009		0%
1011	9.2.7		Sports Eligibility GPA	Mon 8/1/11	Mon 9/26/11	41 days?			0%
1012	9.2.7.1		requirements/technical specs	Mon 8/1/11	Mon 8/1/11	1 day?			0%
1013	9.2.7.2		development	Mon 9/5/11	Fri 9/9/11	5 days	1012,1034	Veena Kamesh	0%
1014	9.2.7.3		SME walk-thru/sign-off	Fri 9/9/11	Fri 9/9/11	0 days	1013		0%
1015	9.2.7.4		test/QA	Mon 9/12/11	Fri 9/23/11	10 days	1014		0%
1016	9.2.7.5		QA sign-off	Fri 9/23/11	Fri 9/23/11	0 days	1015		0%
1017	9.2.7.6		migrate to production	Mon 9/26/11	Mon 9/26/11	1 day?	1016		0%
1018	9.2.8		SMASR for CDS Schools	Mon 8/1/11	Mon 10/17/11	56 days?			0%
1019	9.2.8.1		requirements/technical specs	Mon 8/1/11	Mon 8/1/11	1 day?			0%
1020	9.2.8.2		development	Mon 9/12/11	Fri 9/30/11	15 days	1019,1013	Veena Kamesh	0%
1021	9.2.8.3		SME walk-thru/sign-off	Fri 9/30/11	Fri 9/30/11	0 days	1020		0%
1022	9.2.8.4		test/QA	Mon 10/3/11	Fri 10/14/11	10 days	1021		0%
1023	9.2.8.5		QA sign-off	Fri 10/14/11	Fri 10/14/11	0 days	1022		0%
1024	9.2.8.6		migrate to production	Mon 10/17/11	Mon 10/17/11	1 day?	1023		0%
1025	9.2.9		SMASR for Secondary Schools	Mon 8/1/11	Mon 11/7/11	71 days?			0%
1026	9.2.9.1		requirements/technical specs	Mon 8/1/11	Mon 8/1/11	1 day?			0%
1027	9.2.9.2		development	Mon 10/3/11	Fri 10/21/11	15 days	1026,1020	Veena Kamesh	0%
1028	9.2.9.3		SME walk-thru/sign-off	Fri 10/21/11	Fri 10/21/11	0 days	1027		0%
1029	9.2.9.4		test/QA	Mon 10/24/11	Fri 11/4/11	10 days	1028		0%
1030	9.2.9.5		QA sign-off	Fri 11/4/11	Fri 11/4/11	0 days	1029		0%
1031	9.2.9.6		migrate to production	Mon 11/7/11	Mon 11/7/11	1 day?	1030		0%
1032	9.2.10		CDS Statistical - re-work	Mon 8/1/11	Mon 9/19/11	36 days?			0%




ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1033	9.2.10.1		requirements/technical specs	Mon 8/1/11	Mon 8/1/11	1 day?			0%
1034	9.2.10.2		development	Mon 8/22/11	Fri 9/2/11	10 days	1033,985	Veena Kamesh	0%
1035	9.2.10.3		SME walk-thru/sign-off	Fri 9/2/11	Fri 9/2/11	0 days	1034		0%
1036	9.2.10.4		test/QA	Mon 9/5/11	Fri 9/16/11	10 days	1035		0%
1037	9.2.10.5		QA sign-off	Fri 9/16/11	Fri 9/16/11	0 days	1036		0%
1038	9.2.10.6		migrate to production	Mon 9/19/11	Mon 9/19/11	1 day?	1037		0%
1039									
1040	9.3		Phase 2 Reports - Elementary Release - September 20	Tue 8/2/11	Mon 3/12/12	160 days?			0%
1041	9.3.1		Define Scope	Tue 8/2/11	Mon 8/15/11	10 days	981	Elizabeth Louros	0%
1042	9.3.2		Report1	Tue 8/16/11	Mon 9/26/11	30 days?			0%
1043	9.3.2.1		requirements/technical specs	Tue 8/16/11	Thu 8/18/11	3 days	1041	analyst1	0%
1044	9.3.2.2		development	Mon 8/22/11	Fri 9/9/11	15 days	1043	developer1	0%
1045	9.3.2.3		SME walk-thru/sign-off	Fri 9/9/11	Fri 9/9/11	0 days	1044		0%
1046	9.3.2.4		test/QA	Mon 9/12/11	Fri 9/23/11	10 days	1045		0%
1047	9.3.2.5		QA sign-off	Fri 9/23/11	Fri 9/23/11	0 days	1046		0%
1048	9.3.2.6		migrate to production	Mon 9/26/11	Mon 9/26/11	1 day?	1047		0%
1049	9.3.3		Report2	Tue 8/16/11	Mon 9/26/11	30 days?			0%
1050	9.3.3.1		requirements/technical specs	Tue 8/16/11	Thu 8/18/11	3 days	1041	analyst2	0%
1051	9.3.3.2		development	Mon 8/22/11	Fri 9/9/11	15 days	1050	developer2	0%
1052	9.3.3.3		SME walk-thru/sign-off	Fri 9/9/11	Fri 9/9/11	0 days	1051		0%
1053	9.3.3.4		test/QA	Mon 9/12/11	Fri 9/23/11	10 days	1052		0%
1054	9.3.3.5		QA sign-off	Fri 9/23/11	Fri 9/23/11	0 days	1053		0%
1055	9.3.3.6		migrate to production	Mon 9/26/11	Mon 9/26/11	1 day?	1054		0%
1056	9.3.4		Report3	Tue 8/16/11	Mon 9/26/11	30 days?			0%
1057	9.3.4.1		requirements/technical specs	Tue 8/16/11	Thu 8/18/11	3 days	1041	Elizabeth Louros	0%
1058	9.3.4.2		development	Mon 8/22/11	Fri 9/9/11	15 days	1057	developer3	0%
1059	9.3.4.3		SME walk-thru/sign-off	Fri 9/9/11	Fri 9/9/11	0 days	1058		0%
1060	9.3.4.4		test/QA	Mon 9/12/11	Fri 9/23/11	10 days	1059		0%
1061	9.3.4.5		QA sign-off	Fri 9/23/11	Fri 9/23/11	0 days	1060		0%
1062	9.3.4.6		migrate to production	Mon 9/26/11	Mon 9/26/11	1 day?	1061		0%
1063	9.3.5		Report4	Fri 8/19/11	Wed 9/28/11	29 days?			0%
1064	9.3.5.1		requirements/technical specs	Fri 8/19/11	Tue 8/23/11	3 days	1043	analyst1	0%
1065	9.3.5.2		development	Wed 8/24/11	Tue 9/13/11	15 days	1064	developer4	0%
1066	9.3.5.3		SME walk-thru/sign-off	Tue 9/13/11	Tue 9/13/11	0 days	1065		0%
1067	9.3.5.4		test/QA	Wed 9/14/11	Tue 9/27/11	10 days	1066		0%
1068	9.3.5.5		QA sign-off	Tue 9/27/11	Tue 9/27/11	0 days	1067		0%
1069	9.3.5.6		migrate to production	Wed 9/28/11	Wed 9/28/11	1 day?	1068		0%
1070	9.3.6		Report5	Fri 8/19/11	Wed 9/28/11	29 days?			0%
1071	9.3.6.1		requirements/technical specs	Fri 8/19/11	Tue 8/23/11	3 days	1050	analyst2	0%
1072	9.3.6.2		development	Wed 8/24/11	Tue 9/13/11	15 days	1071	developer5	0%
1073	9.3.6.3		SME walk-thru/sign-off	Tue 9/13/11	Tue 9/13/11	0 days	1072		0%
1074	9.3.6.4		test/QA	Wed 9/14/11	Tue 9/27/11	10 days	1073		0%
1075	9.3.6.5		QA sign-off	Tue 9/27/11	Tue 9/27/11	0 days	1074		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1076	9.3.6.6		migrate to production	Wed 9/28/11	Wed 9/28/11	1 day?	1075		0%
1077	9.3.7		Report6	Fri 8/19/11	Wed 9/28/11	29 days?			0%
1078	9.3.7.1		requirements/technical specs	Fri 8/19/11	Tue 8/23/11	3 days	1057	Elizabeth Louros	0%
1079	9.3.7.2		development	Wed 8/24/11	Tue 9/13/11	15 days	1078	developer6	0%
1080	9.3.7.3		SME walk-thru/sign-off	Tue 9/13/11	Tue 9/13/11	0 days	1079		0%
1081	9.3.7.4		test/QA	Wed 9/14/11	Tue 9/27/11	10 days	1080		0%
1082	9.3.7.5		QA sign-off	Tue 9/27/11	Tue 9/27/11	0 days	1081		0%
1083	9.3.7.6		migrate to production	Wed 9/28/11	Wed 9/28/11	1 day?	1082		0%
1084	9.3.8		Report7	Wed 8/24/11	Mon 10/17/11	39 days?			0%
1085	9.3.8.1		requirements/technical specs	Wed 8/24/11	Fri 8/26/11	3 days	1064	analyst1	0%
1086	9.3.8.2		development	Mon 9/12/11	Fri 9/30/11	15 days	1085,1044	developer1	0%
1087	9.3.8.3		SME walk-thru/sign-off	Fri 9/30/11	Fri 9/30/11	0 days	1086		0%
1088	9.3.8.4		test/QA	Mon 10/3/11	Fri 10/14/11	10 days	1087		0%
1089	9.3.8.5		QA sign-off	Fri 10/14/11	Fri 10/14/11	0 days	1088		0%
1090	9.3.8.6		migrate to production	Mon 10/17/11	Mon 10/17/11	1 day?	1089		0%
1091	9.3.9		Report8	Wed 8/24/11	Mon 10/17/11	39 days?			0%
1092	9.3.9.1		requirements/technical specs	Wed 8/24/11	Fri 8/26/11	3 days	1071	analyst2	0%
1093	9.3.9.2		development	Mon 9/12/11	Fri 9/30/11	15 days	1051,1092	developer2	0%
1094	9.3.9.3		SME walk-thru/sign-off	Fri 9/30/11	Fri 9/30/11	0 days	1093		0%
1095	9.3.9.4		test/QA	Mon 10/3/11	Fri 10/14/11	10 days	1094		0%
1096	9.3.9.5		QA sign-off	Fri 10/14/11	Fri 10/14/11	0 days	1095		0%
1097	9.3.9.6		migrate to production	Mon 10/17/11	Mon 10/17/11	1 day?	1096		0%
1098	9.3.10		Report9	Wed 8/24/11	Mon 10/17/11	39 days?			0%
1099	9.3.10.1		requirements/technical specs	Wed 8/24/11	Fri 8/26/11	3 days	1078	Elizabeth Louros	0%
1100	9.3.10.2		development	Mon 9/12/11	Fri 9/30/11	15 days	1058,1099	developer3	0%
1101	9.3.10.3		SME walk-thru/sign-off	Fri 9/30/11	Fri 9/30/11	0 days	1100		0%
1102	9.3.10.4		test/QA	Mon 10/3/11	Fri 10/14/11	10 days	1101		0%
1103	9.3.10.5		QA sign-off	Fri 10/14/11	Fri 10/14/11	0 days	1102		0%
1104	9.3.10.6		migrate to production	Mon 10/17/11	Mon 10/17/11	1 day?	1103		0%
1105	9.3.11		Report10	Mon 8/29/11	Wed 10/19/11	38 days?			0%
1106	9.3.11.1		requirements/technical specs	Mon 8/29/11	Wed 8/31/11	3 days	1085	analyst1	0%
1107	9.3.11.2		development	Wed 9/14/11	Tue 10/4/11	15 days	1065,1106	developer4	0%
1108	9.3.11.3		SME walk-thru/sign-off	Tue 10/4/11	Tue 10/4/11	0 days	1107		0%
1109	9.3.11.4		test/QA	Wed 10/5/11	Tue 10/18/11	10 days	1108		0%
1110	9.3.11.5		QA sign-off	Tue 10/18/11	Tue 10/18/11	0 days	1109		0%
1111	9.3.11.6		migrate to production	Wed 10/19/11	Wed 10/19/11	1 day?	1110		0%
1112	9.3.12		Report11	Mon 8/29/11	Wed 10/19/11	38 days?			0%
1113	9.3.12.1		requirements/technical specs	Mon 8/29/11	Wed 8/31/11	3 days	1092	analyst2	0%
1114	9.3.12.2		development	Wed 9/14/11	Tue 10/4/11	15 days	1113,1072	developer5	0%
1115	9.3.12.3		SME walk-thru/sign-off	Tue 10/4/11	Tue 10/4/11	0 days	1114		0%
1116	9.3.12.4		test/QA	Wed 10/5/11	Tue 10/18/11	10 days	1115		0%
1117	9.3.12.5		QA sign-off	Tue 10/18/11	Tue 10/18/11	0 days	1116		0%
1118	9.3.12.6		migrate to production	Wed 10/19/11	Wed 10/19/11	1 day?	1117		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1119	9.3.13		Report12	Mon 8/29/11	Wed 10/19/11	38 days?			0%
1120	9.3.13.1		requirements/technical specs	Mon 8/29/11	Wed 8/31/11	3 days	1099	Elizabeth Louros	0%
1121	9.3.13.2		development	Wed 9/14/11	Tue 10/4/11	15 days	1120,1079	developer6	0%
1122	9.3.13.3		SME walk-thru/sign-off	Tue 10/4/11	Tue 10/4/11	0 days	1121		0%
1123	9.3.13.4		test/QA	Wed 10/5/11	Tue 10/18/11	10 days	1122		0%
1124	9.3.13.5		QA sign-off	Tue 10/18/11	Tue 10/18/11	0 days	1123		0%
1125	9.3.13.6		migrate to production	Wed 10/19/11	Wed 10/19/11	1 day?	1124		0%
1126	9.3.14		Report13	Thu 9/1/11	Tue 10/11/11	29 days?			0%
1127	9.3.14.1		requirements/technical specs	Thu 9/1/11	Mon 9/5/11	3 days	1106	analyst1	0%
1128	9.3.14.2		development	Tue 9/6/11	Mon 9/26/11	15 days	1127,992	Leena Bhate	0%
1129	9.3.14.3		SME walk-thru/sign-off	Mon 9/26/11	Mon 9/26/11	0 days	1128		0%
1130	9.3.14.4		test/QA	Tue 9/27/11	Mon 10/10/11	10 days	1129		0%
1131	9.3.14.5		QA sign-off	Mon 10/10/11	Mon 10/10/11	0 days	1130		0%
1132	9.3.14.6		migrate to production	Tue 10/11/11	Tue 10/11/11	1 day?	1131		0%
1133	9.3.15		Report14	Thu 9/1/11	Mon 11/28/11	63 days?			0%
1134	9.3.15.1		requirements/technical specs	Thu 9/1/11	Mon 9/5/11	3 days	1113	analyst2	0%
1135	9.3.15.2		developer2	Mon 10/24/11	Fri 11/11/11	15 days	1134,1027	Veena Kamesh	0%
1136	9.3.15.3		SME walk-thru/sign-off	Fri 11/11/11	Fri 11/11/11	0 days	1135		0%
1137	9.3.15.4		test/QA	Mon 11/14/11	Fri 11/25/11	10 days	1136		0%
1138	9.3.15.5		QA sign-off	Fri 11/25/11	Fri 11/25/11	0 days	1137		0%
1139	9.3.15.6		migrate to production	Mon 11/28/11	Mon 11/28/11	1 day?	1138		0%
1140	9.3.16		Report15	Thu 9/1/11	Mon 11/7/11	48 days?			0%
1141	9.3.16.1		requirements/technical specs	Thu 9/1/11	Mon 9/5/11	3 days	1120	Elizabeth Louros	0%
1142	9.3.16.2		development	Mon 10/3/11	Fri 10/21/11	15 days	1141,1086	developer1	0%
1143	9.3.16.3		SME walk-thru/sign-off	Fri 10/21/11	Fri 10/21/11	0 days	1142		0%
1144	9.3.16.4		test/QA	Mon 10/24/11	Fri 11/4/11	10 days	1143		0%
1145	9.3.16.5		QA sign-off	Fri 11/4/11	Fri 11/4/11	0 days	1144		0%
1146	9.3.16.6		migrate to production	Mon 11/7/11	Mon 11/7/11	1 day?	1145		0%
1147	9.3.17		Report16	Tue 9/6/11	Mon 11/7/11	45 days?			0%
1148	9.3.17.1		requirements/technical specs	Tue 9/6/11	Thu 9/8/11	3 days	1127	analyst1	0%
1149	9.3.17.2		development	Mon 10/3/11	Fri 10/21/11	15 days	1148,1093	developer2	0%
1150	9.3.17.3		SME walk-thru/sign-off	Fri 10/21/11	Fri 10/21/11	0 days	1149		0%
1151	9.3.17.4		test/QA	Mon 10/24/11	Fri 11/4/11	10 days	1150		0%
1152	9.3.17.5		QA sign-off	Fri 11/4/11	Fri 11/4/11	0 days	1151		0%
1153	9.3.17.6		migrate to production	Mon 11/7/11	Mon 11/7/11	1 day?	1152		0%
1154	9.3.18		Report17	Tue 9/6/11	Mon 11/7/11	45 days?			0%
1155	9.3.18.1		requirements/technical specs	Tue 9/6/11	Thu 9/8/11	3 days	1134	analyst2	0%
1156	9.3.18.2		development	Mon 10/3/11	Fri 10/21/11	15 days	1155,1100	developer3	0%
1157	9.3.18.3		SME walk-thru/sign-off	Fri 10/21/11	Fri 10/21/11	0 days	1156		0%
1158	9.3.18.4		test/QA	Mon 10/24/11	Fri 11/4/11	10 days	1157		0%
1159	9.3.18.5		QA sign-off	Fri 11/4/11	Fri 11/4/11	0 days	1158		0%
1160	9.3.18.6		migrate to production	Mon 11/7/11	Mon 11/7/11	1 day?	1159		0%
1161	9.3.19		Report18	Tue 9/6/11	Wed 11/9/11	47 days?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1162	9.3.19.1		requirements/technical specs	Tue 9/6/11	Thu 9/8/11	3 days	1141	Elizabeth Louros	0%
1163	9.3.19.2		development	Wed 10/5/11	Tue 10/25/11	15 days	1162,1107	developer4	0%
1164	9.3.19.3		SME walk-thru/sign-off	Tue 10/25/11	Tue 10/25/11	0 days	1163		0%
1165	9.3.19.4		test/QA	Wed 10/26/11	Tue 11/8/11	10 days	1164		0%
1166	9.3.19.5		QA sign-off	Tue 11/8/11	Tue 11/8/11	0 days	1165		0%
1167	9.3.19.6		migrate to production	Wed 11/9/11	Wed 11/9/11	1 day?	1166		0%
1168	9.3.20		Report19	Fri 9/9/11	Wed 11/9/11	44 days?			0%
1169	9.3.20.1		requirements/technical specs	Fri 9/9/11	Tue 9/13/11	3 days	1148	analyst1	0%
1170	9.3.20.2		development	Wed 10/5/11	Tue 10/25/11	15 days	1169,1114	developer5	0%
1171	9.3.20.3		SME walk-thru/sign-off	Tue 10/25/11	Tue 10/25/11	0 days	1170		0%
1172	9.3.20.4		test/QA	Wed 10/26/11	Tue 11/8/11	10 days	1171		0%
1173	9.3.20.5		QA sign-off	Tue 11/8/11	Tue 11/8/11	0 days	1172		0%
1174	9.3.20.6		migrate to production	Wed 11/9/11	Wed 11/9/11	1 day?	1173		0%
1175	9.3.21		Report20	Fri 9/9/11	Wed 11/9/11	44 days?			0%
1176	9.3.21.1		requirements/technical specs	Fri 9/9/11	Tue 9/13/11	3 days	1155	analyst2	0%
1177	9.3.21.2		development	Wed 10/5/11	Tue 10/25/11	15 days	1176,1121	developer6	0%
1178	9.3.21.3		SME walk-thru/sign-off	Tue 10/25/11	Tue 10/25/11	0 days	1177		0%
1179	9.3.21.4		test/QA	Wed 10/26/11	Tue 11/8/11	10 days	1178		0%
1180	9.3.21.5		QA sign-off	Tue 11/8/11	Tue 11/8/11	0 days	1179		0%
1181	9.3.21.6		migrate to production	Wed 11/9/11	Wed 11/9/11	1 day?	1180		0%
1182	9.3.22		Report21	Fri 9/9/11	Tue 11/1/11	38 days?			0%
1183	9.3.22.1		requirements/technical specs	Fri 9/9/11	Tue 9/13/11	3 days	1162	Elizabeth Louros	0%
1184	9.3.22.2		development	Tue 9/27/11	Mon 10/17/11	15 days	1183,1128	Leena Bhate	0%
1185	9.3.22.3		SME walk-thru/sign-off	Mon 10/17/11	Mon 10/17/11	0 days	1184		0%
1186	9.3.22.4		test/QA	Tue 10/18/11	Mon 10/31/11	10 days	1185		0%
1187	9.3.22.5		QA sign-off	Mon 10/31/11	Mon 10/31/11	0 days	1186		0%
1188	9.3.22.6		migrate to production	Tue 11/1/11	Tue 11/1/11	1 day?	1187		0%
1189	9.3.23		Report22	Wed 9/14/11	Mon 12/19/11	69 days?			0%
1190	9.3.23.1		requirements/technical specs	Wed 9/14/11	Fri 9/16/11	3 days	1169	analyst1	0%
1191	9.3.23.2		development	Mon 11/14/11	Fri 12/2/11	15 days	1190,1135	Veena Kamesh	0%
1192	9.3.23.3		SME walk-thru/sign-off	Fri 12/2/11	Fri 12/2/11	0 days	1191		0%
1193	9.3.23.4		test/QA	Mon 12/5/11	Fri 12/16/11	10 days	1192		0%
1194	9.3.23.5		QA sign-off	Fri 12/16/11	Fri 12/16/11	0 days	1193		0%
1195	9.3.23.6		migrate to production	Mon 12/19/11	Mon 12/19/11	1 day?	1194		0%
1196	9.3.24		Report23	Wed 9/14/11	Mon 11/28/11	54 days?			0%
1197	9.3.24.1		requirements/technical specs	Wed 9/14/11	Fri 9/16/11	3 days	1176	analyst2	0%
1198	9.3.24.2		development	Mon 10/24/11	Fri 11/11/11	15 days	1197,1142	developer1	0%
1199	9.3.24.3		SME walk-thru/sign-off	Fri 11/11/11	Fri 11/11/11	0 days	1198		0%
1200	9.3.24.4		test/QA	Mon 11/14/11	Fri 11/25/11	10 days	1199		0%
1201	9.3.24.5		QA sign-off	Fri 11/25/11	Fri 11/25/11	0 days	1200		0%
1202	9.3.24.6		migrate to production	Mon 11/28/11	Mon 11/28/11	1 day?	1201		0%
1203	9.3.25		Report24	Wed 9/14/11	Mon 11/28/11	54 days?			0%
1204	9.3.25.1		requirements/technical specs	Wed 9/14/11	Fri 9/16/11	3 days	1183	Elizabeth Louros	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1205	9.3.25.2		development	Mon 10/24/11	Fri 11/11/11	15 days	1204,1149	developer2	0%
1206	9.3.25.3		SME walk-thru/sign-off	Fri 11/11/11	Fri 11/11/11	0 days	1205		0%
1207	9.3.25.4		test/QA	Mon 11/14/11	Fri 11/25/11	10 days	1206		0%
1208	9.3.25.5		QA sign-off	Fri 11/25/11	Fri 11/25/11	0 days	1207		0%
1209	9.3.25.6		migrate to production	Mon 11/28/11	Mon 11/28/11	1 day?	1208		0%
1210	9.3.26		Report25	Mon 9/19/11	Mon 11/28/11	51 days?			0%
1211	9.3.26.1		requirements/technical specs	Mon 9/19/11	Wed 9/21/11	3 days	1190	analyst1	0%
1212	9.3.26.2		development	Mon 10/24/11	Fri 11/11/11	15 days	1211,1156	developer3	0%
1213	9.3.26.3		SME walk-thru/sign-off	Fri 11/11/11	Fri 11/11/11	0 days	1212		0%
1214	9.3.26.4		test/QA	Mon 11/14/11	Fri 11/25/11	10 days	1213		0%
1215	9.3.26.5		QA sign-off	Fri 11/25/11	Fri 11/25/11	0 days	1214		0%
1216	9.3.26.6		migrate to production	Mon 11/28/11	Mon 11/28/11	1 day?	1215		0%
1217	9.3.27		Report26	Mon 9/19/11	Wed 11/30/11	53 days?			0%
1218	9.3.27.1		requirements/technical specs	Mon 9/19/11	Wed 9/21/11	3 days	1197	analyst2	0%
1219	9.3.27.2		development	Wed 10/26/11	Tue 11/15/11	15 days	1218,1163	developer4	0%
1220	9.3.27.3		SME walk-thru/sign-off	Tue 11/15/11	Tue 11/15/11	0 days	1219		0%
1221	9.3.27.4		test/QA	Wed 11/16/11	Tue 11/29/11	10 days	1220		0%
1222	9.3.27.5		QA sign-off	Tue 11/29/11	Tue 11/29/11	0 days	1221		0%
1223	9.3.27.6		migrate to production	Wed 11/30/11	Wed 11/30/11	1 day?	1222		0%
1224	9.3.28		Report27	Mon 9/19/11	Wed 11/30/11	53 days?			0%
1225	9.3.28.1		requirements/technical specs	Mon 9/19/11	Wed 9/21/11	3 days	1204	Elizabeth Louros	0%
1226	9.3.28.2		development	Wed 10/26/11	Tue 11/15/11	15 days	1225,1170	developer5	0%
1227	9.3.28.3		SME walk-thru/sign-off	Tue 11/15/11	Tue 11/15/11	0 days	1226		0%
1228	9.3.28.4		test/QA	Wed 11/16/11	Tue 11/29/11	10 days	1227		0%
1229	9.3.28.5		QA sign-off	Tue 11/29/11	Tue 11/29/11	0 days	1228		0%
1230	9.3.28.6		migrate to production	Wed 11/30/11	Wed 11/30/11	1 day?	1229		0%
1231	9.3.29		Report28	Thu 9/22/11	Wed 11/30/11	50 days?			0%
1232	9.3.29.1		requirements/technical specs	Thu 9/22/11	Mon 9/26/11	3 days	1211	analyst1	0%
1233	9.3.29.2		development	Wed 10/26/11	Tue 11/15/11	15 days	1232,1177	developer6	0%
1234	9.3.29.3		SME walk-thru/sign-off	Tue 11/15/11	Tue 11/15/11	0 days	1233		0%
1235	9.3.29.4		test/QA	Wed 11/16/11	Tue 11/29/11	10 days	1234		0%
1236	9.3.29.5		QA sign-off	Tue 11/29/11	Tue 11/29/11	0 days	1235		0%
1237	9.3.29.6		migrate to production	Wed 11/30/11	Wed 11/30/11	1 day?	1236		0%
1238	9.3.30		Report29	Thu 9/22/11	Tue 11/22/11	44 days?			0%
1239	9.3.30.1		requirements/technical specs	Thu 9/22/11	Mon 9/26/11	3 days	1218	analyst2	0%
1240	9.3.30.2		development	Tue 10/18/11	Mon 11/7/11	15 days	1239,1184	Leena Bhate	0%
1241	9.3.30.3		SME walk-thru/sign-off	Mon 11/7/11	Mon 11/7/11	0 days	1240		0%
1242	9.3.30.4		test/QA	Tue 11/8/11	Mon 11/21/11	10 days	1241		0%
1243	9.3.30.5		QA sign-off	Mon 11/21/11	Mon 11/21/11	0 days	1242		0%
1244	9.3.30.6		migrate to production	Tue 11/22/11	Tue 11/22/11	1 day?	1243		0%
1245	9.3.31		Report30	Thu 9/22/11	Mon 1/9/12	78 days?			0%
1246	9.3.31.1		requirements/technical specs	Thu 9/22/11	Mon 9/26/11	3 days	1225	Elizabeth Louros	0%
1247	9.3.31.2		development	Mon 12/5/11	Fri 12/23/11	15 days	1246,1191	Veena Kamesh	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1248	9.3.31.3		SME walk-thru/sign-off	Fri 12/23/11	Fri 12/23/11	0 days	1247		0%
1249	9.3.31.4		test/QA	Mon 12/26/11	Fri 1/6/12	10 days	1248		0%
1250	9.3.31.5		QA sign-off	Fri 1/6/12	Fri 1/6/12	0 days	1249		0%
1251	9.3.31.6		migrate to production	Mon 1/9/12	Mon 1/9/12	1 day?	1250		0%
1252	9.3.32		Report31	Tue 9/27/11	Mon 12/19/11	60 days?			0%
1253	9.3.32.1		requirements/technical specs	Tue 9/27/11	Thu 9/29/11	3 days	1232	analyst1	0%
1254	9.3.32.2		development	Mon 11/14/11	Fri 12/2/11	15 days	1253,1198	developer1	0%
1255	9.3.32.3		SME walk-thru/sign-off	Fri 12/2/11	Fri 12/2/11	0 days	1254		0%
1256	9.3.32.4		test/QA	Mon 12/5/11	Fri 12/16/11	10 days	1255		0%
1257	9.3.32.5		QA sign-off	Fri 12/16/11	Fri 12/16/11	0 days	1256		0%
1258	9.3.32.6		migrate to production	Mon 12/19/11	Mon 12/19/11	1 day?	1257		0%
1259	9.3.33		Report32	Tue 9/27/11	Mon 12/19/11	60 days?			0%
1260	9.3.33.1		requirements/technical specs	Tue 9/27/11	Thu 9/29/11	3 days	1239	analyst2	0%
1261	9.3.33.2		development	Mon 11/14/11	Fri 12/2/11	15 days	1260,1205	developer2	0%
1262	9.3.33.3		SME walk-thru/sign-off	Fri 12/2/11	Fri 12/2/11	0 days	1261		0%
1263	9.3.33.4		test/QA	Mon 12/5/11	Fri 12/16/11	10 days	1262		0%
1264	9.3.33.5		QA sign-off	Fri 12/16/11	Fri 12/16/11	0 days	1263		0%
1265	9.3.33.6		migrate to production	Mon 12/19/11	Mon 12/19/11	1 day?	1264		0%
1266	9.3.34		Report33	Tue 9/27/11	Mon 12/19/11	60 days?			0%
1267	9.3.34.1		requirements/technical specs	Tue 9/27/11	Thu 9/29/11	3 days	1246	Elizabeth Louros	0%
1268	9.3.34.2		development	Mon 11/14/11	Fri 12/2/11	15 days	1267,1212	developer3	0%
1269	9.3.34.3		SME walk-thru/sign-off	Fri 12/2/11	Fri 12/2/11	0 days	1268		0%
1270	9.3.34.4		test/QA	Mon 12/5/11	Fri 12/16/11	10 days	1269		0%
1271	9.3.34.5		QA sign-off	Fri 12/16/11	Fri 12/16/11	0 days	1270		0%
1272	9.3.34.6		migrate to production	Mon 12/19/11	Mon 12/19/11	1 day?	1271		0%
1273	9.3.35		Report34	Fri 9/30/11	Wed 12/21/11	59 days?			0%
1274	9.3.35.1		requirements/technical specs	Fri 9/30/11	Tue 10/4/11	3 days	1253	analyst1	0%
1275	9.3.35.2		development	Wed 11/16/11	Tue 12/6/11	15 days	1274,1219	developer4	0%
1276	9.3.35.3		SME walk-thru/sign-off	Tue 12/6/11	Tue 12/6/11	0 days	1275		0%
1277	9.3.35.4		test/QA	Wed 12/7/11	Tue 12/20/11	10 days	1276		0%
1278	9.3.35.5		QA sign-off	Tue 12/20/11	Tue 12/20/11	0 days	1277		0%
1279	9.3.35.6		migrate to production	Wed 12/21/11	Wed 12/21/11	1 day?	1278		0%
1280	9.3.36		Report35	Fri 9/30/11	Wed 12/21/11	59 days?			0%
1281	9.3.36.1		requirements/technical specs	Fri 9/30/11	Tue 10/4/11	3 days	1260	analyst2	0%
1282	9.3.36.2		development	Wed 11/16/11	Tue 12/6/11	15 days	1281,1226	developer5	0%
1283	9.3.36.3		SME walk-thru/sign-off	Tue 12/6/11	Tue 12/6/11	0 days	1282		0%
1284	9.3.36.4		test/QA	Wed 12/7/11	Tue 12/20/11	10 days	1283		0%
1285	9.3.36.5		QA sign-off	Tue 12/20/11	Tue 12/20/11	0 days	1284		0%
1286	9.3.36.6		migrate to production	Wed 12/21/11	Wed 12/21/11	1 day?	1285		0%
1287	9.3.37		Report36	Fri 9/30/11	Wed 12/21/11	59 days?			0%
1288	9.3.37.1		requirements/technical specs	Fri 9/30/11	Tue 10/4/11	3 days	1267	Elizabeth Louros	0%
1289	9.3.37.2		development	Wed 11/16/11	Tue 12/6/11	15 days	1288,1233	developer6	0%
1290	9.3.37.3		SME walk-thru/sign-off	Tue 12/6/11	Tue 12/6/11	0 days	1289		0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1291	9.3.37.4	test/QA	Wed 12/7/11	Tue 12/20/11	10 days	1290		0%
1292	9.3.37.5	QA sign-off	Tue 12/20/11	Tue 12/20/11	0 days	1291		0%
1293	9.3.37.6	migrate to production	Wed 12/21/11	Wed 12/21/11	1 day?	1292		0%
1294	9.3.38	Report37	Wed 10/5/11	Tue 12/13/11	50 days?			0%
1295	9.3.38.1	requirements/technical specs	Wed 10/5/11	Fri 10/7/11	3 days	1274	analyst1	0%
1296	9.3.38.2	development	Tue 11/8/11	Mon 11/28/11	15 days	1295,1240	Leena Bhate	0%
1297	9.3.38.3	SME walk-thru/sign-off	Mon 11/28/11	Mon 11/28/11	0 days	1296		0%
1298	9.3.38.4	test/QA	Tue 11/29/11	Mon 12/12/11	10 days	1297		0%
1299	9.3.38.5	QA sign-off	Mon 12/12/11	Mon 12/12/11	0 days	1298		0%
1300	9.3.38.6	migrate to production	Tue 12/13/11	Tue 12/13/11	1 day?	1299		0%
1301	9.3.39	Report38	Wed 10/5/11	Mon 1/30/12	84 days?			0%
1302	9.3.39.1	requirements/technical specs	Wed 10/5/11	Fri 10/7/11	3 days	1281	analyst2	0%
1303	9.3.39.2	development	Mon 12/26/11	Fri 1/13/12	15 days	1302,1247	Veena Kamesh	0%
1304	9.3.39.3	SME walk-thru/sign-off	Fri 1/13/12	Fri 1/13/12	0 days	1303		0%
1305	9.3.39.4	test/QA	Mon 1/16/12	Fri 1/27/12	10 days	1304		0%
1306	9.3.39.5	QA sign-off	Fri 1/27/12	Fri 1/27/12	0 days	1305		0%
1307	9.3.39.6	migrate to production	Mon 1/30/12	Mon 1/30/12	1 day?	1306		0%
1308	9.3.40	Report39	Wed 10/5/11	Mon 1/9/12	69 days?			0%
1309	9.3.40.1	requirements/technical specs	Wed 10/5/11	Fri 10/7/11	3 days	1288	Elizabeth Louros	0%
1310	9.3.40.2	development	Mon 12/5/11	Fri 12/23/11	15 days	1309,1254	developer1	0%
1311	9.3.40.3	SME walk-thru/sign-off	Fri 12/23/11	Fri 12/23/11	0 days	1310		0%
1312	9.3.40.4	test/QA	Mon 12/26/11	Fri 1/6/12	10 days	1311		0%
1313	9.3.40.5	QA sign-off	Fri 1/6/12	Fri 1/6/12	0 days	1312		0%
1314	9.3.40.6	migrate to production	Mon 1/9/12	Mon 1/9/12	1 day?	1313		0%
1315	9.3.41	Report40	Mon 10/10/11	Mon 1/9/12	66 days?			0%
1316	9.3.41.1	requirements/technical specs	Mon 10/10/11	Wed 10/12/11	3 days	1295	analyst1	0%
1317	9.3.41.2	development	Mon 12/5/11	Fri 12/23/11	15 days	1316,1261	developer2	0%
1318	9.3.41.3	SME walk-thru/sign-off	Fri 12/23/11	Fri 12/23/11	0 days	1317		0%
1319	9.3.41.4	test/QA	Mon 12/26/11	Fri 1/6/12	10 days	1318		0%
1320	9.3.41.5	QA sign-off	Fri 1/6/12	Fri 1/6/12	0 days	1319		0%
1321	9.3.41.6	migrate to production	Mon 1/9/12	Mon 1/9/12	1 day?	1320		0%
1322	9.3.42	Report41	Mon 10/10/11	Mon 1/9/12	66 days?			0%
1323	9.3.42.1	requirements/technical specs	Mon 10/10/11	Wed 10/12/11	3 days	1302	analyst2	0%
1324	9.3.42.2	development	Mon 12/5/11	Fri 12/23/11	15 days	1323,1268	developer3	0%
1325	9.3.42.3	SME walk-thru/sign-off	Fri 12/23/11	Fri 12/23/11	0 days	1324		0%
1326	9.3.42.4	test/QA	Mon 12/26/11	Fri 1/6/12	10 days	1325		0%
1327	9.3.42.5	QA sign-off	Fri 1/6/12	Fri 1/6/12	0 days	1326		0%
1328	9.3.42.6	migrate to production	Mon 1/9/12	Mon 1/9/12	1 day?	1327		0%
1329	9.3.43	Report42	Mon 10/10/11	Wed 1/11/12	68 days?			0%
1330	9.3.43.1	requirements/technical specs	Mon 10/10/11	Wed 10/12/11	3 days	1309	Elizabeth Louros	0%
1331	9.3.43.2	development	Wed 12/7/11	Tue 12/27/11	15 days	1330,1275	developer4	0%
1332	9.3.43.3	SME walk-thru/sign-off	Tue 12/27/11	Tue 12/27/11	0 days	1331		0%
1333	9.3.43.4	test/QA	Wed 12/28/11	Tue 1/10/12	10 days	1332		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1334	9.3.43.5		QA sign-off	Tue 1/10/12	Tue 1/10/12	0 days	1333		0%
1335	9.3.43.6		migrate to production	Wed 1/11/12	Wed 1/11/12	1 day?	1334		0%
1336	9.3.44		Report43	Thu 10/13/11	Wed 1/11/12	65 days?			0%
1337	9.3.44.1		requirements/technical specs	Thu 10/13/11	Mon 10/17/11	3 days	1316	analyst1	0%
1338	9.3.44.2		development	Wed 12/7/11	Tue 12/27/11	15 days	1337,1282	developer5	0%
1339	9.3.44.3		SME walk-thru/sign-off	Tue 12/27/11	Tue 12/27/11	0 days	1338		0%
1340	9.3.44.4		test/QA	Wed 12/28/11	Tue 1/10/12	10 days	1339		0%
1341	9.3.44.5		QA sign-off	Tue 1/10/12	Tue 1/10/12	0 days	1340		0%
1342	9.3.44.6		migrate to production	Wed 1/11/12	Wed 1/11/12	1 day?	1341		0%
1343	9.3.45		Report44	Thu 10/13/11	Wed 1/11/12	65 days?			0%
1344	9.3.45.1		requirements/technical specs	Thu 10/13/11	Mon 10/17/11	3 days	1323	analyst2	0%
1345	9.3.45.2		development	Wed 12/7/11	Tue 12/27/11	15 days	1344,1289	developer6	0%
1346	9.3.45.3		SME walk-thru/sign-off	Tue 12/27/11	Tue 12/27/11	0 days	1345		0%
1347	9.3.45.4		test/QA	Wed 12/28/11	Tue 1/10/12	10 days	1346		0%
1348	9.3.45.5		QA sign-off	Tue 1/10/12	Tue 1/10/12	0 days	1347		0%
1349	9.3.45.6		migrate to production	Wed 1/11/12	Wed 1/11/12	1 day?	1348		0%
1350	9.3.46		Report45	Thu 10/13/11	Tue 1/3/12	59 days?			0%
1351	9.3.46.1		requirements/technical specs	Thu 10/13/11	Mon 10/17/11	3 days	1330	Elizabeth Louros	0%
1352	9.3.46.2		development	Tue 11/29/11	Mon 12/19/11	15 days	1351,1296	Leena Bhate	0%
1353	9.3.46.3		SME walk-thru/sign-off	Mon 12/19/11	Mon 12/19/11	0 days	1352		0%
1354	9.3.46.4		test/QA	Tue 12/20/11	Mon 1/2/12	10 days	1353		0%
1355	9.3.46.5		QA sign-off	Mon 1/2/12	Mon 1/2/12	0 days	1354		0%
1356	9.3.46.6		migrate to production	Tue 1/3/12	Tue 1/3/12	1 day?	1355		0%
1357	9.3.47		Report46	Tue 10/18/11	Mon 2/20/12	90 days?			0%
1358	9.3.47.1		requirements/technical specs	Tue 10/18/11	Thu 10/20/11	3 days	1337	analyst1	0%
1359	9.3.47.2		development	Mon 1/16/12	Fri 2/3/12	15 days	1358,1303	Veena Kamesh	0%
1360	9.3.47.3		SME walk-thru/sign-off	Fri 2/3/12	Fri 2/3/12	0 days	1359		0%
1361	9.3.47.4		test/QA	Mon 2/6/12	Fri 2/17/12	10 days	1360		0%
1362	9.3.47.5		QA sign-off	Fri 2/17/12	Fri 2/17/12	0 days	1361		0%
1363	9.3.47.6		migrate to production	Mon 2/20/12	Mon 2/20/12	1 day?	1362		0%
1364	9.3.48		Report47	Tue 10/18/11	Mon 1/30/12	75 days?			0%
1365	9.3.48.1		requirements/technical specs	Tue 10/18/11	Thu 10/20/11	3 days	1344	analyst2	0%
1366	9.3.48.2		development	Mon 12/26/11	Fri 1/13/12	15 days	1365,1310	developer1	0%
1367	9.3.48.3		SME walk-thru/sign-off	Fri 1/13/12	Fri 1/13/12	0 days	1366		0%
1368	9.3.48.4		test/QA	Mon 1/16/12	Fri 1/27/12	10 days	1367		0%
1369	9.3.48.5		QA sign-off	Fri 1/27/12	Fri 1/27/12	0 days	1368		0%
1370	9.3.48.6		migrate to production	Mon 1/30/12	Mon 1/30/12	1 day?	1369		0%
1371	9.3.49		Report48	Tue 10/18/11	Mon 1/30/12	75 days?			0%
1372	9.3.49.1		requirements/technical specs	Tue 10/18/11	Thu 10/20/11	3 days	1351	Elizabeth Louros	0%
1373	9.3.49.2		development	Mon 12/26/11	Fri 1/13/12	15 days	1372,1317	developer2	0%
1374	9.3.49.3		SME walk-thru/sign-off	Fri 1/13/12	Fri 1/13/12	0 days	1373		0%
1375	9.3.49.4		test/QA	Mon 1/16/12	Fri 1/27/12	10 days	1374		0%
1376	9.3.49.5		QA sign-off	Fri 1/27/12	Fri 1/27/12	0 days	1375		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1377	9.3.49.6		migrate to production	Mon 1/30/12	Mon 1/30/12	1 day?	1376		0%
1378	9.3.50		Report49	Fri 10/21/11	Mon 1/30/12	72 days?			0%
1379	9.3.50.1		requirements/technical specs	Fri 10/21/11	Tue 10/25/11	3 days	1358	analyst1	0%
1380	9.3.50.2		development	Mon 12/26/11	Fri 1/13/12	15 days	1379,1324	developer3	0%
1381	9.3.50.3		SME walk-thru/sign-off	Fri 1/13/12	Fri 1/13/12	0 days	1380		0%
1382	9.3.50.4		test/QA	Mon 1/16/12	Fri 1/27/12	10 days	1381		0%
1383	9.3.50.5		QA sign-off	Fri 1/27/12	Fri 1/27/12	0 days	1382		0%
1384	9.3.50.6		migrate to production	Mon 1/30/12	Mon 1/30/12	1 day?	1383		0%
1385	9.3.51		Report50	Fri 10/21/11	Wed 2/1/12	74 days?			0%
1386	9.3.51.1		requirements/technical specs	Fri 10/21/11	Tue 10/25/11	3 days	1365	analyst2	0%
1387	9.3.51.2		development	Wed 12/28/11	Tue 1/17/12	15 days	1386,1331	developer4	0%
1388	9.3.51.3		SME walk-thru/sign-off	Tue 1/17/12	Tue 1/17/12	0 days	1387		0%
1389	9.3.51.4		test/QA	Wed 1/18/12	Tue 1/31/12	10 days	1388		0%
1390	9.3.51.5		QA sign-off	Tue 1/31/12	Tue 1/31/12	0 days	1389		0%
1391	9.3.51.6		migrate to production	Wed 2/1/12	Wed 2/1/12	1 day?	1390		0%
1392	9.3.52		Report51	Fri 10/21/11	Wed 2/1/12	74 days?			0%
1393	9.3.52.1		requirements/technical specs	Fri 10/21/11	Tue 10/25/11	3 days	1372	Elizabeth Louros	0%
1394	9.3.52.2		development	Wed 12/28/11	Tue 1/17/12	15 days	1393,1338	developer5	0%
1395	9.3.52.3		SME walk-thru/sign-off	Tue 1/17/12	Tue 1/17/12	0 days	1394		0%
1396	9.3.52.4		test/QA	Wed 1/18/12	Tue 1/31/12	10 days	1395		0%
1397	9.3.52.5		QA sign-off	Tue 1/31/12	Tue 1/31/12	0 days	1396		0%
1398	9.3.52.6		migrate to production	Wed 2/1/12	Wed 2/1/12	1 day?	1397		0%
1399	9.3.53		Report52	Wed 10/26/11	Wed 2/1/12	71 days?			0%
1400	9.3.53.1		requirements/technical specs	Wed 10/26/11	Fri 10/28/11	3 days	1379	analyst1	0%
1401	9.3.53.2		development	Wed 12/28/11	Tue 1/17/12	15 days	1400,1345	developer6	0%
1402	9.3.53.3		SME walk-thru/sign-off	Tue 1/17/12	Tue 1/17/12	0 days	1401		0%
1403	9.3.53.4		test/QA	Wed 1/18/12	Tue 1/31/12	10 days	1402		0%
1404	9.3.53.5		QA sign-off	Tue 1/31/12	Tue 1/31/12	0 days	1403		0%
1405	9.3.53.6		migrate to production	Wed 2/1/12	Wed 2/1/12	1 day?	1404		0%
1406	9.3.54		Report53	Wed 10/26/11	Tue 1/24/12	65 days?			0%
1407	9.3.54.1		requirements/technical specs	Wed 10/26/11	Fri 10/28/11	3 days	1386	analyst2	0%
1408	9.3.54.2		development	Tue 12/20/11	Mon 1/9/12	15 days	1407,1352	Leena Bhate	0%
1409	9.3.54.3		SME walk-thru/sign-off	Mon 1/9/12	Mon 1/9/12	0 days	1408		0%
1410	9.3.54.4		test/QA	Tue 1/10/12	Mon 1/23/12	10 days	1409		0%
1411	9.3.54.5		QA sign-off	Mon 1/23/12	Mon 1/23/12	0 days	1410		0%
1412	9.3.54.6		migrate to production	Tue 1/24/12	Tue 1/24/12	1 day?	1411		0%
1413	9.3.55		Report54	Wed 10/26/11	Mon 3/12/12	99 days?			0%
1414	9.3.55.1		requirements/technical specs	Wed 10/26/11	Fri 10/28/11	3 days	1393	Elizabeth Louros	0%
1415	9.3.55.2		development	Mon 2/6/12	Fri 2/24/12	15 days	1414,1359	Veena Kamesh	0%
1416	9.3.55.3		SME walk-thru/sign-off	Fri 2/24/12	Fri 2/24/12	0 days	1415		0%
1417	9.3.55.4		test/QA	Mon 2/27/12	Fri 3/9/12	10 days	1416		0%
1418	9.3.55.5		QA sign-off	Fri 3/9/12	Fri 3/9/12	0 days	1417		0%
1419	9.3.55.6		migrate to production	Mon 3/12/12	Mon 3/12/12	1 day?	1418		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1420	9.3.56		Report55	Mon 10/31/11	Mon 2/20/12	81 days?			0%
1421	9.3.56.1		requirements/technical specs	Mon 10/31/11	Wed 11/2/11	3 days	1400	analyst1	0%
1422	9.3.56.2		development	Mon 1/16/12	Fri 2/3/12	15 days	1421,1366	developer1	0%
1423	9.3.56.3		SME walk-thru/sign-off	Fri 2/3/12	Fri 2/3/12	0 days	1422		0%
1424	9.3.56.4		test/QA	Mon 2/6/12	Fri 2/17/12	10 days	1423		0%
1425	9.3.56.5		QA sign-off	Fri 2/17/12	Fri 2/17/12	0 days	1424		0%
1426	9.3.56.6		migrate to production	Mon 2/20/12	Mon 2/20/12	1 day?	1425		0%
1427	9.3.57		Report56	Mon 10/31/11	Mon 2/20/12	81 days?			0%
1428	9.3.57.1		requirements/technical specs	Mon 10/31/11	Wed 11/2/11	3 days	1407	analyst2	0%
1429	9.3.57.2		development	Mon 1/16/12	Fri 2/3/12	15 days	1428,1373	developer2	0%
1430	9.3.57.3		SME walk-thru/sign-off	Fri 2/3/12	Fri 2/3/12	0 days	1429		0%
1431	9.3.57.4		test/QA	Mon 2/6/12	Fri 2/17/12	10 days	1430		0%
1432	9.3.57.5		QA sign-off	Fri 2/17/12	Fri 2/17/12	0 days	1431		0%
1433	9.3.57.6		migrate to production	Mon 2/20/12	Mon 2/20/12	1 day?	1432		0%
1434	9.3.58		Report57	Mon 10/31/11	Mon 2/20/12	81 days?			0%
1435	9.3.58.1		requirements/technical specs	Mon 10/31/11	Wed 11/2/11	3 days	1414	Elizabeth Louros	0%
1436	9.3.58.2		development	Mon 1/16/12	Fri 2/3/12	15 days	1435,1380	developer3	0%
1437	9.3.58.3		SME walk-thru/sign-off	Fri 2/3/12	Fri 2/3/12	0 days	1436		0%
1438	9.3.58.4		test/QA	Mon 2/6/12	Fri 2/17/12	10 days	1437		0%
1439	9.3.58.5		QA sign-off	Fri 2/17/12	Fri 2/17/12	0 days	1438		0%
1440	9.3.58.6		migrate to production	Mon 2/20/12	Mon 2/20/12	1 day?	1439		0%
1441	9.3.59		Report58	Thu 11/3/11	Wed 2/22/12	80 days?			0%
1442	9.3.59.1		requirements/technical specs	Thu 11/3/11	Mon 11/7/11	3 days	1421	analyst1	0%
1443	9.3.59.2		development	Wed 1/18/12	Tue 2/7/12	15 days	1442,1387	developer4	0%
1444	9.3.59.3		SME walk-thru/sign-off	Tue 2/7/12	Tue 2/7/12	0 days	1443		0%
1445	9.3.59.4		test/QA	Wed 2/8/12	Tue 2/21/12	10 days	1444		0%
1446	9.3.59.5		QA sign-off	Tue 2/21/12	Tue 2/21/12	0 days	1445		0%
1447	9.3.59.6		migrate to production	Wed 2/22/12	Wed 2/22/12	1 day?	1446		0%
1448	9.3.60		Report59	Thu 11/3/11	Wed 2/22/12	80 days?			0%
1449	9.3.60.1		requirements/technical specs	Thu 11/3/11	Mon 11/7/11	3 days	1428	analyst2	0%
1450	9.3.60.2		development	Wed 1/18/12	Tue 2/7/12	15 days	1449,1394	developer5	0%
1451	9.3.60.3		SME walk-thru/sign-off	Tue 2/7/12	Tue 2/7/12	0 days	1450		0%
1452	9.3.60.4		test/QA	Wed 2/8/12	Tue 2/21/12	10 days	1451		0%
1453	9.3.60.5		QA sign-off	Tue 2/21/12	Tue 2/21/12	0 days	1452		0%
1454	9.3.60.6		migrate to production	Wed 2/22/12	Wed 2/22/12	1 day?	1453		0%
1455	9.3.61		Report60	Thu 11/3/11	Wed 2/22/12	80 days?			0%
1456	9.3.61.1		requirements/technical specs	Thu 11/3/11	Mon 11/7/11	3 days	1435	Elizabeth Louros	0%
1457	9.3.61.2		development	Wed 1/18/12	Tue 2/7/12	15 days	1456,1401	developer6	0%
1458	9.3.61.3		SME walk-thru/sign-off	Tue 2/7/12	Tue 2/7/12	0 days	1457		0%
1459	9.3.61.4		test/QA	Wed 2/8/12	Tue 2/21/12	10 days	1458		0%
1460	9.3.61.5		QA sign-off	Tue 2/21/12	Tue 2/21/12	0 days	1459		0%
1461	9.3.61.6		migrate to production	Wed 2/22/12	Wed 2/22/12	1 day?	1460		0%
1462									

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1463									
1464	9.4		Phase 2 Reports - Secondary Release - September 201	Thu 11/10/11	Wed 4/25/12	120 days?			0%
1465	9.4.1		Define Scope	Thu 11/10/11	Wed 11/23/11	10 days	1456	Elizabeth Louros	0%
1466	9.4.2		Report1	Tue 11/29/11	Mon 3/12/12	75 days?			0%
1467	9.4.2.1		requirements/technical specs	Tue 11/29/11	Thu 12/1/11	3 days	1465,1442	analyst1	0%
1468	9.4.2.2		development	Mon 2/6/12	Fri 2/24/12	15 days	1467,1422	developer1	0%
1469	9.4.2.3		SME walk-thru/sign-off	Fri 2/24/12	Fri 2/24/12	0 days	1468		0%
1470	9.4.2.4		test/QA	Mon 2/27/12	Fri 3/9/12	10 days	1469		0%
1471	9.4.2.5		QA sign-off	Fri 3/9/12	Fri 3/9/12	0 days	1470		0%
1472	9.4.2.6		migrate to production	Mon 3/12/12	Mon 3/12/12	1 day?	1471		0%
1473	9.4.3		Report2	Thu 11/24/11	Mon 3/12/12	78 days?			0%
1474	9.4.3.1		requirements/technical specs	Thu 11/24/11	Mon 11/28/11	3 days	1465,1428	analyst2	0%
1475	9.4.3.2		development	Mon 2/6/12	Fri 2/24/12	15 days	1474,1429	developer2	0%
1476	9.4.3.3		SME walk-thru/sign-off	Fri 2/24/12	Fri 2/24/12	0 days	1475		0%
1477	9.4.3.4		test/QA	Mon 2/27/12	Fri 3/9/12	10 days	1476		0%
1478	9.4.3.5		QA sign-off	Fri 3/9/12	Fri 3/9/12	0 days	1477		0%
1479	9.4.3.6		migrate to production	Mon 3/12/12	Mon 3/12/12	1 day?	1478		0%
1480	9.4.4		Report3	Thu 11/24/11	Mon 3/12/12	78 days?			0%
1481	9.4.4.1		requirements/technical specs	Thu 11/24/11	Mon 11/28/11	3 days	1465	Elizabeth Louros	0%
1482	9.4.4.2		development	Mon 2/6/12	Fri 2/24/12	15 days	1481,1436	developer3	0%
1483	9.4.4.3		SME walk-thru/sign-off	Fri 2/24/12	Fri 2/24/12	0 days	1482		0%
1484	9.4.4.4		test/QA	Mon 2/27/12	Fri 3/9/12	10 days	1483		0%
1485	9.4.4.5		QA sign-off	Fri 3/9/12	Fri 3/9/12	0 days	1484		0%
1486	9.4.4.6		migrate to production	Mon 3/12/12	Mon 3/12/12	1 day?	1485		0%
1487	9.4.5		Report4	Fri 12/2/11	Wed 3/14/12	74 days?			0%
1488	9.4.5.1		requirements/technical specs	Fri 12/2/11	Tue 12/6/11	3 days	1467	analyst1	0%
1489	9.4.5.2		development	Wed 2/8/12	Tue 2/28/12	15 days	1443,1488	developer4	0%
1490	9.4.5.3		SME walk-thru/sign-off	Tue 2/28/12	Tue 2/28/12	0 days	1489		0%
1491	9.4.5.4		test/QA	Wed 2/29/12	Tue 3/13/12	10 days	1490		0%
1492	9.4.5.5		QA sign-off	Tue 3/13/12	Tue 3/13/12	0 days	1491		0%
1493	9.4.5.6		migrate to production	Wed 3/14/12	Wed 3/14/12	1 day?	1492		0%
1494	9.4.6		Report5	Tue 11/29/11	Wed 3/14/12	77 days?			0%
1495	9.4.6.1		requirements/technical specs	Tue 11/29/11	Thu 12/1/11	3 days	1474	analyst2	0%
1496	9.4.6.2		development	Wed 2/8/12	Tue 2/28/12	15 days	1495,1450	developer5	0%
1497	9.4.6.3		SME walk-thru/sign-off	Tue 2/28/12	Tue 2/28/12	0 days	1496		0%
1498	9.4.6.4		test/QA	Wed 2/29/12	Tue 3/13/12	10 days	1497		0%
1499	9.4.6.5		QA sign-off	Tue 3/13/12	Tue 3/13/12	0 days	1498		0%
1500	9.4.6.6		migrate to production	Wed 3/14/12	Wed 3/14/12	1 day?	1499		0%
1501	9.4.7		Report6	Tue 11/29/11	Wed 3/14/12	77 days?			0%
1502	9.4.7.1		requirements/technical specs	Tue 11/29/11	Thu 12/1/11	3 days	1481	Elizabeth Louros	0%
1503	9.4.7.2		development	Wed 2/8/12	Tue 2/28/12	15 days	1502,1457	developer6	0%
1504	9.4.7.3		SME walk-thru/sign-off	Tue 2/28/12	Tue 2/28/12	0 days	1503		0%
1505	9.4.7.4		test/QA	Wed 2/29/12	Tue 3/13/12	10 days	1504		0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1506	9.4.7.5	QA sign-off	Tue 3/13/12	Tue 3/13/12	0 days	1505		0%
1507	9.4.7.6	migrate to production	Wed 3/14/12	Wed 3/14/12	1 day?	1506		0%
1508	9.4.8	Report7	Wed 12/7/11	Mon 4/2/12	84 days?			0%
1509	9.4.8.1	requirements/technical specs	Wed 12/7/11	Fri 12/9/11	3 days	1488	analyst1	0%
1510	9.4.8.2	development	Mon 2/27/12	Fri 3/16/12	15 days	1509,1468	developer1	0%
1511	9.4.8.3	SME walk-thru/sign-off	Fri 3/16/12	Fri 3/16/12	0 days	1510		0%
1512	9.4.8.4	test/QA	Mon 3/19/12	Fri 3/30/12	10 days	1511		0%
1513	9.4.8.5	QA sign-off	Fri 3/30/12	Fri 3/30/12	0 days	1512		0%
1514	9.4.8.6	migrate to production	Mon 4/2/12	Mon 4/2/12	1 day?	1513		0%
1515	9.4.9	Report8	Fri 12/2/11	Mon 4/2/12	87 days?			0%
1516	9.4.9.1	requirements/technical specs	Fri 12/2/11	Tue 12/6/11	3 days	1495	analyst2	0%
1517	9.4.9.2	development	Mon 2/27/12	Fri 3/16/12	15 days	1516,1475	developer2	0%
1518	9.4.9.3	SME walk-thru/sign-off	Fri 3/16/12	Fri 3/16/12	0 days	1517		0%
1519	9.4.9.4	test/QA	Mon 3/19/12	Fri 3/30/12	10 days	1518		0%
1520	9.4.9.5	QA sign-off	Fri 3/30/12	Fri 3/30/12	0 days	1519		0%
1521	9.4.9.6	migrate to production	Mon 4/2/12	Mon 4/2/12	1 day?	1520		0%
1522	9.4.10	Report9	Fri 12/2/11	Mon 4/2/12	87 days?			0%
1523	9.4.10.1	requirements/technical specs	Fri 12/2/11	Tue 12/6/11	3 days	1502	Elizabeth Louros	0%
1524	9.4.10.2	development	Mon 2/27/12	Fri 3/16/12	15 days	1523,1482	developer3	0%
1525	9.4.10.3	SME walk-thru/sign-off	Fri 3/16/12	Fri 3/16/12	0 days	1524		0%
1526	9.4.10.4	test/QA	Mon 3/19/12	Fri 3/30/12	10 days	1525		0%
1527	9.4.10.5	QA sign-off	Fri 3/30/12	Fri 3/30/12	0 days	1526		0%
1528	9.4.10.6	migrate to production	Mon 4/2/12	Mon 4/2/12	1 day?	1527		0%
1529	9.4.11	Report10	Mon 12/12/11	Wed 4/4/12	83 days?			0%
1530	9.4.11.1	requirements/technical specs	Mon 12/12/11	Wed 12/14/11	3 days	1509	analyst1	0%
1531	9.4.11.2	development	Wed 2/29/12	Tue 3/20/12	15 days	1530,1489	developer4	0%
1532	9.4.11.3	SME walk-thru/sign-off	Tue 3/20/12	Tue 3/20/12	0 days	1531		0%
1533	9.4.11.4	test/QA	Wed 3/21/12	Tue 4/3/12	10 days	1532		0%
1534	9.4.11.5	QA sign-off	Tue 4/3/12	Tue 4/3/12	0 days	1533		0%
1535	9.4.11.6	migrate to production	Wed 4/4/12	Wed 4/4/12	1 day?	1534		0%
1536	9.4.12	Report11	Wed 12/7/11	Wed 4/4/12	86 days?			0%
1537	9.4.12.1	requirements/technical specs	Wed 12/7/11	Fri 12/9/11	3 days	1516	analyst2	0%
1538	9.4.12.2	development	Wed 2/29/12	Tue 3/20/12	15 days	1537,1496	developer5	0%
1539	9.4.12.3	SME walk-thru/sign-off	Tue 3/20/12	Tue 3/20/12	0 days	1538		0%
1540	9.4.12.4	test/QA	Wed 3/21/12	Tue 4/3/12	10 days	1539		0%
1541	9.4.12.5	QA sign-off	Tue 4/3/12	Tue 4/3/12	0 days	1540		0%
1542	9.4.12.6	migrate to production	Wed 4/4/12	Wed 4/4/12	1 day?	1541		0%
1543	9.4.13	Report12	Wed 12/7/11	Wed 4/4/12	86 days?			0%
1544	9.4.13.1	requirements/technical specs	Wed 12/7/11	Fri 12/9/11	3 days	1523	Elizabeth Louros	0%
1545	9.4.13.2	development	Wed 2/29/12	Tue 3/20/12	15 days	1544,1503	developer6	0%
1546	9.4.13.3	SME walk-thru/sign-off	Tue 3/20/12	Tue 3/20/12	0 days	1545		0%
1547	9.4.13.4	test/QA	Wed 3/21/12	Tue 4/3/12	10 days	1546		0%
1548	9.4.13.5	QA sign-off	Tue 4/3/12	Tue 4/3/12	0 days	1547		0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1549	9.4.13.6	migrate to production	Wed 4/4/12	Wed 4/4/12	1 day?	1548		0%
1550	9.4.14	Report13	Thu 12/15/11	Tue 2/14/12	44 days?			0%
1551	9.4.14.1	requirements/technical specs	Thu 12/15/11	Mon 12/19/11	3 days	1530	analyst1	0%
1552	9.4.14.2	development	Tue 1/10/12	Mon 1/30/12	15 days	1551,1408	Leena Bhate	0%
1553	9.4.14.3	SME walk-thru/sign-off	Mon 1/30/12	Mon 1/30/12	0 days	1552		0%
1554	9.4.14.4	test/QA	Tue 1/31/12	Mon 2/13/12	10 days	1553		0%
1555	9.4.14.5	QA sign-off	Mon 2/13/12	Mon 2/13/12	0 days	1554		0%
1556	9.4.14.6	migrate to production	Tue 2/14/12	Tue 2/14/12	1 day?	1555		0%
1557	9.4.15	Report14	Mon 12/12/11	Mon 4/2/12	81 days?			0%
1558	9.4.15.1	requirements/technical specs	Mon 12/12/11	Wed 12/14/11	3 days	1537	analyst2	0%
1559	9.4.15.2	development	Mon 2/27/12	Fri 3/16/12	15 days	1558,1415	Veena Kamesh	0%
1560	9.4.15.3	SME walk-thru/sign-off	Fri 3/16/12	Fri 3/16/12	0 days	1559		0%
1561	9.4.15.4	test/QA	Mon 3/19/12	Fri 3/30/12	10 days	1560		0%
1562	9.4.15.5	QA sign-off	Fri 3/30/12	Fri 3/30/12	0 days	1561		0%
1563	9.4.15.6	migrate to production	Mon 4/2/12	Mon 4/2/12	1 day?	1562		0%
1564	9.4.16	Report15	Mon 12/12/11	Mon 4/23/12	96 days?			0%
1565	9.4.16.1	requirements/technical specs	Mon 12/12/11	Wed 12/14/11	3 days	1544	Elizabeth Louros	0%
1566	9.4.16.2	development	Mon 3/19/12	Fri 4/6/12	15 days	1565,1510	developer1	0%
1567	9.4.16.3	SME walk-thru/sign-off	Fri 4/6/12	Fri 4/6/12	0 days	1566		0%
1568	9.4.16.4	test/QA	Mon 4/9/12	Fri 4/20/12	10 days	1567		0%
1569	9.4.16.5	QA sign-off	Fri 4/20/12	Fri 4/20/12	0 days	1568		0%
1570	9.4.16.6	migrate to production	Mon 4/23/12	Mon 4/23/12	1 day?	1569		0%
1571	9.4.17	Report16	Tue 12/20/11	Mon 4/23/12	90 days?			0%
1572	9.4.17.1	requirements/technical specs	Tue 12/20/11	Thu 12/22/11	3 days	1551	analyst1	0%
1573	9.4.17.2	development	Mon 3/19/12	Fri 4/6/12	15 days	1572,1517	developer2	0%
1574	9.4.17.3	SME walk-thru/sign-off	Fri 4/6/12	Fri 4/6/12	0 days	1573		0%
1575	9.4.17.4	test/QA	Mon 4/9/12	Fri 4/20/12	10 days	1574		0%
1576	9.4.17.5	QA sign-off	Fri 4/20/12	Fri 4/20/12	0 days	1575		0%
1577	9.4.17.6	migrate to production	Mon 4/23/12	Mon 4/23/12	1 day?	1576		0%
1578	9.4.18	Repor17	Thu 12/15/11	Mon 4/23/12	93 days?			0%
1579	9.4.18.1	requirements/technical specs	Thu 12/15/11	Mon 12/19/11	3 days	1558	analyst2	0%
1580	9.4.18.2	development	Mon 3/19/12	Fri 4/6/12	15 days	1579,1524	developer3	0%
1581	9.4.18.3	SME walk-thru/sign-off	Fri 4/6/12	Fri 4/6/12	0 days	1580		0%
1582	9.4.18.4	test/QA	Mon 4/9/12	Fri 4/20/12	10 days	1581		0%
1583	9.4.18.5	QA sign-off	Fri 4/20/12	Fri 4/20/12	0 days	1582		0%
1584	9.4.18.6	migrate to production	Mon 4/23/12	Mon 4/23/12	1 day?	1583		0%
1585	9.4.19	Report18	Thu 12/15/11	Wed 4/25/12	95 days?			0%
1586	9.4.19.1	requirements/technical specs	Thu 12/15/11	Mon 12/19/11	3 days	1565	Elizabeth Louros	0%
1587	9.4.19.2	development	Wed 3/21/12	Tue 4/10/12	15 days	1586,1531	developer4	0%
1588	9.4.19.3	SME walk-thru/sign-off	Tue 4/10/12	Tue 4/10/12	0 days	1587		0%
1589	9.4.19.4	test/QA	Wed 4/11/12	Tue 4/24/12	10 days	1588		0%
1590	9.4.19.5	QA sign-off	Tue 4/24/12	Tue 4/24/12	0 days	1589		0%
1591	9.4.19.6	migrate to production	Wed 4/25/12	Wed 4/25/12	1 day?	1590		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1592	9.4.20		Report19	Fri 12/23/11	Wed 4/25/12	89 days?			0%
1593	9.4.20.1		requirements/technical specs	Fri 12/23/11	Tue 12/27/11	3 days	1572	analyst1	0%
1594	9.4.20.2		development	Wed 3/21/12	Tue 4/10/12	15 days	1593,1538	developer5	0%
1595	9.4.20.3		SME walk-thru/sign-off	Tue 4/10/12	Tue 4/10/12	0 days	1594		0%
1596	9.4.20.4		test/QA	Wed 4/11/12	Tue 4/24/12	10 days	1595		0%
1597	9.4.20.5		QA sign-off	Tue 4/24/12	Tue 4/24/12	0 days	1596		0%
1598	9.4.20.6		migrate to production	Wed 4/25/12	Wed 4/25/12	1 day?	1597		0%
1599	9.4.21		Report20	Tue 12/20/11	Wed 4/25/12	92 days?			0%
1600	9.4.21.1		requirements/technical specs	Tue 12/20/11	Thu 12/22/11	3 days	1579	analyst2	0%
1601	9.4.21.2		development	Wed 3/21/12	Tue 4/10/12	15 days	1600,1545	developer6	0%
1602	9.4.21.3		SME walk-thru/sign-off	Tue 4/10/12	Tue 4/10/12	0 days	1601		0%
1603	9.4.21.4		test/QA	Wed 4/11/12	Tue 4/24/12	10 days	1602		0%
1604	9.4.21.5		QA sign-off	Tue 4/24/12	Tue 4/24/12	0 days	1603		0%
1605	9.4.21.6		migrate to production	Wed 4/25/12	Wed 4/25/12	1 day?	1604		0%
1606									
1607	9.5		Phase 2 Reports - Seating Chart Release - July 2013	Tue 12/20/11	Tue 3/6/12	56 days?			0%
1608	9.5.1		Students Without ID Pictures	Tue 12/20/11	Tue 3/6/12	56 days?			0%
1609	9.5.1.1		requirements/technical specs	Tue 12/20/11	Thu 12/22/11	3 days	1586	Elizabeth Louros	0%
1610	9.5.1.2		development	Tue 1/31/12	Mon 2/20/12	15 days	1609,1552	Leena Bhate	0%
1611	9.5.1.3		SME walk-thru/sign-off	Mon 2/20/12	Mon 2/20/12	0 days	1610		0%
1612	9.5.1.4		test/QA	Tue 2/21/12	Mon 3/5/12	10 days	1611		0%
1613	9.5.1.5		QA sign-off	Mon 3/5/12	Mon 3/5/12	0 days	1612		0%
1614	9.5.1.6		migrate to production	Tue 3/6/12	Tue 3/6/12	1 day?	1613		0%
1615									
1616	9.6		Phase 2 Report - Elementary Adhoc Release - Septem	Tue 12/20/11	Tue 4/10/12	81 days?			0%
1617	9.6.1		Define Scope	Tue 12/20/11	Mon 1/9/12	15 days	1586	Elizabeth Louros	0%
1618	9.6.2		Meta Data modeling/design	Tue 1/10/12	Mon 1/30/12	15 days	1617		0%
1619	9.6.3		Technical Specs	Tue 1/31/12	Mon 2/20/12	15 days	1618		0%
1620	9.6.4		Development	Tue 2/21/12	Mon 3/19/12	20 days	1619		0%
1621	9.6.5		test/QA	Tue 3/20/12	Mon 4/9/12	15 days	1620		0%
1622	9.6.6		QA sign-off	Mon 4/9/12	Mon 4/9/12	0 days	1621		0%
1623	9.6.7		migrate to production	Tue 4/10/12	Tue 4/10/12	1 day?	1622		0%
1624									
1625	9.7		Post Phase 2 Reports - (2014?)	Tue 1/10/12	Tue 9/18/12	181 days?			0%
1626	9.7.1		Define Scope	Tue 1/10/12	Mon 1/23/12	10 days	1617		0%
1627	9.7.2		Report1	Tue 1/24/12	Tue 4/24/12	66 days?			0%
1628	9.7.2.1		requirements/technical specs	Tue 1/24/12	Thu 1/26/12	3 days	1626	Elizabeth Louros	0%
1629	9.7.2.2		development	Tue 3/20/12	Mon 4/9/12	15 days	1628,1620	Leena Bhate	0%
1630	9.7.2.3		SME walk-thru/sign-off	Mon 4/9/12	Mon 4/9/12	0 days	1629		0%
1631	9.7.2.4		test/QA	Tue 4/10/12	Mon 4/23/12	10 days	1630		0%
1632	9.7.2.5		QA sign-off	Mon 4/23/12	Mon 4/23/12	0 days	1631		0%
1633	9.7.2.6		migrate to production	Tue 4/24/12	Tue 4/24/12	1 day?	1632		0%
1634	9.7.3		Report2	Fri 1/27/12	Tue 4/24/12	63 days?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1635	9.7.3.1		requirements/technical specs	Fri 1/27/12	Tue 1/31/12	3 days	1628	Elizabeth Louros	0%
1636	9.7.3.2		development	Tue 3/20/12	Mon 4/9/12	15 days	1635,1620	Veena Kamesh	0%
1637	9.7.3.3		SME walk-thru/sign-off	Mon 4/9/12	Mon 4/9/12	0 days	1636		0%
1638	9.7.3.4		test/QA	Tue 4/10/12	Mon 4/23/12	10 days	1637		0%
1639	9.7.3.5		QA sign-off	Mon 4/23/12	Mon 4/23/12	0 days	1638		0%
1640	9.7.3.6		migrate to production	Tue 4/24/12	Tue 4/24/12	1 day?	1639		0%
1641	9.7.4		Report3	Wed 2/1/12	Tue 5/15/12	75 days?			0%
1642	9.7.4.1		requirements/technical specs	Wed 2/1/12	Fri 2/3/12	3 days	1635	Elizabeth Louros	0%
1643	9.7.4.2		development	Tue 4/10/12	Mon 4/30/12	15 days	1642,1629	Leena Bhate	0%
1644	9.7.4.3		SME walk-thru/sign-off	Mon 4/30/12	Mon 4/30/12	0 days	1643		0%
1645	9.7.4.4		test/QA	Tue 5/1/12	Mon 5/14/12	10 days	1644		0%
1646	9.7.4.5		QA sign-off	Mon 5/14/12	Mon 5/14/12	0 days	1645		0%
1647	9.7.4.6		migrate to production	Tue 5/15/12	Tue 5/15/12	1 day?	1646		0%
1648	9.7.5		Report4	Mon 2/6/12	Tue 5/15/12	72 days?			0%
1649	9.7.5.1		requirements/technical specs	Mon 2/6/12	Wed 2/8/12	3 days	1642	Elizabeth Louros	0%
1650	9.7.5.2		development	Tue 4/10/12	Mon 4/30/12	15 days	1649,1636	Veena Kamesh	0%
1651	9.7.5.3		SME walk-thru/sign-off	Mon 4/30/12	Mon 4/30/12	0 days	1650		0%
1652	9.7.5.4		test/QA	Tue 5/1/12	Mon 5/14/12	10 days	1651		0%
1653	9.7.5.5		QA sign-off	Mon 5/14/12	Mon 5/14/12	0 days	1652		0%
1654	9.7.5.6		migrate to production	Tue 5/15/12	Tue 5/15/12	1 day?	1653		0%
1655	9.7.6		Report5	Thu 2/9/12	Tue 6/5/12	84 days?			0%
1656	9.7.6.1		requirements/technical specs	Thu 2/9/12	Mon 2/13/12	3 days	1649	Elizabeth Louros	0%
1657	9.7.6.2		development	Tue 5/1/12	Mon 5/21/12	15 days	1656,1643	Leena Bhate	0%
1658	9.7.6.3		SME walk-thru/sign-off	Mon 5/21/12	Mon 5/21/12	0 days	1657		0%
1659	9.7.6.4		test/QA	Tue 5/22/12	Mon 6/4/12	10 days	1658		0%
1660	9.7.6.5		QA sign-off	Mon 6/4/12	Mon 6/4/12	0 days	1659		0%
1661	9.7.6.6		migrate to production	Tue 6/5/12	Tue 6/5/12	1 day?	1660		0%
1662	9.7.7		Report6	Tue 2/14/12	Tue 6/5/12	81 days?			0%
1663	9.7.7.1		requirements/technical specs	Tue 2/14/12	Thu 2/16/12	3 days	1656	Elizabeth Louros	0%
1664	9.7.7.2		development	Tue 5/1/12	Mon 5/21/12	15 days	1663,1650	Veena Kamesh	0%
1665	9.7.7.3		SME walk-thru/sign-off	Mon 5/21/12	Mon 5/21/12	0 days	1664		0%
1666	9.7.7.4		test/QA	Tue 5/22/12	Mon 6/4/12	10 days	1665		0%
1667	9.7.7.5		QA sign-off	Mon 6/4/12	Mon 6/4/12	0 days	1666		0%
1668	9.7.7.6		migrate to production	Tue 6/5/12	Tue 6/5/12	1 day?	1667		0%
1669	9.7.8		Report7	Fri 2/17/12	Tue 6/26/12	93 days?			0%
1670	9.7.8.1		requirements/technical specs	Fri 2/17/12	Tue 2/21/12	3 days	1663	Elizabeth Louros	0%
1671	9.7.8.2		development	Tue 5/22/12	Mon 6/11/12	15 days	1670,1657	Leena Bhate	0%
1672	9.7.8.3		SME walk-thru/sign-off	Mon 6/11/12	Mon 6/11/12	0 days	1671		0%
1673	9.7.8.4		test/QA	Tue 6/12/12	Mon 6/25/12	10 days	1672		0%
1674	9.7.8.5		QA sign-off	Mon 6/25/12	Mon 6/25/12	0 days	1673		0%
1675	9.7.8.6		migrate to production	Tue 6/26/12	Tue 6/26/12	1 day?	1674		0%
1676	9.7.9		Report8	Wed 2/22/12	Tue 6/26/12	90 days?			0%
1677	9.7.9.1		requirements/technical specs	Wed 2/22/12	Fri 2/24/12	3 days	1670	Elizabeth Louros	0%

ID	WBS	Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1678	9.7.9.2	development	Tue 5/22/12	Mon 6/11/12	15 days	1677,1664	Veena Kamesh	0%
1679	9.7.9.3	SME walk-thru/sign-off	Mon 6/11/12	Mon 6/11/12	0 days	1678		0%
1680	9.7.9.4	test/QA	Tue 6/12/12	Mon 6/25/12	10 days	1679		0%
1681	9.7.9.5	QA sign-off	Mon 6/25/12	Mon 6/25/12	0 days	1680		0%
1682	9.7.9.6	migrate to production	Tue 6/26/12	Tue 6/26/12	1 day?	1681		0%
1683	9.7.10	Report9	Mon 2/27/12	Tue 7/17/12	102 days?			0%
1684	9.7.10.1	requirements/technical specs	Mon 2/27/12	Wed 2/29/12	3 days	1677	Elizabeth Louros	0%
1685	9.7.10.2	development	Tue 6/12/12	Mon 7/2/12	15 days	1684,1671	Leena Bhate	0%
1686	9.7.10.3	SME walk-thru/sign-off	Mon 7/2/12	Mon 7/2/12	0 days	1685		0%
1687	9.7.10.4	test/QA	Tue 7/3/12	Mon 7/16/12	10 days	1686		0%
1688	9.7.10.5	QA sign-off	Mon 7/16/12	Mon 7/16/12	0 days	1687		0%
1689	9.7.10.6	migrate to production	Tue 7/17/12	Tue 7/17/12	1 day?	1688		0%
1690	9.7.11	Report10	Thu 3/1/12	Tue 7/17/12	99 days?			0%
1691	9.7.11.1	requirements/technical specs	Thu 3/1/12	Mon 3/5/12	3 days	1684	Elizabeth Louros	0%
1692	9.7.11.2	development	Tue 6/12/12	Mon 7/2/12	15 days	1691,1678	Veena Kamesh	0%
1693	9.7.11.3	SME walk-thru/sign-off	Mon 7/2/12	Mon 7/2/12	0 days	1692		0%
1694	9.7.11.4	test/QA	Tue 7/3/12	Mon 7/16/12	10 days	1693		0%
1695	9.7.11.5	QA sign-off	Mon 7/16/12	Mon 7/16/12	0 days	1694		0%
1696	9.7.11.6	migrate to production	Tue 7/17/12	Tue 7/17/12	1 day?	1695		0%
1697	9.7.12	Report11	Tue 3/6/12	Tue 8/7/12	111 days?			0%
1698	9.7.12.1	requirements/technical specs	Tue 3/6/12	Thu 3/8/12	3 days	1691	Elizabeth Louros	0%
1699	9.7.12.2	development	Tue 7/3/12	Mon 7/23/12	15 days	1698,1685	Leena Bhate	0%
1700	9.7.12.3	SME walk-thru/sign-off	Mon 7/23/12	Mon 7/23/12	0 days	1699		0%
1701	9.7.12.4	test/QA	Tue 7/24/12	Mon 8/6/12	10 days	1700		0%
1702	9.7.12.5	QA sign-off	Mon 8/6/12	Mon 8/6/12	0 days	1701		0%
1703	9.7.12.6	migrate to production	Tue 8/7/12	Tue 8/7/12	1 day?	1702		0%
1704	9.7.13	Report12	Fri 3/9/12	Tue 8/7/12	108 days?			0%
1705	9.7.13.1	requirements/technical specs	Fri 3/9/12	Tue 3/13/12	3 days	1698	Elizabeth Louros	0%
1706	9.7.13.2	development	Tue 7/3/12	Mon 7/23/12	15 days	1705,1692	Veena Kamesh	0%
1707	9.7.13.3	SME walk-thru/sign-off	Mon 7/23/12	Mon 7/23/12	0 days	1706		0%
1708	9.7.13.4	test/QA	Tue 7/24/12	Mon 8/6/12	10 days	1707		0%
1709	9.7.13.5	QA sign-off	Mon 8/6/12	Mon 8/6/12	0 days	1708		0%
1710	9.7.13.6	migrate to production	Tue 8/7/12	Tue 8/7/12	1 day?	1709		0%
1711	9.7.14	Report13	Wed 3/14/12	Tue 8/28/12	120 days?			0%
1712	9.7.14.1	requirements/technical specs	Wed 3/14/12	Fri 3/16/12	3 days	1705	Elizabeth Louros	0%
1713	9.7.14.2	development	Tue 7/24/12	Mon 8/13/12	15 days	1712,1699	Leena Bhate	0%
1714	9.7.14.3	SME walk-thru/sign-off	Mon 8/13/12	Mon 8/13/12	0 days	1713		0%
1715	9.7.14.4	test/QA	Tue 8/14/12	Mon 8/27/12	10 days	1714		0%
1716	9.7.14.5	QA sign-off	Mon 8/27/12	Mon 8/27/12	0 days	1715		0%
1717	9.7.14.6	migrate to production	Tue 8/28/12	Tue 8/28/12	1 day?	1716		0%
1718	9.7.15	Report14	Mon 3/19/12	Tue 8/28/12	117 days?			0%
1719	9.7.15.1	requirements/technical specs	Mon 3/19/12	Wed 3/21/12	3 days	1712	Elizabeth Louros	0%
1720	9.7.15.2	development	Tue 7/24/12	Mon 8/13/12	15 days	1719,1706	Veena Kamesh	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1721	9.7.15.3		SME walk-thru/sign-off	Mon 8/13/12	Mon 8/13/12	0 days	1720		0%
1722	9.7.15.4		test/QA	Tue 8/14/12	Mon 8/27/12	10 days	1721		0%
1723	9.7.15.5		QA sign-off	Mon 8/27/12	Mon 8/27/12	0 days	1722		0%
1724	9.7.15.6		migrate to production	Tue 8/28/12	Tue 8/28/12	1 day?	1723		0%
1725	9.7.16		Report15	Thu 3/22/12	Tue 9/18/12	129 days?			0%
1726	9.7.16.1		requirements/technical specs	Thu 3/22/12	Mon 3/26/12	3 days	1719	Elizabeth Louros	0%
1727	9.7.16.2		development	Tue 8/14/12	Mon 9/3/12	15 days	1726,1713	Leena Bhate	0%
1728	9.7.16.3		SME walk-thru/sign-off	Mon 9/3/12	Mon 9/3/12	0 days	1727		0%
1729	9.7.16.4		test/QA	Tue 9/4/12	Mon 9/17/12	10 days	1728		0%
1730	9.7.16.5		QA sign-off	Mon 9/17/12	Mon 9/17/12	0 days	1729		0%
1731	9.7.16.6		migrate to production	Tue 9/18/12	Tue 9/18/12	1 day?	1730		0%
1732									
1733									
1734									
1735									
1736									
1737									
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1750									
1751									
1752									
1753	9.8		Phase 2 Reports - June 2013 Release (Milestone#6)	Mon 2/1/10	Mon 9/20/10	166 days?			76%
1754	9.8.1		RTM#3393-Indian Education Program (IEP) Active	Mon 2/1/10	Thu 6/10/10	94 days?			91%
1755	9.8.1.1		requirements/technical specs	Mon 2/1/10	Mon 2/1/10	1 day?			0%
1756	9.8.1.2		development	Mon 2/1/10	Mon 3/1/10	20 days		Arnold Kakimi	100%
1757	9.8.1.3		SME walk-thru/sign-off	Mon 3/1/10	Mon 3/1/10	0 days	1756		100%
1758	9.8.1.4		test/QA	Wed 6/9/10	Wed 6/9/10	1 day?	1757	testing team	0%
1759	9.8.1.5		migrate to production	Thu 6/10/10	Thu 6/10/10	1 day?	1758		0%
1760	9.8.2		RTM#3393- IEP List Of Students With Or Without !	Mon 3/1/10	Thu 6/10/10	74 days?			33%
1761	9.8.2.1		requirements/technical specs	Mon 3/1/10	Mon 3/1/10	1 day?			0%
1762	9.8.2.2		development	Mon 3/1/10	Mon 3/1/10	1 day?		Arnold Kakimi	100%
1763	9.8.2.3		SME walk-thru/sign-off	Mon 3/1/10	Mon 3/1/10	0 days	1762		100%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1764	9.8.2.4		test/QA	Wed 6/9/10	Wed 6/9/10	1 day?	1763	testing team	0%
1765	9.8.2.5		migrate to production	Thu 6/10/10	Thu 6/10/10	1 day?	1764		0%
1766	9.8.3		District Course List- SC2001	Mon 3/1/10	Thu 6/10/10	74 days?			88%
1767	9.8.3.1		requirements/technical specs	Mon 3/1/10	Mon 3/1/10	1 day?			100%
1768	9.8.3.2		development	Mon 3/1/10	Fri 3/19/10	15 days		Leena Bhate	100%
1769	9.8.3.3		SME walk-thru/sign-off	Fri 3/19/10	Fri 3/19/10	0 days	1768		100%
1770	9.8.3.4		test/QA	Wed 6/9/10	Wed 6/9/10	1 day?	1769	testing team	0%
1771	9.8.3.5		migrate to production	Thu 6/10/10	Thu 6/10/10	1 day?	1770		0%
1772	9.8.4		CL18- Staff Assignment Report (3 sub-reports) - S	Mon 3/1/10	Mon 8/9/10	116 days?			68%
1773	9.8.4.1		requirements/technical specs	Mon 3/1/10	Mon 3/1/10	1 day?		Mary Lou	0%
1774	9.8.4.2		development	Mon 3/1/10	Fri 3/19/10	15 days		Arnold Kakimi	100%
1775	9.8.4.3		re-work	Mon 8/2/10	Thu 8/5/10	4 days		Arnold Kakimi	0%
1776	9.8.4.4		SME walk-thru/sign-off	Thu 8/5/10	Thu 8/5/10	0 days	1775		0%
1777	9.8.4.5		test/QA	Fri 8/6/10	Fri 8/6/10	1 day?	1776		0%
1778	9.8.4.6		migrate to production	Mon 8/9/10	Mon 8/9/10	1 day?	1777		0%
1779	9.8.5		CL17- Staff Room Assignment Report - SC2003	Mon 3/1/10	Wed 8/4/10	113 days?			88%
1780	9.8.5.1		requirements/technical specs	Mon 3/1/10	Mon 3/1/10	1 day?		Mary Lou	0%
1781	9.8.5.2		development	Mon 3/1/10	Fri 3/19/10	15 days		Arnold Kakimi	100%
1782	9.8.5.3		re-work	Fri 7/23/10	Mon 8/2/10	7 days		Arnold Kakimi	100%
1783	9.8.5.4		SME walk-thru/sign-off	Mon 8/2/10	Mon 8/2/10	0 days	1782		0%
1784	9.8.5.5		test/QA	Tue 8/3/10	Tue 8/3/10	1 day?	1783		0%
1785	9.8.5.6		migrate to production	Wed 8/4/10	Wed 8/4/10	1 day?	1784		0%
1786	9.8.6		RTM#3041-3045- Do Not Accept Notes Report (Att	Wed 3/24/10	Fri 6/4/10	53 days?			94%
1787	9.8.6.1		requirements/technical specs	Wed 3/24/10	Wed 3/24/10	1 day?		Adrian Ortega	0%
1788	9.8.6.2		development	Wed 3/24/10	Wed 6/2/10	50 days		Larry Clemons	100%
1789	9.8.6.3		SME walk-thru/sign-off	Wed 6/2/10	Wed 6/2/10	0 days	1788		100%
1790	9.8.6.4		test/QA	Thu 6/3/10	Thu 6/3/10	1 day?	1789		0%
1791	9.8.6.5		migrate to production	Fri 6/4/10	Fri 6/4/10	1 day?	1790		0%
1792	9.8.7		RTM#492- List of Students with Court Orders - CE	Mon 3/22/10	Tue 7/27/10	92 days?			100%
1793	9.8.7.1		requirements/technical specs	Mon 3/22/10	Mon 3/22/10	1 day?			0%
1794	9.8.7.2		development	Mon 3/22/10	Fri 4/9/10	15 days	1774	Arnold Kakimi	100%
1795	9.8.7.3		re-work	Tue 6/8/10	Wed 6/9/10	2 days		Arnold Kakimi	100%
1796	9.8.7.4		SME walk-thru/sign-off	Fri 7/23/10	Fri 7/23/10	0 days			100%
1797	9.8.7.5		test/QA	Mon 7/26/10	Mon 7/26/10	1 day?	1796		0%
1798	9.8.7.6		migrate to production	Tue 7/27/10	Tue 7/27/10	1 day?	1797		0%
1799	9.8.8		RTM#1850-DIPLOMA Extract - GS2001	Tue 6/1/10	Tue 8/10/10	51 days?			100%
1800	9.8.8.1		requirements/technical specs	Tue 6/1/10	Fri 6/18/10	14 days		Frank Ramirez,Sofia H	100%
1801	9.8.8.2		development	Mon 6/21/10	Mon 7/12/10	15 days	1788,1800	Arnold Kakimi	100%
1802	9.8.8.3		re-work	Fri 8/6/10	Fri 8/6/10	1 day?	1801		0%
1803	9.8.8.4		SME walk-thru/sign-off	Fri 8/6/10	Fri 8/6/10	0 days	1802		0%
1804	9.8.8.5		test/QA	Mon 8/9/10	Mon 8/9/10	1 day?	1803		0%
1805	9.8.8.6		migrate to production	Tue 8/10/10	Tue 8/10/10	1 day?	1804		0%
1806	9.8.9		RTM#3692-Homeless Student Roster - CE2002	Fri 7/16/10	Mon 9/6/10	36.75 days?			41%



ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1807	9.8.9.1	✓	requirements/technical specs	Fri 7/16/10	Wed 7/21/10	4 days?		Elizabeth Louros	100%
1808	9.8.9.2		development	Mon 8/9/10	Thu 9/2/10	15 days	1794,1802,1807	Arnold Kakimi	25%
1809	9.8.9.3		SME walk-thru/sign-off	Thu 9/2/10	Thu 9/2/10	0 days	1808		0%
1810	9.8.9.4		test/QA	Thu 9/2/10	Fri 9/3/10	1 day?	1809		0%
1811	9.8.9.5		migrate to production	Fri 9/3/10	Mon 9/6/10	1 day?	1810		0%
1812	9.8.10		RTM#3393-Non Program Schools and Program Sc	Tue 6/8/10	Mon 8/23/10	55 days?			23%
1813	9.8.10.1	✓	requirements/technical specs	Tue 6/8/10	Tue 6/8/10	1 day		Elizabeth Louros,Al gr	100%
1814	9.8.10.2	☒	development	Fri 8/6/10	Thu 8/19/10	10 days	1813	Lawrence Clemons	0%
1815	9.8.10.3		SME walk-thru/sign-off	Thu 8/19/10	Thu 8/19/10	0 days	1814		0%
1816	9.8.10.4		test/QA	Fri 8/20/10	Fri 8/20/10	1 day?	1815		0%
1817	9.8.10.5		migrate to production	Mon 8/23/10	Mon 8/23/10	1 day?	1816		0%
1818	9.8.11		RTM#3393- List of Students who Graduated - AI20	Tue 7/20/10	Wed 8/18/10	22 days?			40%
1819	9.8.11.1	✓	requirements/technical specs	Tue 7/20/10	Mon 7/26/10	5 days		Elizabeth Louros,Sofia	100%
1820	9.8.11.2		development	Tue 7/27/10	Mon 8/16/10	15 days	1801,1819	Arnold Kakimi	0%
1821	9.8.11.3		SME walk-thru/sign-off	Mon 8/16/10	Mon 8/16/10	0 days	1820		0%
1822	9.8.11.4		test/QA	Tue 8/17/10	Tue 8/17/10	1 day?	1821		0%
1823	9.8.11.5		migrate to production	Wed 8/18/10	Wed 8/18/10	1 day?	1822		0%
1824	9.8.12		RTM#1989-1992 - Suspension Letter - DI2001	Wed 7/28/10	Mon 8/23/10	19 days?			25%
1825	9.8.12.1	☒	requirements/technical specs	Wed 7/28/10	Thu 7/29/10	2 days?		Adrian Ortega	25%
1826	9.8.12.2		development	Fri 7/30/10	Thu 8/19/10	15 days	1825		0%
1827	9.8.12.3		SME walk-thru/sign-off	Thu 8/19/10	Thu 8/19/10	0 days	1826		0%
1828	9.8.12.4		test/QA	Fri 8/20/10	Fri 8/20/10	1 day?	1827		0%
1829	9.8.12.5		migrate to production	Mon 8/23/10	Mon 8/23/10	1 day?	1828		0%
1830	9.8.13		RTM#1499 - Letters Extract Report	Fri 8/6/10	Mon 9/6/10	22 days?			0%
1831	9.8.13.1	☒	requirements/technical specs	Fri 8/6/10	Fri 8/6/10	1 day?		Frank Ramirez	0%
1832	9.8.13.2		development	Fri 8/20/10	Thu 9/2/10	10 days	1814,1831		0%
1833	9.8.13.3		SME walk-thru/sign-off	Thu 9/2/10	Thu 9/2/10	0 days	1832		0%
1834	9.8.13.4		test/QA	Fri 9/3/10	Fri 9/3/10	1 day?	1833		0%
1835	9.8.13.5		migrate to production	Mon 9/6/10	Mon 9/6/10	1 day?	1834		0%
1836	9.8.14		TR60 - Graduation Progress Report	Thu 8/5/10	Wed 9/1/10	20 days?			25%
1837	9.8.14.1	☒	requirements/technical specs	Thu 8/5/10	Thu 8/5/10	1 day?		Michael Gitmor	25%
1838	9.8.14.2		development	Tue 8/17/10	Mon 8/30/10	10 days	1820,1837		0%
1839	9.8.14.3		SME walk-thru/sign-off	Mon 8/30/10	Mon 8/30/10	0 days	1838		0%
1840	9.8.14.4		test/QA	Tue 8/31/10	Tue 8/31/10	1 day?	1839		0%
1841	9.8.14.5		migrate to production	Wed 9/1/10	Wed 9/1/10	1 day?	1840		0%
1842	9.8.15		TR61 - Graduation Audit Report	Thu 8/5/10	Mon 9/6/10	23 days?			25%
1843	9.8.15.1	☒	requirements/technical specs	Thu 8/5/10	Thu 8/5/10	1 day?		Michael Gitmor	25%
1844	9.8.15.2		development	Fri 8/20/10	Thu 9/2/10	10 days	1826,1843		0%
1845	9.8.15.3		SME walk-thru/sign-off	Thu 9/2/10	Thu 9/2/10	0 days	1844		0%
1846	9.8.15.4		test/QA	Fri 9/3/10	Fri 9/3/10	1 day?	1845		0%
1847	9.8.15.5		migrate to production	Mon 9/6/10	Mon 9/6/10	1 day?	1846		0%
1848	9.8.16		AT46 - Daily Enrollment and Absence Counts - AT	Tue 8/3/10	Mon 9/20/10	35 days?			75%
1849	9.8.16.1	☒	requirements/technical specs	Tue 8/3/10	Thu 8/5/10	3 days		Elizabeth Louros	75%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1850	9.8.16.2		development	Fri 9/3/10	Thu 9/16/10	10 days	1832,1849		0%
1851	9.8.16.3		SME walk-thru/sign-off	Thu 9/16/10	Thu 9/16/10	0 days	1850		0%
1852	9.8.16.4		test/QA	Fri 9/17/10	Fri 9/17/10	1 day?	1851		0%
1853	9.8.16.5		migrate to production	Mon 9/20/10	Mon 9/20/10	1 day?	1852		0%
1854	9.8.17		Classroom Test Scores Report by School Year	Tue 8/3/10	Wed 8/25/10	17 days?			0%
1855	9.8.17.1		requirements/technical specs	Tue 8/3/10	Mon 8/9/10	4 days		Rasheed Khan	0%
1856	9.8.17.2		development	Tue 8/10/10	Mon 8/23/10	10 days	1855		0%
1857	9.8.17.3		SME walk-thru/sign-off	Mon 8/23/10	Mon 8/23/10	0 days	1856		0%
1858	9.8.17.4		test/QA	Tue 8/24/10	Tue 8/24/10	1 day?	1857		0%
1859	9.8.17.5		migrate to production	Wed 8/25/10	Wed 8/25/10	1 day?	1858		0%
1860	10		ISIS Phase 2 - Technology	Fri 7/15/11	Fri 12/30/11	121 days?			0%
1861	10.1		Milestone #1 - Deploy Reports	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1862	10.1.1		Support report deployment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1863	10.2		Milestone #2 - Deploy v2.8.4.0 and Reports	Mon 8/1/11	Fri 12/30/11	110 days?			0%
1864	10.2.1		Download v2.8.4.0 software	Mon 8/1/11	Mon 8/1/11	0.5 days			0%
1865	10.2.2		Open Peregrine tickets:	Mon 8/1/11	Thu 8/4/11	3 days	1864		0%
1866	10.2.2.1		Upgrade ISISTST DB and Standby ISISTP2	Mon 8/1/11	Thu 8/4/11	3 days			0%
1867	10.2.2.2		Deploy to midtiers - MAXQ	Mon 8/1/11	Wed 8/3/11	2 days			0%
1868	10.2.3		Post release to eRoom	Mon 8/1/11	Mon 8/1/11	0.5 days	1864		0%
1869	10.2.4		Deploy to Performance Environment	Thu 8/4/11	Tue 8/9/11	3 days	1865		0%
1870	10.2.4.1		Upgrade ISISPERF DB	Thu 8/4/11	Tue 8/9/11	3 days			0%
1871	10.2.4.2		Deploy to Performance midtiers	Thu 8/4/11	Mon 8/8/11	2 days			0%
1872	10.2.5		Run Security Scan against Performance Environment	Tue 8/9/11	Wed 8/10/11	1 day	1869		0%
1873	10.2.6		Performance test	Wed 8/10/11	Thu 8/11/11	1 day?	1872		0%
1874	10.2.7		Deploy to Production	Mon 12/19/11	Fri 12/30/11	10 days?			0%
1875	10.2.7.1		Open MOC	Mon 12/19/11	Mon 12/19/11	1 day?			0%
1876	10.2.7.2		Open Peregrine tickets:	Thu 12/22/11	Mon 12/26/11	1.8 days			0%
1877	10.2.7.2.1		Backup DB	Thu 12/22/11	Thu 12/22/11	0.2 days			0%
1878	10.2.7.2.2		Upgrade ISISPROD	Fri 12/23/11	Fri 12/23/11	0.2 days	1877		0%
1879	10.2.7.2.3		Upgrade Midtiers	Mon 12/26/11	Mon 12/26/11	0.2 days			0%
1880	10.2.7.2.4		Turn off old physical servers	Mon 12/26/11	Mon 12/26/11	0.2 days	1879		0%
1881	10.2.7.2.5		Turn On new Virtual Servers	Mon 12/26/11	Mon 12/26/11	0.2 days	1880		0%
1882	10.2.7.3		Backup ISISPROD DB	Mon 12/26/11	Tue 12/27/11	2 days			0%
1883	10.2.7.4		Upgrade ISISPROD	Mon 12/26/11	Wed 12/28/11	3 days			0%
1884	10.2.7.5		Upgrade Midtiers	Thu 12/29/11	Thu 12/29/11	1 day	1883		0%
1885	10.2.7.6		Turn off old physical servers	Fri 12/30/11	Fri 12/30/11	0.5 days	1884		0%
1886	10.2.7.7		Turn on new virtual servers	Fri 12/30/11	Fri 12/30/11	0.5 days	1885		0%
1887									
1888	11		ISIS Phase 2 - Statistical Reports	Mon 8/15/11	Fri 6/29/12	230 days?			0%
1889	11.1		Harris (Jane) prepares the walkthrough	Mon 8/15/11	Wed 8/31/11	13 days?			0%
1890	11.2		Harris (Jane) demonstrates Principal Apportionment repor	Thu 9/1/11	Thu 9/15/11	11 days?	1889		0%
1891	11.3		State Reporting team develops testing scenarios with Atte	Thu 9/1/11	Thu 9/15/11	11 days?			0%
1892	11.4		State Reporting team sets up testing data based on the sc	Fri 9/16/11	Fri 9/30/11	11 days?	1891		0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1893	11.5		State Reporting team conducts testing	Mon 10/3/11	Fri 10/21/11	15 days	1892		0%
1894	11.6		LAUSD develops solution to address gaps based upon tes	Fri 10/21/11	Mon 10/31/11	7 days?			0%
1895	11.7		BPR team develops BPR and Procedure Handbook basec	Tue 11/1/11	Wed 2/29/12	87 days?	1894		0%
1896	11.8		Interface and Reporting teams develop program specificat	Tue 11/1/11	Wed 11/30/11	22 days?			0%
1897	11.9		Interface and Reporting teams code interface and reportin	Fri 12/2/11	Tue 1/31/12	43 days?	1896		0%
1898	11.10		Interface and Reporting teams conduct unit testing on inte	Wed 2/29/12	Wed 2/29/12	1 day?	1897		0%
1899	11.11		QA Testing team conducts integration testing	Thu 3/1/12	Fri 3/30/12	22 days?	1898		0%
1900	11.12		LAUSD deploys statistical reports into production environn	Mon 4/2/12	Mon 4/2/12	1 day?	1899		0%
1901	11.13		LAUSD works with targeted schools to compare statis	Mon 4/2/12	Fri 6/29/12	65 days?			0%
1902	11.13.1		Research and explain differences, if any	Mon 4/2/12	Fri 6/29/12	65 days?			0%
1903	11.14		Conduct performance testing and User Acceptance Testin	Tue 5/1/12	Thu 5/31/12	23 days?			0%
1904	11.15		PMO addresses issues (difference from legacy number re:	Tue 5/15/12	Thu 5/31/12	13 days?			0%
1905	11.16		OCM/Communications to communicate to schools for the i	Fri 6/1/12	Fri 6/1/12	1 day?	1904		0%
1906									
1907	12		ISIS Phase 2 - EAI	Fri 7/15/11	Fri 11/29/13	621 days?			2%
1908	12.1		EAI Management Plan	Fri 7/15/11	Tue 8/30/11	33 days?		Andy Shih	4%
1909	12.1.1		Scope Statement	Fri 7/15/11	Fri 7/15/11	1 day?		Andy Shih	0%
1910	12.1.2		WBS (work breakdown)	Mon 7/18/11	Mon 7/18/11	1 day?	1909	Andy Shih	0%
1911	12.1.2.1		WBS Dictionary	Mon 7/18/11	Mon 7/18/11	1 day?		Andy Shih	0%
1912	12.1.2.2		Activities List (WBS decomposition)	Mon 7/18/11	Mon 7/18/11	1 day?		Andy Shih	0%
1913	12.1.2.2.1		Tasks List (Activities decomposition)	Mon 7/18/11	Mon 7/18/11	1 day?		Andy Shih	0%
1914	12.1.2.3		Sequence Activities	Mon 7/18/11	Mon 7/18/11	1 day?			0%
1915	12.1.2.4		Estimate Reources	Mon 7/18/11	Mon 7/18/11	1 day?			0%
1916	12.1.2.5		Estimate Duration	Mon 7/18/11	Mon 7/18/11	1 day?			0%
1917	12.1.3		Stakeholders Register	Fri 7/15/11	Fri 7/15/11	1 day?		Andy Shih	0%
1918	12.1.4		~Risk Register	Fri 7/15/11	Fri 7/15/11	1 day?		Andy Shih	0%
1919	12.1.5		Primary Data Objects processing	Mon 8/1/11	Tue 8/30/11	22 days			4%
1920	12.1.5.1		Identify Primary Data Objects	Mon 8/1/11	Mon 8/1/11	1 day		Andy Shih	100%
1921	12.1.5.2		Develop Primary Data Objects processing	Mon 8/15/11	Tue 8/30/11	12 days			0%
1922	12.1.5.2.1		Students	Mon 8/15/11	Mon 8/15/11	1 day		Prerak Patel	0%
1923	12.1.5.2.2		Contacts (student)	Tue 8/16/11	Tue 8/16/11	1 day		Prerak Patel	0%
1924	12.1.5.2.3		Locations	Wed 8/17/11	Wed 8/17/11	1 day		Prerak Patel	0%
1925	12.1.5.2.4		Users	Thu 8/18/11	Thu 8/18/11	1 day		Prerak Patel	0%
1926	12.1.5.2.5		Attendance	Fri 8/19/11	Fri 8/19/11	1 day		Prerak Patel	0%
1927	12.1.5.2.6		Grades	Mon 8/15/11	Mon 8/15/11	1 day		Carol Gao	0%
1928	12.1.5.2.7		Grad Standards	Tue 8/16/11	Tue 8/16/11	1 day		Carol Gao	0%
1929	12.1.5.2.8		~Statistical (reporting)	Wed 8/17/11	Wed 8/17/11	1 day		Carol Gao	0%
1930	12.1.5.2.9		Tests	Thu 8/18/11	Thu 8/18/11	1 day		Carol Gao	0%
1931	12.1.5.2.10		Health	Fri 8/19/11	Fri 8/19/11	1 day		Carol Gao	0%
1932	12.1.5.2.11		Gradebook	Mon 8/22/11	Mon 8/22/11	1 day		Prerak Patel	0%
1933	12.1.5.2.12		Calendars	Tue 8/23/11	Tue 8/23/11	1 day		Prerak Patel	0%
1934	12.1.5.2.13		Scheduling	Wed 8/24/11	Wed 8/24/11	1 day		Prerak Patel	0%
1935	12.1.5.2.14		Transcripts	Thu 8/25/11	Thu 8/25/11	1 day		Prerak Patel	0%













ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1936	12.1.5.2.15		Discipline	Fri 8/26/11	Fri 8/26/11	1 day		Prerak Patel	0%
1937	12.1.5.2.16		~Courses	Mon 8/22/11	Mon 8/22/11	1 day		Carol Gao	0%
1938	12.1.5.2.17		~Classes	Tue 8/23/11	Tue 8/23/11	1 day		Carol Gao	0%
1939	12.1.5.2.18		Transportation	Wed 8/24/11	Wed 8/24/11	1 day		Carol Gao	0%
1940	12.1.5.2.19		Special Ed	Thu 8/25/11	Thu 8/25/11	1 day		Carol Gao	0%
1941	12.1.5.2.20		Counseling	Fri 8/26/11	Fri 8/26/11	1 day		Carol Gao	0%
1942	12.1.5.2.21		~Programs	Mon 8/29/11	Mon 8/29/11	1 day		Prerak Patel	0%
1943	12.1.5.2.22		Textbooks	Tue 8/30/11	Tue 8/30/11	1 day		Prerak Patel	0%
1944	12.1.5.2.23		Alert Notifications	Mon 8/29/11	Mon 8/29/11	1 day		Carol Gao	0%
1945	12.1.6		Team Mgmt	Fri 7/15/11	Mon 8/22/11	27 days?			14%
1946	12.1.6.1		Acquire Team	Fri 7/15/11	Mon 8/22/11	27 days?			14%
1947	12.1.6.1.1	✓	Acquire Employees	Fri 7/15/11	Fri 7/15/11	1 day		Andy Shih	100%
1948	12.1.6.1.2		Acquire Contractors	Fri 8/5/11	Mon 8/22/11	12 days?			0%
1949	12.1.6.1.2.1		Create Task Order	Fri 8/5/11	Fri 8/5/11	1 day		Andy Shih	0%
1950	12.1.6.1.2.2		Interview Candidates	Mon 8/15/11	Fri 8/19/11	5 days	1949	Andy Shih	0%
1951	12.1.6.1.2.3		Terms and Specifics to IT Services	Mon 8/22/11	Mon 8/22/11	1 day?	1950		0%
1952	12.1.6.2		Train Team	Fri 7/15/11	Fri 8/12/11	21 days			0%
1953	12.1.6.2.1		Train Employees	Fri 7/15/11	Fri 8/12/11	21 days			0%
1954	12.1.6.2.1.1		UNIX - Carol Gao	Mon 8/8/11	Fri 8/12/11	5 days			0%
1955	12.1.6.2.1.2		UNIX - Prerak Patel	Mon 8/8/11	Fri 8/12/11	5 days			0%
1956	12.1.6.2.1.3		UNIX - Cheng Leong	Mon 8/8/11	Fri 8/12/11	5 days			0%
1957	12.1.6.2.1.4		PL/SQL I - Cheng Leong	Fri 7/15/11	Thu 7/21/11	5 days			0%
1958	12.1.6.2.2		Train Contractors	Fri 7/15/11	Fri 7/15/11	1 day			0%
1959	12.1.6.2.2.1		Contractor 1 - Alex G	Fri 7/15/11	Fri 7/15/11	1 day			0%
1960	12.1.6.2.2.2		Contractor 2	Fri 7/15/11	Fri 7/15/11	1 day			0%
1961	12.1.6.2.2.3		Contractor 3	Fri 7/15/11	Fri 7/15/11	1 day			0%
1962									
1963	12.2		Version 2.4.3.4 - Critical Reports	Mon 9/5/11	Mon 10/3/11	20 days			0%
1964	12.2.1		Define integration requirements for "Version 2.4.3	Mon 9/5/11	Tue 9/6/11	2 days			0%
1965	12.2.1.1		JIRA: (ISISD-120) Load room_grade field into m	Mon 9/5/11	Tue 9/6/11	2 days			0%
1966	12.2.2		2.4.3.4 - Critical Reports deployed [Phase 2 milestone	Mon 10/3/11	Mon 10/3/11	0 days			0%
1967									
1968	12.3		Version 2.8.4 Reports	Fri 7/15/11	Mon 1/2/12	122 days?			0%
1969	12.3.1		Define integration requirements for "Version 2.8.4	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1970	12.3.1.1		?1	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1971	12.3.2		v2.8.4 - Reports Deployed [Phase 2 milestone]	Mon 1/2/12	Mon 1/2/12	0 days			0%
1972									
1973	12.4		Version 2.8.4 - Release	Fri 7/15/11	Mon 2/6/12	147 days?			0%
1974	12.4.1		~Review 2.8.3 Release Notes (if before 08/01/2011)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1975	12.4.2		~Determine impacts of 2.8.3 data model changes	Mon 7/18/11	Mon 7/18/11	1 day?	1974		0%
1976	12.4.3		~Define solutions for 2.8.3 data model impacts	Tue 7/19/11	Tue 7/19/11	1 day?	1975		0%
1977	12.4.4		~Develop solutions for 2.8.3 data model impacts	Wed 7/20/11	Wed 7/20/11	1 day?	1976		0%
1978	12.4.5		Receive 2.8.4 from vendor	Mon 8/1/11	Mon 8/1/11	1 day		Janis Terada	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
1979	12.4.6		Review 2.8.4 Release Notes	Tue 8/2/11	Tue 8/2/11	1 day?	1978		0%
1980	12.4.7		Determine impacts of 2.8.4 data model changes	Wed 8/3/11	Wed 8/3/11	1 day?	1979		0%
1981	12.4.8		Define solutions for 2.8.4 data model impacts	Thu 8/4/11	Thu 8/4/11	1 day?	1980		0%
1982	12.4.9		Develop solutions for 2.8.4 data model impacts	Fri 8/5/11	Fri 8/5/11	1 day?	1981		0%
1983	12.4.10		Interface Solutions for v2.8.4 Deployed [EAI milestone]	Fri 10/28/11	Fri 10/28/11	0 days			0%
1984	12.4.11		v2.8.4 Deployed [Phase 2 milestone]	Mon 2/6/12	Mon 2/6/12	0 days			0%
1985									
1986	12.5		Statistical Report	Fri 7/15/11	Mon 7/2/12	252 days?			0%
1987	12.5.1		Baseline legacy ESIS processing	Fri 7/15/11	Fri 7/15/11	1 day?		Cheng Leong	0%
1988	12.5.2		Baseline legacy SSIS processing	Fri 7/15/11	Fri 7/15/11	1 day?		Cheng Leong	0%
1989	12.5.3		Baseline legacy ACES processing	Fri 7/15/11	Fri 7/15/11	1 day?		Cheng Leong	0%
1990	12.5.4		Review vendor Statistical Report logic	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1991	12.5.5		?5	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1992	12.5.6		Statistical Report Deployed [Phase 2 milestone]	Mon 7/2/12	Mon 7/2/12	0 days			0%
1993									
1994	12.6		New Gradebook	Fri 7/15/11	Mon 7/2/12	251 days?			0%
1995	12.6.1		Define integration requirements for Gradebook deploy	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1996	12.6.2		?2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1997	12.6.3		?3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
1998	12.6.4		New Gradebook Deployed [Phase 2 milestone]	Mon 7/2/12	Mon 7/2/12	0 days			0%
1999									
2000	12.7		Family Module	Fri 7/15/11	Mon 7/2/12	252 days?			0%
2001	12.7.1		Define integration requirements for Family Module de	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2002	12.7.2		?2	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2003	12.7.3		?3	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2004	12.7.4		Family Module Deployed [Phase 2 milestone]	Mon 7/2/12	Mon 7/2/12	1 day?			0%
2005									
2006	12.8		Elementary Schools - Deployment	Fri 7/15/11	Mon 10/8/12	322 days?			1%
2007	12.8.1		Define required Elementary interfaces	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2008	12.8.1.1		Interview based on Stakeholders Register	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2009	12.8.1.2		Welligent	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2010	12.8.1.2.1		59.1 Inbound - IEPs	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2011	12.8.1.2.2		59.2 Inbound - Health Alerts	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2012	12.8.1.2.3		59.3 Outbound - Students	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2013	12.8.1.2.4		59.4 Outbound - Contacts	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2014	12.8.1.2.5		59.5 Outbound - Immunizations	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2015	12.8.1.2.6		59.6 Outbound - Interventions	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2016	12.8.1.2.7		59.7 Outbound - Disciplinary Actions (Susp	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2017	12.8.1.2.8		59.8 Outbound - Tuberculosis	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2018	12.8.1.2.9		59.9 Outbound - SIS_SESAC	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2019	12.8.1.2.10		59.10 Outbound - Withdrawn (Student Loc	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2020									
2021	12.8.1.3		Student ID	Wed 2/1/12	Wed 2/1/12	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
2022	12.8.1.3.1		Outbound - Student needing ID assignment	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2023	12.8.1.3.2		Inbound - Assigned IDs	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2024									
2025	12.8.1.4		CAIR (California Immunization Registry; e.g. ')	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2026	12.8.1.4.1		Outbound - Students to be matched	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2027	12.8.1.4.2		Inbound - Matched Immunizations	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2028									
2029	12.8.2		Interview applications and data topic owners	Mon 8/1/11	Thu 8/25/11	19 days			0%
2030	12.8.2.1		ACES	Mon 8/1/11	Mon 8/1/11	1 day		Cheng Leong	0%
2031	12.8.2.2		Adult SIS	Mon 8/1/11	Mon 8/1/11	1 day		Cheng Leong	0%
2032	12.8.2.3		American Indian	Mon 8/1/11	Mon 8/1/11	1 day		Cheng Leong	0%
2033	12.8.2.4		Beyond the Bell	Tue 8/2/11	Tue 8/2/11	1 day		Cheng Leong	0%
2034	12.8.2.5		Bilingual	Tue 8/2/11	Tue 8/2/11	1 day		Cheng Leong	0%
2035	12.8.2.6		Charter Schools	Tue 8/2/11	Tue 8/2/11	1 day		Cheng Leong	0%
2036	12.8.2.7		CLAS (library system)	Wed 8/3/11	Wed 8/3/11	1 day		Cheng Leong	0%
2037	12.8.2.8		District SIS - CALPADS	Wed 8/3/11	Wed 8/3/11	1 day		Cheng Leong	0%
2038	12.8.2.9		District SIS - CSIS	Wed 8/3/11	Wed 8/3/11	1 day		Cheng Leong	0%
2039	12.8.2.10		District SIS - GSE	Thu 8/4/11	Thu 8/4/11	1 day		Cheng Leong	0%
2040	12.8.2.11		DSS	Thu 8/4/11	Thu 8/4/11	1 day		Cheng Leong	0%
2041	12.8.2.12		EESIS (Early Ed)	Thu 8/4/11	Thu 8/4/11	1 day		Cheng Leong	0%
2042	12.8.2.13		Fall Survey (Unisys)	Fri 8/5/11	Fri 8/5/11	1 day		Cheng Leong	0%
2043	12.8.2.14		FitnessGram	Fri 8/5/11	Fri 8/5/11	1 day		Cheng Leong	0%
2044	12.8.2.15		Food Services	Fri 8/5/11	Fri 8/5/11	1 day		Cheng Leong	0%
2045	12.8.2.16		Gifted	Mon 8/15/11	Mon 8/15/11	1 day		Cheng Leong	0%
2046	12.8.2.17		HRS	Mon 8/15/11	Mon 8/15/11	1 day		Cheng Leong	0%
2047	12.8.2.18		IODES	Mon 8/15/11	Mon 8/15/11	1 day		Cheng Leong	0%
2048	12.8.2.19		LA County	Tue 8/16/11	Tue 8/16/11	1 day		Cheng Leong	0%
2049	12.8.2.20		LACOE	Tue 8/16/11	Tue 8/16/11	1 day		Cheng Leong	0%
2050	12.8.2.21		LAS (Language Acquisition Skills; System B)	Tue 8/16/11	Tue 8/16/11	1 day		Cheng Leong	0%
2051	12.8.2.22		LOCNX	Wed 8/17/11	Wed 8/17/11	1 day		Cheng Leong	0%
2052	12.8.2.23		LSSIS	Wed 8/17/11	Wed 8/17/11	1 day		Cheng Leong	0%
2053	12.8.2.24		Map/Net	Wed 8/17/11	Wed 8/17/11	1 day		Cheng Leong	0%
2054	12.8.2.25		MAPS	Thu 8/18/11	Thu 8/18/11	1 day		Cheng Leong	0%
2055	12.8.2.26		MCS	Thu 8/18/11	Thu 8/18/11	1 day		Cheng Leong	0%
2056	12.8.2.27		Migrant Office	Thu 8/18/11	Thu 8/18/11	1 day		Cheng Leong	0%
2057	12.8.2.28		NPAS Location	Fri 8/19/11	Fri 8/19/11	1 day		Cheng Leong	0%
2058	12.8.2.29		PERB	Fri 8/19/11	Fri 8/19/11	1 day		Cheng Leong	0%
2059	12.8.2.30		CoreK12 (Princeton)	Fri 8/19/11	Fri 8/19/11	1 day		Cheng Leong	0%
2060	12.8.2.31		SCHOOLID.com	Mon 8/22/11	Mon 8/22/11	1 day		Cheng Leong	0%
2061	12.8.2.32		SSIS File transfer	Mon 8/22/11	Mon 8/22/11	1 day		Cheng Leong	0%
2062	12.8.2.33		SSIS Mirror Image	Mon 8/22/11	Mon 8/22/11	1 day		Cheng Leong	0%
2063	12.8.2.34		SSIS Schools	Tue 8/23/11	Tue 8/23/11	1 day		Cheng Leong	0%
2064	12.8.2.35		SSIS Summer School	Tue 8/23/11	Tue 8/23/11	1 day		Cheng Leong	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
2065	12.8.2.36		SST	Tue 8/23/11	Tue 8/23/11	1 day		Cheng Leong	0%
2066	12.8.2.37		Student ID (same as "District SIS - CSIS" above)	Wed 8/24/11	Wed 8/24/11	1 day		Cheng Leong	0%
2067	12.8.2.38		Suspensions (System A)	Wed 8/24/11	Wed 8/24/11	1 day		Cheng Leong	0%
2068	12.8.2.39		SubFinder	Wed 8/24/11	Wed 8/24/11	1 day		Cheng Leong	0%
2069	12.8.2.40		Parent OID	Thu 8/25/11	Thu 8/25/11	1 day		Cheng Leong	0%
2070	12.8.2.41		Travelers (Transportation)	Thu 8/25/11	Thu 8/25/11	1 day		Cheng Leong	0%
2071	12.8.2.42		Expulsions (new WEB application)	Thu 8/25/11	Thu 8/25/11	1 day		Cheng Leong	0%
2072									
2073	12.8.3		Develop Elementary interfaces	Fri 7/15/11	Mon 10/8/12	322 days?			2%
2074	12.8.3.1		Welligent	Wed 2/1/12	Tue 2/7/12	5 days?			20%
2075	12.8.3.1.1	✓	Request TO/FROM DBLinks	Wed 2/1/12	Wed 2/1/12	1 day		Andy Shih	100%
2076	12.8.3.1.2		Obtain approval for DBLinks	Thu 2/2/12	Thu 2/2/12	1 day?	2075	Rolf Bishop	0%
2077	12.8.3.1.3		Create DBLinks	Fri 2/3/12	Fri 2/3/12	1 day?	2076	DBA.team	0%
2078	12.8.3.1.4		Request WELLIGENT PROD schema synon	Mon 2/6/12	Mon 2/6/12	1 day?	2077	Andy Shih	0%
2079	12.8.3.1.5		Create WELLIGENT PROD schema synony	Tue 2/7/12	Tue 2/7/12	1 day?	2078	DBA.team	0%
2080	12.8.3.1.6		59.1 Inbound - IEPs	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2081	12.8.3.1.6.1		Replicate ETL IEP-extract as Welligent	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2082	12.8.3.1.6.2		Update INTF_??? to read from View in	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2083	12.8.3.1.7		59.2 Inbound - Health Alerts	Wed 2/1/12	Fri 2/3/12	3 days?			0%
2084	12.8.3.1.7.1		Correct existing Health Alerts ETL extra	Wed 2/1/12	Fri 2/3/12	3 days			0%
2085	12.8.3.1.7.2		Replicate ETL Health Alerts-extract as	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2086	12.8.3.1.7.3		Update INTF_??? to read from View in	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2087	12.8.3.1.8		59.3 Outbound - Students	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2088	12.8.3.1.9		59.4 Outbound - Contacts	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2089	12.8.3.1.10		59.5 Outbound - Immunizations	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2090	12.8.3.1.11		59.6 Outbound - Interventions	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2091	12.8.3.1.12		59.7 Outbound - Disciplinary Actions (Susp	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2092	12.8.3.1.13		59.8 Outbound - Tuberculosis	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2093	12.8.3.1.14		59.9 Outbound - Withdrawn (Student Loc S	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2094	12.8.3.1.15		59.10 Outbound - SIS_SESAC	Wed 2/1/12	Wed 2/1/12	1 day?			0%
2095									
2096	12.8.3.2		Student ID	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2097	12.8.3.2.1		Outbound - IDs for Assignment	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2098	12.8.3.2.2		Inbound - Assigned IDs	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2099									
2100	12.8.3.3		ACES	Thu 9/1/11	Tue 9/6/11	4 days			0%
2101	12.8.3.3.1		Inbound - ?1	Thu 9/1/11	Fri 9/2/11	2 days		Contractor 1	0%
2102	12.8.3.3.2		Outbound - ?1	Mon 9/5/11	Tue 9/6/11	2 days		Contractor 1	0%
2103	12.8.3.4		Adult SIS	Thu 9/1/11	Tue 9/6/11	4 days			0%
2104	12.8.3.4.1		Inbound - ?1	Thu 9/1/11	Fri 9/2/11	2 days		Contractor 2	0%
2105	12.8.3.4.2		Outbound - ?1	Mon 9/5/11	Tue 9/6/11	2 days		Contractor 2	0%
2106	12.8.3.5		American Indian	Thu 9/1/11	Tue 9/6/11	4 days			0%
2107	12.8.3.5.1		Inbound - ?1	Thu 9/1/11	Fri 9/2/11	2 days		Contractor 3	0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
2108	12.8.3.5.2		Outbound - ?1	Mon 9/5/11	Tue 9/6/11	2 days		Contractor 3	0%
2109	12.8.3.6		Beyond the Bell	Wed 9/7/11	Tue 9/13/11	5 days			0%
2110	12.8.3.6.1		Inbound - ?1	Wed 9/7/11	Thu 9/8/11	2 days		Contractor 1	0%
2111	12.8.3.6.2		Outbound - ?1	Mon 9/12/11	Tue 9/13/11	2 days		Contractor 1	0%
2112	12.8.3.7		Bilingual	Wed 9/7/11	Tue 9/13/11	5 days			0%
2113	12.8.3.7.1		Inbound - ?1	Wed 9/7/11	Thu 9/8/11	2 days		Contractor 2	0%
2114	12.8.3.7.2		Outbound - ?1	Mon 9/12/11	Tue 9/13/11	2 days		Contractor 2	0%
2115	12.8.3.8		Charter Schools	Wed 9/7/11	Tue 9/13/11	5 days			0%
2116	12.8.3.8.1		Inbound - ?1	Wed 9/7/11	Thu 9/8/11	2 days		Contractor 3	0%
2117	12.8.3.8.2		Outbound - ?1	Mon 9/12/11	Tue 9/13/11	2 days		Contractor 3	0%
2118	12.8.3.9		CLAS (library system)	Wed 9/14/11	Tue 9/20/11	5 days			0%
2119	12.8.3.9.1		Inbound - ?1	Wed 9/14/11	Thu 9/15/11	2 days		Contractor 1	0%
2120	12.8.3.9.2		Outbound - ?1	Mon 9/19/11	Tue 9/20/11	2 days		Contractor 1	0%
2121	12.8.3.10		District SIS - CALPADS	Wed 9/14/11	Tue 9/20/11	5 days			0%
2122	12.8.3.10.1		Inbound - ?1	Wed 9/14/11	Thu 9/15/11	2 days		Contractor 2	0%
2123	12.8.3.10.2		Outbound - ?1	Mon 9/19/11	Tue 9/20/11	2 days		Contractor 2	0%
2124	12.8.3.11		District SIS - CSIS	Wed 9/14/11	Tue 9/20/11	5 days			0%
2125	12.8.3.11.1		Inbound - ?1	Wed 9/14/11	Thu 9/15/11	2 days		Contractor 3	0%
2126	12.8.3.11.2		Outbound - ?1	Mon 9/19/11	Tue 9/20/11	2 days		Contractor 3	0%
2127	12.8.3.12		District SIS - GSE	Wed 9/21/11	Tue 9/27/11	5 days			0%
2128	12.8.3.12.1		Inbound - ?1	Wed 9/21/11	Thu 9/22/11	2 days		Contractor 1	0%
2129	12.8.3.12.2		Outbound - ?1	Mon 9/26/11	Tue 9/27/11	2 days		Contractor 1	0%
2130	12.8.3.13		DSS	Wed 9/21/11	Tue 9/27/11	5 days			0%
2131	12.8.3.13.1		Inbound - ?1	Wed 9/21/11	Thu 9/22/11	2 days		Contractor 2	0%
2132	12.8.3.13.2		Outbound - ?1	Mon 9/26/11	Tue 9/27/11	2 days		Contractor 2	0%
2133	12.8.3.14		EESIS (Early Ed)	Wed 9/21/11	Tue 9/27/11	5 days			0%
2134	12.8.3.14.1		Inbound - ?1	Wed 9/21/11	Thu 9/22/11	2 days		Contractor 3	0%
2135	12.8.3.14.2		Outbound - ?1	Mon 9/26/11	Tue 9/27/11	2 days		Contractor 3	0%
2136	12.8.3.15		Fall Survey (Unisys)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2137	12.8.3.16		FitnessGram	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2138	12.8.3.17		Food Services	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2139	12.8.3.18		Gifted	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2140	12.8.3.19		HRS	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2141	12.8.3.20		IODS	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2142	12.8.3.21		LA County	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2143	12.8.3.22		LACOE	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2144	12.8.3.23		LAS (Language Acquisition Skills; System B)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2145	12.8.3.24		LOCNX	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2146	12.8.3.25		LSSIS	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2147	12.8.3.26		Map/Net	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2148	12.8.3.27		MAPS	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2149	12.8.3.28		MCS	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2150	12.8.3.29		Migrant Office	Fri 7/15/11	Fri 7/15/11	1 day?			0%

ID	WBS		Task Name	Start	Finish	Duration	Predecessors	Resource Names	% Work Complete
2151	12.8.3.30		NPAS Location	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2152	12.8.3.31		PERB	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2153	12.8.3.32		CoreK12 (Princeton)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2154	12.8.3.33		SCHOOLID.com	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2155	12.8.3.34		SSIS File transfer	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2156	12.8.3.35		SSIS Mirror Image	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2157	12.8.3.36		SSIS Schools	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2158	12.8.3.37		SSIS Summer School	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2159	12.8.3.38		SST	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2160	12.8.3.39		Student ID (same as "District SIS - CSIS" above)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2161	12.8.3.40		Suspensions (System A)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2162	12.8.3.41		SubFinder	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2163	12.8.3.42		Parent OID	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2164	12.8.3.43		Travelers (Transportation)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2165	12.8.3.44		Expulsions (new WEB application)	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2166	12.8.3.45		Interface Solutions for ESIS Deployed [EAI miles]	Wed 2/15/12	Wed 2/15/12	1 day?			0%
2167	12.8.3.46		ESIS Rollout Completed [Phase 2 milestone]	Mon 10/8/12	Mon 10/8/12	1 day?			0%
2168									
2169	12.9		MAPS Data Integration	Fri 7/15/11	Mon 4/1/13	447 days?			0%
2170	12.9.1		Develop MAPS Interface	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2171	12.9.2		MAPS Interface Deployed	Fri 7/15/11	Fri 7/15/11	1 day?			0%
2172	12.9.3		MAPS [Phase 2 milestone]	Mon 4/1/13	Mon 4/1/13	0 days			0%
2173									
2174	12.10		Secondary Schools - Deployment	Fri 2/1/13	Fri 11/29/13	216 days?			0%
2175	12.10.1		Define required Secondary interfaces	Fri 2/1/13	Fri 2/1/13	1 day?			0%
2176	12.10.2		Develop Secondary Interfaces	Fri 2/1/13	Fri 2/1/13	1 day?			0%
2177	12.10.2.1		?1	Fri 2/1/13	Fri 2/1/13	1 day?			0%
2178	12.10.2.2		?2	Fri 2/1/13	Fri 2/1/13	1 day?			0%
2179	12.10.2.3		?3	Fri 2/1/13	Fri 2/1/13	1 day?			0%
2180	12.10.3		Secondary Interfaces Deployed [Phase 2 milestone]	Mon 2/4/13	Mon 2/4/13	0 days			0%
2181									
2182	12.10.4		Middle Schools - Rollout	Fri 11/1/13	Thu 11/14/13	10 days			0%
2183	12.10.5		Middle Schools Rollout Completed [Phase 2 mileston	Fri 11/15/13	Fri 11/15/13	0 days			0%
2184									
2185	12.10.6		Secondary Schools - Rollout	Fri 11/15/13	Thu 11/28/13	10 days			0%
2186	12.10.7		SSIS Rollout Completed [Phase 2 milestone]	Fri 11/29/13	Fri 11/29/13	0 days			0%

Appendix E
Change Management Policy

Change Management Policy for the Information Technology Division (ITD) of the LAUSD Management of Change Procedures	01/01/2006	- Effective
	10/20/2010	-Revised
	ITD – Shared Technical Services	-Author

Introduction	<p>The Information Technology infrastructure at LAUSD is expanding and continuously becoming more complex. There are more people dependent on the Information Technology infrastructure. As the interdependency between Information Technology infrastructure and people grows, the need for a strong change management process is essential.</p> <p>From time to time each Information Technology infrastructure element requires an outage for planned upgrades, maintenance or fine-tuning. Additionally, unplanned outages may occur that may result in upgrades, maintenance or fine-tuning.</p> <p>Managing these changes is a critical part of providing a robust and valuable Information Technology infrastructure.</p>
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Purpose	<p>The purpose of the Change Management Policy is to manage changes in a rational and predictable manner so that staff and clients can plan accordingly. Changes require serious coordination and planning; careful monitoring; and follow-up evaluation to reduce negative impact to the user community and to increase the value of Information Technology. Additionally, changes must be approved by ITD officials and business owners.</p>
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Audience	<p>The LAUSD Change Management Policy applies to all individuals that install, operate or maintain Information Technology infrastructure.</p>
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Definitions	<p>Information Technology Resource: Any and all computer printouts, online display devices, magnetic storage media, and all computer-related activities involving any device capable of receiving email, browsing Web sites, or otherwise capable of receiving, storing, managing, or transmitting electronic data including, but not limited to, mainframes, servers, personal computers, notebook computers, hand-held computers, personal digital assistant (PDA), pagers, distributed processing systems, network attached and computer controlled equipment (i.e. embedded technology), telecommunication resources, network environments, telephones, fax machines, printers. Additionally, it is the procedures, equipment, facilities, application software, system software, middleware, and data that are designed, built, operated, and maintained to create, collect, record, process, store, retrieve, display, and transmit information.</p>
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Change Management Policy for the Information Technology Division (ITD) of the LAUSD Management of Change Procedures	01/01/2006	- Effective
	10/20/2010 ITD – Shared Technical Services	-Revised -Author

Definitions, continued	<p>IT Owner: The manager or agent responsible for the function which is supported by the information technology resource, the individual upon whom responsibility rests for carrying out the program that uses the information technology resources. The owner is responsible for establishing the controls that provide the security.</p> <p>Business Owner: The owner of a collection of information who is responsible for the business results of that system or the business use of the information. Where appropriate, ownership may be shared by managers of different departments. For software applications, refer to the Application Inventory System for the business owner of record: Http://bes4/appinventory.</p> <p>Management of Change [MOC]: The process of controlling modifications to hardware, software, firmware, and documentation to ensure that Information Technology Resources are protected against improper modification before, during, and after system implementation.</p> <p>Change:</p> <ul style="list-style-type: none"> • any implementation of new functionality • any upgrade or enhancement to a software application • any interruption of service • any repair of existing functionality • any removal of existing functionality <p>Scheduled Change: Formal notification received, reviewed, and approved via the review process, in advance of the change being made. The first and third weekends of the month are to be utilized to implement scheduled changes and are considered the standard change window, unless otherwise communicated by the MOC Committee.</p> <p>Unscheduled Change: Failure to present notification via the formal process in advance of the change being made outside of the standard weekend window during the first or third weekend of the month. Unscheduled changes will only be acceptable in the event of a system failure or the discovery of security vulnerability.</p> <p>Emergency Change: When an unauthorized immediate response to imminent critical system failure is needed to prevent widespread service disruption.</p>
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Change Management Policy for the Information Technology Division (ITD) of the LAUSD Management of Change Procedures	01/01/2006	- Effective
	10/20/2010 ITD – Shared Technical Services	-Revised -Author

Change Management Policy	<ul style="list-style-type: none"> • Every Change to a Production or Training LAUSD Information Technology Resource, such as operating systems, computing hardware, networks, and applications, is subject to the Change Management Policy. • All changes affecting computing environmental facilities (e.g., air-conditioning, water, heat, plumbing, electricity, and alarms) need to be reported to or coordinated with the leader of the Management of Change Committee. • An MOC Committee, appointed by ITD Leadership, meets regularly to review change requests and to ensure that change reviews and communications are being satisfactorily performed. The MOC committee will establish a periodic change window (currently defined as the first and third weekends of the month).. • Change requests must be submitted by the Owner for all changes, i.e., scheduled, unscheduled and emergency. • All postponed changes need a new change request. • All scheduled change requests must be submitted in accordance with change management procedures with enough lead time, so that the MOC Committee has time to review the request, determine and review potential failures, and make the decision to allow or delay the request. • Each scheduled change request must receive formal MOC Committee approval before proceeding with the change. • The appointed leader of the Management of Change Committee may deny a scheduled or unscheduled change for reasons including, but not limited to, inadequate planning, inadequate back out plans, the timing of the change will negatively impact a key business process such as year end accounting, or if adequate resources cannot be readily available. Adequate resources may be a problem on some weekends, holidays, or during special events. • Business owner approval must be obtained for each scheduled or unscheduled software application change, following the steps contained in this document. Examples of changes include updated WAR and EXE files, new versions of commercial off-the-shelf (COTS) products, and application patch releases. Examples of changes do <u>not</u> require business owner approval include hardware changes, operating system (OS) patches, relational database management system (RDBMS) configuration changes, and network changes. • A change review must be completed for each change, whether scheduled or unscheduled, and whether successful or not. • The MOC committee leader will communicate the summary of changes approved to the ITD leadership and provide an easy way to check on the Management of Change status. • A Management of Change Log must be maintained for all changes within the Service Center Change Management module. The log must contain, but is not limited to: <ul style="list-style-type: none"> ❖ Date of submission and date of change
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Change Management Policy for the Information Technology Division (ITD) of the LAUSD Management of Change Procedures	01/01/2006	- Effective
	10/20/2010 ITD – Shared Technical Services	-Revised -Author

	<ul style="list-style-type: none"> ❖ Owner and custodian contact information ❖ Nature of the change ❖ Indication of success or failure
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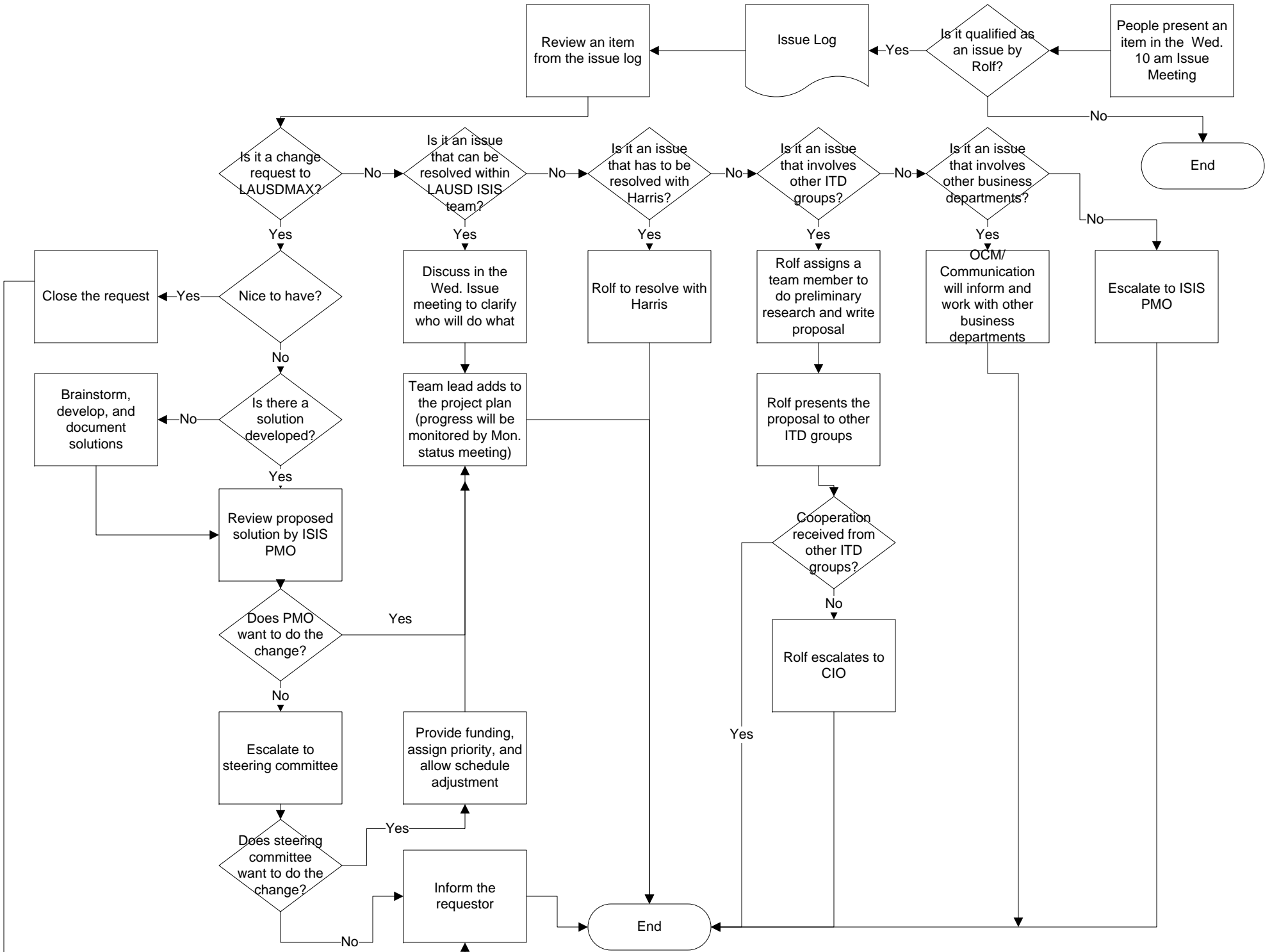
Management of Change Procedures	<ul style="list-style-type: none"> • All changes must be requested via the Peregrine Service Desk Change Management function (category MOC). • Business owner approval of software application changes must be documented in writing and uploaded as an attachment to the change request submitted via the Change Management module of the Peregrine Service Desk. Pre-approval by departmental business owners for all scheduled software application changes. (Simultaneous or post-implementation approval is required for unscheduled and emergency changes.) • An MOC Committee, appointed by ITD Leadership, meets regularly on Wednesday’s at 2:00 PM on 10th floor (DSS Work Room) to review change requests and to ensure that change reviews and communications are being satisfactorily performed. • The standard Management of Change window established is from 00:01 AM Sunday to 10:00 AM Sunday, during the first and third weekends of the month. • Service Center (Peregrine) change requests must be submitted by the Owner for all changes, i.e., scheduled, unscheduled and emergency. • Owners of the change request or their assigned alternates must attend the MOC weekly meeting, especially if they have a change submitted for review; otherwise, the change will not be reviewed. • Owners must plan their changes carefully prior to submitting the change request for MOC committee review: <ul style="list-style-type: none"> ❖ Secure approvals from business owners ❖ Successfully test the change, ❖ Secure approvals from the Application Directors, ❖ Work with the technical staff to confirm availability, feasibility, and fallback method ❖ Plan downtime (if any) with the customer. • All scheduled change requests must be submitted by the Wednesday prior to the designated change window. The Service Center Change Management module will enforce this rule unless the change is marked as an emergency. • The MOC committee consists of Data Center Operations, Database and Middleware Administrators, Network Operations and IT Security. If any one of the four teams in the MOC committee denies a change request, it will automatically result in the change request being denied. This committee communicates the outcome of the change review to the owner soon after the MOC weekly meeting via an automated email generated in Service Center (Peregrine). • Upon receiving the MOC committee approval, the change owner must open Peregrine tickets attached to the change request for each technical staff under the “MOC” Queue and communicate the ticket
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Change Management Policy for the Information Technology Division (ITD) of the LAUSD Management of Change Procedures	01/01/2006	- Effective
	10/20/2010 ITD – Shared Technical Services	-Revised -Author

	<p># via email. The ticket should contain detailed description of work that needs to get done. The Owner of the change will be the point of contact for technical staff during the implementation of the change.</p> <ul style="list-style-type: none"> • The Management of Change status page must be updated by the Owner of the change, latest by noon on following Monday. http://notebook.lausd.net/portal/page?_pageid=33,877259&_dad=ptl&_schema=PTL_EP • Finally, after the change is processed, the Owner of the change request must update the approved change request with the following details before closing it in the Service Center (Peregrine) system. The update must contain, but is not limited to: <ul style="list-style-type: none"> ❖ Date of submission and date of change ❖ Owner and custodian contact information ❖ Nature of the change ❖ Indication of success or failure
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Appendix F
Issues Management Process

ISIS Issue Management Process As of 8/1/11



Appendix G

ISIS OCM Communication Plan



Updated ISIS OCM Communication Plan

August 2011



TABLE OF CONTENTS

1. EXECUTIVE SUMMARY	2
2. OVERVIEW	2
Purpose of ISIS Project Communication	2
Communication Objectives of the Organizational Change Management Team.....	2
Project Management Protocols	3
3. COMMUNICATING THE CASE FOR ISIS	3
Communication Scope	4
Communication Approach	4
Communication Activities.....	5
APPENDIX: COMMUNICATIONS DELIVERABLES	6



1. EXECUTIVE SUMMARY

A comprehensive and proactive communication approach and plan are important from both an internal and an external perspective. To achieve this, the Los Angeles Unified School District (LAUSD) should ensure that relevant information is readily available, clearly stated, timely, and consistent.

This document defines the current and ongoing Communication Approach for the Integrated Student Information System (ISIS) Project. Specifically, it identifies assumptions, risks; defines scope and deliverables; outlines the communication approach that deals with supporting organizational change management (OCM) goals via planned communications throughout the duration of the ISIS project; and identifies LAUSD channels/vehicles for communication.

Please note that Communications is a key aspect within OCM.

2. OVERVIEW

Purpose of ISIS Project Communication

Project Communication entails sharing the ISIS program vision, benefits, and approach in addition to informing users about changes in District policies and procedures which will affect them. Updates on the progress of the implementation, upcoming software updates, and resources to assist in the adoption of the application are also included in the communication deliverables.

Communication Objectives of the Organizational Change Management Team

Focusing on people readiness, the Organizational Change Management team for the ISIS project has the following communication objectives:

- ◆ Prepare users to acquire the required knowledge and skills through targeted communications, user group activities and leveraging of change agents
- ◆ Help users take advantage of all of the features of the new system by advocating for beneficial District policy and procedures changes
- ◆ Identify and prioritize District policies and procedures that require clarification or modification
- ◆ Target Communication to identify process changes and job role changes to support the implementation and adoption



In general, the goal of the OCM Communication plan both facilitates the adoption of ISIS by stakeholders and ensures that the required changes are sustained and embedded into LAUSD's operations; that is, to make ISIS a part of the District's culture.

Project Management Protocols

OCM Communications work activities are governed by the project management protocols established for the entire ISIS team. Major OCM Communications work activities are documented in this document and the OCM Communications MS Project work plan.

The OCM Communications team works with all ISIS project teams and especially collaborates with the following teams:

- ◆ Subject Matter Experts
- ◆ Training/Help Desk
- ◆ Production Support
- ◆ Implementation

3. COMMUNICATING THE CASE FOR ISIS

The implementation of period-by-period attendance accounting at secondary schools results in additional work and complexity at schools. Implementation of ISIS in other areas, such as enrollment, will initially increase work at schools and then taper off. School staff will be challenged to make time for training and to respond to large volumes of work while using a system that is new to them. Consequently, resistance is to be expected.

Given these realities, acceptance of the system will require the following:

- ◆ **Powerful Business Case** – The ISIS business case for change must be powerful and strong. Without directed change efforts, the case for change may not be accepted.
 - Reinforce the vision of ISIS and show the positive impacts on LAUSD
 - Report to stakeholders how ISIS is positively impacting their responsibilities
 - Ensure that Leadership promotes the ISIS vision.
- ◆ **Vision Clarity or Compelling Vision** – Communicate features of the business case as compelling pictures that everyone can understand; Vision is understood at all levels of the organization.

Without a clear vision, people will create their own vision to fill the void. This could result in activities or results inconsistent with the overall purpose and direction of ISIS.



- ◆ **Change Leadership & Accountability** – Clear leadership, expectations and accountabilities should be identified. Without this, stakeholders may not work effectively during the planning and implementation efforts, putting the project at risk.
- ◆ **Stakeholder Commitment** – Participation in and commitment to ISIS from stakeholders is one of the most critical success factors of change management; Successful change efforts build individual and team commitment that turns visions into reality; LAUSD successes are measured by stakeholders having the vision, goals and objectives as key components in their personal job accomplishments.

Communication Scope

- ◆ ISIS project branding (logo)
- ◆ Develop a marketing strategy to encourage acceptance of the application by users¹
- ◆ Implement communication technology (e.g., ISIS website; targeted distribution lists; messages in application)
- ◆ Develop two-way communication channels (e.g., ISIS listserv, isisquestions@lausd.net)
- ◆ Develop communication templates
- ◆ Develop communication messages
 - Utilizing appropriate channels, vehicles
 - Focusing on stakeholders

Communication Approach

The Communication Approach is the framework by which communications-related activities are governed and coordinated. It covers the reasons for “why” to communicate, and the mechanism by which communication is delivered. It outlines the “who”, “what”, “when”, and “how” of the project communications. Communication will be a key attribute toward the success of ISIS by raising user awareness early and by providing regular updates, soliciting user involvement/ feedback throughout the project, and gaining key stakeholder and sponsor support.

The communication strategy will focus on:

¹ The level of effort and activities of any marketing strategy for this project is contingent on the availability of budget and resources. Ideally, both will be available. If this is not the case, the ISIS Project will have to rely on ITD marketing to promote the rollout of ISIS.



- ◆ **Building commitment to the ISIS Program by preparing people for change.**
Communicate timely, relevant and understandable messages to constituencies in order to prepare them for change.
- ◆ **Developing and managing relationships** using interactive processes that bring end users and analysts/subject matter experts together
- ◆ **Painting the possibilities and managing expectations** by providing end users with a vision of the future by developing a set of expectations around ISIS.
- ◆ **Leveraging technology and developing open/circular** protocols to allow constant and two-way communications between the project team and the users/stakeholders.
- ◆ **Creating a marketing strategy** that utilizes “ISIS champions” and super users from the school sites to promote the advantages of the integrated system.

Communication Activities

Communication activities utilize and support the outputs of ISIS deliverables. General and tailored communications are aimed at the various ISIS stakeholders, including executives, school administrators, teachers, counselors, SIS and program coordinators, school clerical staff, and designated school-based support individuals. Communication messages are delivered through a variety of channels such as project team and executive sponsor presentations at meetings, and print and electronic written messages.

Major forms of communication include:

- * Online (emails, ISIS listserv, and ISIS website)
- * In-person (District-level as well as target group meetings)²
- * Groups (Roadshows, Infotech, etc.)³
- * Mass media (KLCS, ads, brochures, fliers, posters, etc.)⁴
- * User training and resources (rollout guides, release notes, user guides, handbooks, etc.)

See Appendix for an itemized list of Communications Deliverables.

² Will incorporate ISIS champions and superusers whenever possible.

³ Will incorporate ISIS champions and superusers whenever possible.

⁴ The extent to which this campaign is carried out is contingent on the budget and resources available to the Project.



Appendix: Communications Deliverables

Communications Deliverables (one time)

See MS Project Plan for delivery dates.

- ◆ Phase 2 Updates to website
- ◆ Phase 2 Elementary Presentation (Executive Level)
- ◆ Phase 2 Elementary Flier
- ◆ Phase 2 Elementary Rollout Guide
- ◆ Phase 2 Elementary ISIS/LAUSD MAX User Role Guide and Form
- ◆ Phase 2 Elementary Announcement (District website)
- ◆ Phase 2 Elementary Presentation (Operational Level)
- ◆ LAUSD MAX Release Notes for Phase 2 Elementary
- ◆ Phase 2 Secondary Presentation (Executive Level)
- ◆ Phase 2 Secondary Announcement (District website)
- ◆ Phase 2 Secondary Flier
- ◆ Phase 2 Secondary Rollout Guide
- ◆ Phase 2 Secondary ISIS/LAUSD MAX User Role Guide and Form
- ◆ Phase 2 Secondary Presentation (Operational Level)
- ◆ LAUSD MAX Release Notes for Phase 2 Secondary
- ◆ Communications and documents as needed for adjunct rollouts, e.g., enhanced Gradebook, Phase 2 Family Module functionality, Master Scheduling, Year-end processes, etc.

Communications Deliverables (meetings)

- ◆ High-level project presentations and updates include
 - ISIS Steering Committee (monthly)
 - Superintendent's Cabinet (quarterly; includes Local District Superintendents and central office Senior Staff)
 - ISIS Stakeholders' (monthly; includes representatives of UTLA, AALA, CSEA, Teamsters, and [MCD] Parent Council)
 - Specialized Central program offices directly impacted by ISIS (e.g., Beyond the Bell, Migrant Education, Language Acquisition/Master Plan, American Indian, PSA/Dropout Prevention and Recovery, and Student Suspensions and Expulsions)
 - Office of the Independent Monitor for the Modified Consent Decree (monthly)
 - Parent Council
- ◆ Project presentations and updates regarding detailed rollout and organizational change plans include:
 - Local District Superintendents



- Local District (LD) Principals' meeting (includes LD Directors and principals)
 - Local District level meetings of Directors, APs, and SAAs
 - APSCS Organization
 - Senior High Schools Options Principals' Organization
 - Parent and Community Services Branch
- ◆ Supplemental presentations and updates regarding rollout plans as needed or requested to administrative organizations: Elementary Principals' Organization, Middle Schools Principals' Organization, Senior High Schools Principals' Organization, Elementary APs' Organization, Middle Schools APs' Organization, Senior High Schools APs' Organization

Communications Deliverables (reoccurring)

- ◆ ISIS Newsletter (monthly)
- ◆ Steering Committee Meeting Presentation (monthly)
- ◆ Stakeholders' Meeting Presentation (monthly)
- ◆ Superintendent's Cabinet Meeting Presentation or Update (quarterly)
- ◆ Board Meeting Presentation (as requested)
- ◆ Arrange and staff live or Web-based meetings, as needed, for communications with principals and other school staff (e.g., LD monthly principals' meetings)
- ◆ Manage ISIS Listserv
- ◆ Keep website pages and FAQs up to date
- ◆ Respond to ISISquestions@lausd.net
- ◆ Produce and disseminate announcements as needed
- ◆ Update existing resource documents as needed

Appendix H

Update ISIS Training Plan for Phase 2 Rollout



Updated ISIS Training Plan for Phase 2 Rollout

August 2011



Training Approach

User training for the Phase 2 rollout of the Integrated Student Information System (ISIS) will adhere to the same basic principles as the training for Phase 1:

- Just-in-time
- Role-based
- Hands-on

Both Web-based learning (WBL) and instructor-led courses will be utilized to deliver instruction on how to carry out student information related tasks and responsibilities utilizing the ISIS application, LAUSD MAX. WBLs will be available for all major content areas or modules. Each WBL contains an instructional portion describing the application features, a hands-on section, and a brief self-test on the content. WBLs are made available online via the District's Learning Zone course offerings.

Instructor led courses will be provided for the more complex and critical content, such as enrollment and scheduling. In addition, an online training "Sandbox" will be made available for users to practice what they learn. User reference materials will be published in the District's E-Library, with links to them posted on the ISIS website. Such materials include Quick Guides, "how-to" instructions for specific tasks, as well as ISIS Procedures Handbooks that provide guidance on school office responsibilities such as handling student enrollment and English Learners.

Training Timeline

The just-in-time approach means that instructor-led training will be offered approximately two to five weeks prior to rollout (See table below.). Due to the large number of users at elementary schools, training and implementation for this group is broken into four geographic groups, as shown in the table. Attendees are expected to complete applicable WBLs prior to participating in instructor led courses and may refer to them at any time for instructional reinforcement.

Summary of Training for Phase 2 of ISIS 2012-2014		
	Training Period/Milestone	Go Live
Elementary Schools		
LD 1 & 2 (North)	9/17/12 - 10/12/12	10/22/12
LD 6 & 7 (West)	10/15/12 - 11/9/12	11/19/12
LD 4 & 5 (East)	11/13/12 - 12/14/12	1/8/13
LD 3 & 8 (South)	1/7/13 - 2/1/13	2/11/13
Middle Schools	9/16/13 - 10/11/13	10/25/13



High Schools	10/14/13 - 11/15/13	11/26/13
Specialty Groups (e.g., Athletic Dir., Nurses, Migrant Educ. Office)		
4 x 4 Schools - Master Schedule	11/18/13 - 12/13/13	
MS/HS Master Schedule (other than 4 x 4 schools) Consists of 2 non-consecutive days of training.	1/13/14 - 3/14/14	

Elementary Schools

Instructor-led classes for elementary school staff consist of:

- Census and Enrollment (8 hrs)
- Discipline (4 hrs)
- Programs (4hrs)
- Scheduling (Add/Drop) (2days/16 hrs)

Secondary Schools

Most training for secondary schools will be provided during Fall 2013. The exception is creating the master schedule for the following school year. That training will be provided to appropriate counseling related staff during Spring Semester 2014. Hands-on training with real data from their schools will be utilized; and supplemental open houses will be provided for users to have the opportunity to receive additional assistance in preparing their schools' master schedules for Fall 2014.

Fall 2012 instructor-led classes for secondary school staff consist of:

- Census and Enrollment (8 hrs)
- Discipline (4 hrs)
- Programs (4hrs)
- Scheduling (Walk-in) (8 hours)

Types of Secondary Schools

Training and rollout will occur first for middle schools and then for high schools.

Span Schools

Span schools with K-8 configurations currently use legacy Elementary SIS and Secondary SIS and will be trained and rolled out with both elementary and middle schools. Span schools with K-12 configurations will be trained and rolled out with both elementary and high schools. Span schools with grades 6-12 enrollment will be trained and rolled out with high schools.

Options Program Schools

Community Day Schools (CDS), Continuation Schools and Opportunity Schools will train along with the comprehensive high schools. See ISIS project timeline for City of Angels and Carlson Home and Hospital rollout information.

**Public School of Choice and Charter Schools**

Public School of Choice (PSC) schools and Charter schools will be trained and rolled out after their counter-part LAUSD schools. Elementary grade-level PSC/Charters will be trained and rolled out soon after Elementary rollout has concluded; and secondary grade-level PSC/Charters will be trained and rolled out soon after Secondary rollout has been delivered. See ISIS project timeline for more details.

Specialty Groups

Specialty Groups include school-based or central-office users with very specific roles or a specialized LAUSD MAX screen developed to meet their needs. Therefore, these staff members do not need to attend the lengthy training provided to other school staff, but rather will only need to attend a training session specific to their specialty area, e.g., for Athletic Directors or for Migrant Education office staff.

Post-Project Training Support

After rollout has concluded, the Student Information Systems Branch of the Office of Data and Accountability will oversee ongoing training and support for LAUSD MAX, including providing instructor-led classes at regularly scheduled intervals throughout the school year. The Peregrine system will be used to track, evaluate and report issues or concerns that may arise and to document efforts to modify training programs to make them as effective as possible in meeting the needs of users.